

الشرق الأوسط

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

Wednesday February 20 1991

BULGARIA

Living with the legacy of the past

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## World News Business Summary

### Roh purges party over South Korean bribe scandal

Roh Tae Woo, South Korea's president, apologised for a large bribery scandal and reshuffled the ruling party in an attempt to limit political damage from the affair.

### Gatt talks hope

EC external affairs chief Frans Andriessen said that the EC should be prepared to take the initiative in the Uruguay Round of trade talks which resume today. Earlier report, Page 7.

### Soviet crime wave

Crime in the Soviet Union soared 13 per cent to 2.8m reports last year, the highest increase for nearly half a century. Page 5.

### New year tragedy

A crowded bridge collapsed near the ancient Chinese city of Xian, killing 23 holidaymakers and injuring a further 140 during the Lunar New Year.

### Autobahn pile-up

Five people were killed and many injured in a crash along the Hanover-Oberhausen autobahn near Herford, Germany, after three lorries skidded into oncoming traffic.

### Greece pressured

The European Commission said it would take Greece to court for making foreigners pay to visit museums and archaeological sites while letting Greeks in free of charge.

### Kaunda overruled

A Zambian court overruled President Kenneth Kaunda's order to stop the press from reporting on election campaigning by opposition parties. Rediscussing tobacco road, Page 4.

### Menem intervenes

Argentina's president Carlos Menem sent his presidential jet and three military aircraft to help shift up to 6,000 holidaymakers stranded by a week-long railway strike. Page 7.

## Saddam under pressure to respond rapidly to Moscow initiative

# Bush dismisses peace bid

By John Lloyd in Moscow, Peter Riddell in Washington and Robert Graham in London

US President George Bush yesterday dismissed as inadequate the terms under which the Soviet Union has been trying to broker an Iraqi withdrawal from Kuwait.

But in a carefully worded statement, Mr Bush did not reject out of hand the Soviet Union's diplomatic efforts to avert an imminent ground war to liberate Kuwait.

He also declined to disclose the content of the Soviet proposals which had been passed to Washington on Monday after they had been put to Mr Tariq Aziz, the Iraqi foreign minister, in Moscow.

But the Soviet Union was reportedly insisting that President Saddam Hussein of Iraq drop virtually all the conditions raised in his offer to withdraw from Kuwait last Friday.

Yesterday, Mr Aziz handed the Soviet proposals to Mr Saddam in Baghdad and the Iraqi leadership last night was under pressure to reply at the latest by tomorrow.

The US president said he had told President Mikhail Gorbachev, the Soviet leader, of his views: "I've been frank with him on this while expressing appreciation for his sending it (the Soviet peace proposal) to us, it falls well short of what would be required."

Mr Bush, who read from prepared notes, merely added: "I would leave it right there for now."

Mr Bush was yesterday reportedly reluctant to initiate at this stage any process which might seem like negotiation.

Instead, he and his officials insisted on the need to continue the military campaign and eject Iraq from Kuwait without conditions.

"The goals have been set out. There will be no concessions. I'm not going to give," Mr Bush said.

His views were backed by the British government and appeared to be endorsed by Saudi Arabia and the other Gulf states in the 28-nation coalition.

A more upbeat assessment was given by Mr Ali Akbar Velayati, the Iranian foreign minister, who has been trying to bring about peace in the Gulf and avoid a ground war.

"We believe that all efforts should be directed towards finding a political solution," he said yesterday in Bonn.

He added: "In my discussions with the foreign minister of Iraq, I found that Iraq is prepared for such a solution. It is important and necessary that the other side also manifests the commitment to a political solution rather than a military one which would indeed be the beginning of more tension in our region."

In Moscow last night, the outlines of the Soviet plan began to emerge.

According to senior Middle Eastern diplomats, the core of the proposals was an assurance of the safety of Iraq and of its people - once an unconditional withdrawal from Kuwait had been effected under American leadership.

The diplomats were adamant there was no guarantee for the personal security of the Iraqi leadership.

Continued on Page 16

## Yeltsin says Gorbachev should quit, seeks public backing

By Quentin Peiel in Moscow

MR Boris Yeltsin, president of the Russian Federation, yesterday called for the resignation of Mr Mikhail Gorbachev as Soviet leader, accusing him of reversing the policies of perestroika and of leading the country to a dictatorship.

In a hard-hitting and emotional interview broadcast live on Soviet television, the Russian leader called on Mr Gorbachev to hand over power to the Federation Council, the collective body representing the presidents of all the union republics.

His appeal effectively ends faint hopes for reconciliation between the two rivals of Soviet politics, bringing months of increasingly bitter skirmishing to a head.

Mr Yeltsin, whose own huge popularity has recently been waning as people face growing shortages and economic dislocation, accused the Soviet leader of "anti-people policies". These included the confiscation of banknotes, plans for swingeing administered price rises, the use of the Soviet army against civilian demonstrators, allowing the collapse of the economy and a sharp decline in the living standards of the people.

"These are the results of six years of perestroika," he said. "Today a retreat is under way... We will not be able to live better while the present centre exists."

"I dissociate myself from the position and policies of the president. I call for his immediate resignation and the transfer of power to the collective body, the Federation Council of republics."

Calling for the support of the Russian people in his battle for power with Mr Gorbachev and Mr Communist party, Mr Yeltsin declared: "I have made my choice, and everyone should make his choice and defend his stand."

Continued on Page 16

## Allies escalate bombardment of Baghdad

By Victor Mallet in Riyadh, Tony Walker in Dhahran and David White in London

THE US-led multinational alliance yesterday kept up military pressure on Iraq by escalating its air bombardment of Baghdad and of Iraqi troops in Kuwait and by launching an increasing number of artillery strikes across the Saudi border.

A further Iraqi Scud missile fired at Israel yesterday evening was reported to have caused no casualties or damage.

On a day when the war was overshadowed by diplomatic activity in Moscow and Tehran, allied commanders expressed confidence about the progress of the fighting.

However, they also said that they were ready to respond to an Iraqi withdrawal.

"We have addressed all sorts of permutations of withdrawal," one US officer said. "We've written plans for them."

As both sides continued raids across the Saudi border, the US said that an air attack by Apache helicopters and A-10 "tankbuster" aircraft had destroyed three Iraqi tanks, the same number of armoured personnel carriers, two artillery pieces, one multiple rocket launcher, 15 trucks and two ammunition bunkers.

British Jaguar aircraft attacked artillery batteries and vehicles, and Saudi Arabia said its F-5 jets had destroyed five tanks. US aircraft continued to attack suspected Scud launchers. US Marines bombed Iraqi bunkers and troop concentrations south of the Kuwaiti town of Wafra for the second day running. British artillery was also in action for a second day.

An American A-10 aircraft was lost and the pilot reported missing.

At sea, the US guided-missile destroyer Princeton was limping southwards to Bahrain with a jammed port rudder and other damage caused when it hit a mine on Monday. Saudi officials said a field of 22 mines had been found in the area where the US amphibious vessel Tripoli was also holed by a mine on Monday.

Tank orders, Page 10

Continued on Page 16

## Brazil car group cuts 8,000 jobs as economic squeeze hits sales

By Christina Lamb in Rio de Janeiro

AUTOLATINA, the holding company for Ford and Volkswagen in Brazil, is to shed more than 8,000 assembly workers. The 16 per cent cut in personnel represents one of Brazil's biggest private sector dismissals.

The bulk of the redundancies - 5,110 employees - are to receive dismissal notices today, with plans for a further 3,000 workers to take voluntary redundancy.

Autolatina, Brazil's largest car company with a 60 per cent market share, blamed falling sales for its surprise decision.

An Autolatina spokesman said: "Since November our sales have fallen by 20 per cent on what was already a bad year. We had to cut production and obviously that meant cutting personnel. We may still have to reduce more."

The news, clearest sign yet of the depth of Brazil's recession, came as figures released by the São Paulo Federation of Industries (FIESP) showing unemployment last month to have risen by the largest amount since figures began in 1980. About 69,000 workers were laid off in January in São Paulo, more than in the entire year of 1990.

The metalworkers' union reacted angrily to the Autolatina decision, which is likely to have a knock-on effect on connected industries such as glass and steel as well as on 80,000 people employed in component factories.

A recent study by Anfavea, the Brazilian Association of Vehicle Producers, showed that for every one worker involved in production a further 29 are required in connected employment, suggesting that the Autolatina layoffs could result in more than 233,000 redundancies.

Workers at Autolatina's two biggest factories stopped production yesterday and held large protests, blocking a highway. Mr Vicente da Silva, president of the union at the Volkswagen factory in São Bernardo, said: "We will not accept these arbitrary dismissals."

But Mr Antonio Flores, head of the São Paulo metalworkers, Latin America's largest union, said he feared that by striking they may be playing into the company's hands: "Everytime Autolatina wants to fight with the government over prices it's the workers who pay."

Autolatina is locked in a battle with the government over recent price increases which the economy ministry considers "abusive". Prices are now frozen as the result of an economic package announced by the government at the end of last month.

The company has also been lobbying to prevent the government reducing tariffs on imported cars. Its announcement of dismissals coincided with the leaking of news that Continued on Page 16

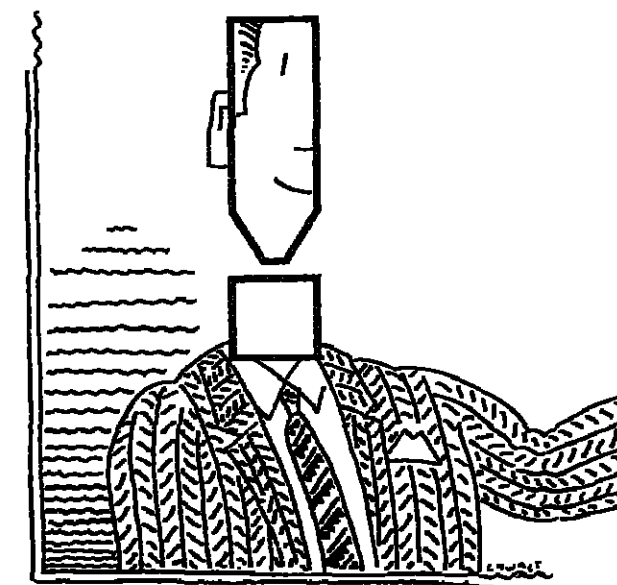
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### Policy mistakes which have cost Zambia dear

The government of Kenneth Kaunda blames external factors for the economic decline of the last 15 years. But Zambia's crisis is due, in large measure, to the failure to enable a more diverse export base

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STERLING		DOLLAR		STOCK INDICES	
New York lunchtime:	\$1.95	New York lunchtime:	DM1.494	FT-SE 100:	2,312.4 (-5.9)
London:	DM2.9125 (1.96)	London:	FF5.0825	DJ Ordinary:	1,838.5 (-4.1)
DM2.9125 (2.91)		London:	Y181.7	FT-A All-Share:	1,115.14 (-0.2%)
FF2.92 (2.92)		London:	DM1.4825 (1.4845)	New York lunchtime:	
FF2.4975 (2.495)		London:	FF5.0825 (5.0825)	DJ Ind. Av.	2,918.32 (-16.33)
Y256.75 (255.5)		London:	FF1.28 (1.273)	S&P Comp	367.84 (-1.22)
£ Index 94.2 (same)		London:	Y131.5 (130.4)	Tokyo Nikkei	26,166.98 (-63.03)
		London:	\$ Index 80.5 (80.3)		
		London:	Tokyo close: Y130.55		
		London:	US lunchtime rates		
		London:	Fed Funds 5 1/2 %		
		London:	3-mo Treasury Bill:		
		London:	yield: 6.099%		
		London:	Long Bond:		
		London:	yield: 7.982%		
		London:			



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## THE GULF WAR

Ministers differ in degrees of optimism

## EC welcomes Soviet plea for Iraqi pullout

By David Buchanan in Luxembourg

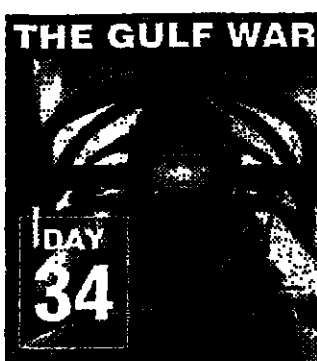
EUROPEAN Community foreign ministers yesterday welcomed President Gorbachev's "appeal" to Iraq to pull out of Kuwait, despite differing degrees of optimism that the Soviet move would have any effect.

The special meeting, called mainly to discuss the EC's long-term strategy towards the Middle East, was overshadowed by uncertainty over the last minute Moscow-Baghdad diplomacy, on the eve of the expected allied land attack on Iraq forces.

This uncertainty was compounded by the fact that four ministers - from the UK, France, Germany and Italy - had been told by Moscow of its plan, but at Soviet insistence kept the content confidential and their eight EC colleagues in the dark.

Mr Douglas Hurd, the UK foreign secretary, was perhaps the most sceptical of a positive response from Iraq, accusing President Saddam of playing for time and saying that he had learnt nothing that would call for a ceasefire. But if the Iraqi leader changed his mind, he could still "gain the lives of his soldiers", Mr Hurd said.

The 12 ministers' statement calls for an international conference "at an appropriate time" to try to settle the Arab-Israeli conflict and the Palestinian issue.



number, the EC "troika" of the Luxembourg, Dutch and Italian foreign ministers, to embark next week on a series of meetings with Egypt, Syria, the Gulf and the Maghreb countries.

They all agreed that last week's call by Egypt, Syria and the Gulf states for the Arab League to be revived and for Arab regional security arrangements showed the wisdom of letting states in the region take the lead.

Europe could make its own contribution, said Mr Jacques Poos, foreign minister of Luxembourg, which holds the EC presidency, by encouraging Mediterranean and Middle East states to form a conference on security and co-operation in the Mediterranean (COSMED), as had been done so successfully in Europe. Four EC southern states, France, Italy, Spain and Portugal, said yesterday they would soon present EC partners with a full proposal on a COSMED.

The European Commission is today expected to finalise a proposal for Ecu50m (US\$68m) aid to Israel, balanced with Ecu100m aid to the Palestinians. The plan will be put to ministers for decision in early March, with the caveat from the Commission that it will break existing EC budget limits.

Mr Hans Van Den Broek, the Dutch foreign minister, cautioned whether Israel would ever accept Palestine Liberation Organisation representation after the war. But other ministers said leaving the PLO out of the EC's first round of diplomacy did not mean that the Community had decided to cut links with that organisation.

Mr Gianni De Michelis, the Italian foreign minister, put the same stress on Iraq's unconditional and total withdrawal from Kuwait. This, he said, was the most important element of the Gorbachev appeal. "But if it is accepted, we will discuss the other elements (of Moscow's plan)", the Italian minister said. Ministers' main business was to set broad guidelines for three of their

## Bush walks away from the easy option

By Peter Riddell, US Editor, in Washington

US officials have been wary of a trap ever since the Soviet Union announced plans for a peace initiative.

Last night that initiative risked boxing President George Bush into a corner - from which he sought to escape by saying the terms fell well short of what was required.

Mr Bush and his advisers believe the US and its allies have Iraq on the run militarily. They are reluctant to agree any ambiguous compromise which leaves President Saddam Hussein in power with a large part of his military machine intact, as the Soviet plan seems to envisage.

The US is determined that Mr Saddam should not be rewarded for his aggression and that there should be no

conditions or linkage with other issues. In US eyes there can be no negotiations, no conditions, no ceasefire. Only the start of a massive and rapid withdrawal can halt the war.

And the US may demand that Iraqi troops leave behind tanks, other heavy equipment and chemical weapons stockpiles as they withdraw.

There are some political attractions for Washington in accepting a commitment, and immediate action, by Baghdad to withdraw from Kuwait - even though US officials do not regard the Soviet initiative as so straightforward and unconditional.

Withdrawal would achieve the primary aim of UN resolutions. That could be presented as a triumph for Mr Bush, the

international coalition and the new world order, achieved with remarkably low allied casualties.

As Mr Dick Cheney, US defence secretary, has said, unconditional withdrawal would be "a clear-cut victory for the coalition", since Iraq's nuclear capability for years to come has been destroyed and its strategic military capability has been "very, very severely damaged".

The allies would then contain Mr Saddam by maintaining sanctions until issues such as reparations to Kuwait, environmental pollution of the Gulf and war crimes had been resolved, and to prevent a rebuilding of Iraq's military machine.

Rejecting a withdrawal offer

not only risks open divisions with Moscow but other splits in the international coalition, particularly with some European participants.

Withdrawal on its own is seen in Washington as the minimum acceptable, and not necessarily a preferable outcome. Mr Bush, in particular, has gone further in urging the Iraqi military and people to oust Mr Saddam - which Mr James Baker, US secretary of state, has described as not a war aim or goal but rather "a very desirable result".

Mr Baker has been less hawkish than Mr Bush in envisaging the containment of a post-war Iraq, which he has said the US does not want to destabilise.

However, many in Washington, as well as certain Arab members of the coalition and Israel, feel that the allies should press on until Mr Saddam and his regime are destroyed, along with most of his military capacity. This goes well beyond the strict terms of UN resolutions.

Mr Bush seems assured of majority political and public support for turning down any compromise and for maintaining the current military momentum.

A poll for the Los Angeles Times newspaper shows 86 per cent of respondents believe the war will be a success only if Mr Saddam goes. But that is before the start of a land war and possibly heavy casualties.

## Britain aligns with US against peace plan

By Robert Maithner, Diplomatic Correspondent

BRITAIN, in common with the US, does not feel the Gulf peace plan proposed by the Soviet Union meets the requirements of United Nations Security Council resolutions, government officials said yesterday.

The British view was made public after intensive discussions of the proposals between Britain, the US and other allies of the anti-Iraq coalition in the Gulf.

In response to a Soviet request, the British government has so far declined to disclose the contents of the Soviet plan. It was communicated to Mr John Major, the prime minister, late on Monday by Mr Leonid Zamyatin, the Soviet ambassador in London.

British officials were in telephone contact with White House officials in Washington throughout the night. Early yesterday Mr Major discussed the Soviet proposals by telephone with German Chancellor Helmut Kohl, who had previously talked with Mr Mikhail Gorbachev, the Soviet president.

Mr Major then presided over a specially convened meeting of the war cabinet, composed of senior ministers, which has met regularly since the start of the Gulf conflict on June 17.

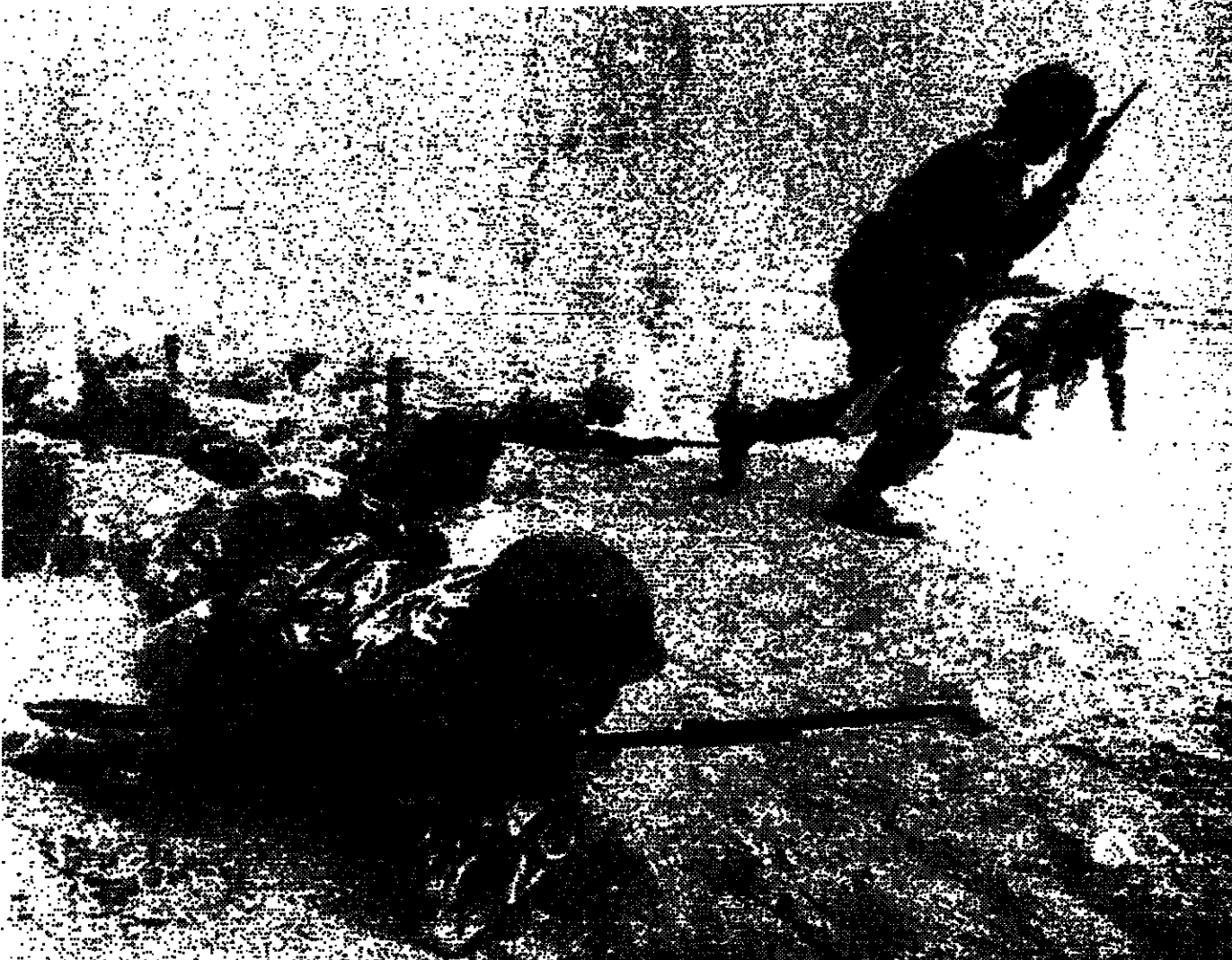
Without revealing any details of the Soviet proposals, Mr Major told a questioner in the House of Commons yesterday that President Saddam Hussein of Iraq had to withdraw "unconditionally" from Kuwait, in keeping with UN resolutions on the subject. "Until and unless he does that, the conflict will continue," he stressed.

However, officials, who later said there would be no easing of allied military operations and no preparations for a ground offensive in the Gulf for the time being, gave no indication of where the Soviet proposals had fallen short of UN demands.

Mr Douglas Hogg, minister at the Foreign Office, was equally reticent about the Soviet plan, but at least threw more light on British war aims at a luncheon of diplomatic correspondents in London. However, his remarks appeared to be in conflict with some official US statements.

Neither the removal of President Saddam nor the destruction of the Iraqi armed forces and the country's infrastructure could be considered as legitimate war aims, since they were not specified in UN resolutions, he said.

"We are pursuing our campaign against the infrastructure and against the army [of Iraq] as part of a policy of expelling Iraq from Kuwait. While we would not be distressed if someone was to persuade Saddam Hussein to stand aside, his removal or a change in the system of government in Iraq is, in no sense, a war aim."



Saudi national guardsmen train for a land offensive, when they will supplement regular forces on the front line

## 'Half Iraq tanks knocked out'

By David White in London, Victor Mallet in Riyadh and Tony Walker in Dhahran

UP TO half of Iraq's tanks, armoured vehicles and heavy guns in and around Kuwait are believed by the allies to have been destroyed or badly damaged.

Defence officials in London said that more than a third of these weapons were confirmed as having been destroyed in allied attacks. It is reckoned that at least 10 per cent more are likely to have been disabled or to be unusable.

Iraqi units are reported to be facing increasing problems obtaining spare parts, and to be carrying out hardly any training with their equipment.

UK defence sources yesterday gave the first reports of desertions from the Republican Guard, the elite force which Iraq has kept mostly in reserve near Kuwait's northern border.

The reports are understood to have come from Iraqi prisoners of war from other units. There

was no evidence yet of Republican Guard troops crossing the border to give themselves up to allied forces.

US officials said they had evidence of incidents of anti-government unrest in Iraq.

Despite the continuing damage caused by allied bombing, military experts said the Republican Guard and other armoured reserve forces were still considered capable of carrying out their fighting roles. US officials said the Republican Guard had not been damaged as badly as other units, because it had remained in dug-in positions without attempting to move.

As hopes rose and fell about the outcome of diplomatic manoeuvres yesterday, Col Barry Stevens of Britain's Royal Artillery told a briefing in Riyadh that British soldiers were not itching for a fight.

"If tomorrow Saddam Hus-

sein said, 'I'm leaving Kuwait unconditionally, you'd hear the cheers from here,' he said. An Iranian newspaper reported that Mr Saadoun Hammadi, Iraq's deputy prime minister, had last week put Iraqi war casualties at 20,000 dead and 80,000 wounded.

One US officer spoke of "horrendous" Iraqi casualties from the allied air bombardment, although the allied command insisted that it had not made any official or unofficial estimates.

"Their medical system is terrible," he said. "In many cases it's non-existent."

The UK is receiving extra ammunition supplies from Germany, Italy and the Netherlands, particularly of 155mm shells. However, it is understood that none has been forthcoming from Belgium, which turned down an earlier British request for artillery shells.

## Baghdad in new attack on UN chief

By Michael Littlejohns, UN Correspondent

IRAQ yesterday made public an official transcript of the Baghdad meeting last month in which Mr Javier Pérez de Cuéllar, UN secretary-general, made an abortive last-ditch appeal to President Saddam Hussein to avert a Gulf war by withdrawing from Kuwait.

The action was seen as a further slap at the UN chief, whom the Iraqis have repeatedly denounced, apparently because they feel he should have stood against the allied military offensive and tried harder to promote a political settlement. He had already told Baghdad that unilateral release of the verbatim record of the January 15 meeting would be "a serious breach of diplomatic procedure". He repeated this after Iraq's UN mission distributed the text yesterday.

Although this merely confirmed accounts printed a week ago in Jordan and picked up by the media in several countries, the fact that the Iraqis ignored his objections was seen as a sign of worsening relations between him and Baghdad that might make more difficult any post-war negotiating role he might be asked to undertake.

In preparation for that eventuality, the UN chief met senior aides yesterday for a discussion of the possible role of the UN in the area in the period ahead, including possible peace-keeping functions.

Since the Baghdad meeting, Iraq has repeatedly denigrated Mr Pérez de Cuéllar.

## Diplomacy enjoys a brief return to centre stage

THE prospect of an Iraqi withdrawal from Kuwait to avoid a land war momentarily switched the spotlight to diplomacy.

Iraq's President Saddam Hussein has been attempting to arrange a pullout with a face-saving formula that would overturn all but one of the 12 United Nations resolutions passed since the invasion of Kuwait last August.

This is manifestly unacceptable to the US-led coalition, and the Soviet Union is desperately trying, against the clock, to find common ground within the framework of existing UN Security Council resolutions.

The Soviet proposals have not been made public, suggesting there is still some flexibility.

But enough hints have been dropped by spokesmen in Moscow to indicate the Soviets are pushing for an Iraqi withdrawal from Kuwait on the basis of a minimalist interpretation of UN resolutions.

In essence, the Soviet proposals would prevent the US-led alliance from achieving the ever more openly stated objective of removing President Saddam. But it would avoid a potentially bloody land war and the problems of dealing with a humiliated Iraq.

The wide gap between these positions explains President George Bush's coolly dismissive response yesterday to the proposals.

Nevertheless, there is perhaps little more than 24 hours to find common ground and halt the seemingly unstoppable momentum building up for an allied ground attack to liberate Kuwait.

Mr Tariq Aziz, the Iraqi foreign minister, recognised this urgency when he met Iranian President Ali Akbar Hashemi Rafsanjani in Tehran yesterday. Tehran Radio quoted him as saying: "The acceptance of UN Security Council Resolution 660 and starting negotiations on a withdrawal from Kuwait is a serious step on which we still insist."

Iraq's offer of a conditional withdrawal offer, made last week, was framed entirely in the context of Resolution 660. Indeed, the Iraqi leadership demanded that the Security Council abolish the other 11 resolutions relating to the invasion of Kuwait, as well as remove "all effects resulting from them".

There are two basic elements

to Resolution 660: an immediate and unconditional Iraqi withdrawal from Kuwait, coupled with intensive efforts to resolve outstanding differences between Iraq and Kuwait. Passed on August 2, the day of the invasion, this reflected the belief, especially in the Arab world, that an accommodation could be quickly reached between the two sides.

There is not much time to find common ground and halt the momentum for a ground attack, writes Robert Graham

As such it is benign, not punitive. Iraq is merely asked to withdraw its troops "to the positions in which they were located on August 1, 1990". In theory, therefore, Iraqi compliance with Resolution 660 would permit Baghdad to maintain at least 100,000 troops (the minimum believed to have been brought to the border for the invasion). Such a number would be more than able to menace Kuwait.

Additionally, Iraq could argue with some justification that the call "to begin immediately intensive negotiations for the resolution of their differences" implies explicit recognition that Baghdad's grievances against Kuwait have some foundation.

In the light of what has happened since August 2, Iraq could consider itself fortunate if it only had to comply with this resolution.

Not surprisingly, President Saddam has chosen to demonstrate his commitment to the UN by offering to accept only this resolution. Subsequent ones have tightened the punitive screws.

The economic and financial embargo on Iraq was initiated by Resolution 661 on August 6. Three days later Resolution 662 invalidated Iraq's formal annexation of Kuwait.

On August 25 the Security Council voted via Resolution

665 to formalise the naval blockade of Iraq and a month later, on September 25, Resolution 670 extended this to cover air cargo.

Then Resolution 674 put Iraq on notice that it would be liable for "any loss, damage or injury arising in regard to Kuwait and third states, and their nationals and corporations".

Finally, Resolution 678 passed on November 29 opened the way for the allied war to be launched under UN blessing, by giving the Iraqis until January 15 to comply with previous resolutions. Thereafter the allied coalition was entitled to use "all necessary means" to enforce the previous 11 resolutions.

On this occasion the Security Council also approved a crucial broadening of the scope of allied action beyond the initial Resolution 660. The coalition was given the right under article 2 of Resolution 678 not merely to enforce the withdrawal from Kuwait but to "restore peace and security in the area".

Both the British and US governments regard this as a catch-all permit to smash President Saddam's war machine and where possible the pillars of his authority. Since they see the president and his over-sized politico-military ambitions as the key element destabilising the region, they argue increasingly openly that his demise falls within the UN's mandate.

Furthermore, Washington and Whitehall believe Resolution 678 provides a mandate to set up permanent security arrangements for the Gulf, including, if necessary, the maintenance of a military presence.

The withdrawal of Iraqi troops to their positions on August 1 under Resolution 660 is clearly incompatible.

The Soviet Union has consistently emphasised its backing for military means to eject President Saddam from Kuwait. But Moscow has distanced itself from British and US talk of future security arrangements.

Soviet spokesmen have also disagreed, at least in public, with any interpretation of UN resolutions which appeared to endorse President Saddam's removal. On the contrary, the current Soviet proposals for an Iraqi withdrawal reportedly contain guarantees for the Iraqi leader.

stance and can engage enemy tanks at ranges of 8km using eight laser-guided hellfire anti-tank missiles, or at shorter range with its 30mm armour-piercing chain-gun ammunition and 36 free-flight anti-aircraft rockets.

However, despite its range and power, the effectiveness of the Apache and the role advocated by the US Army for attack helicopters is under scrutiny.

In the first place, the Apache has been plagued by unreliability. Before the Gulf conflict, the availability rate of the aircraft in the US and West Germany ranged from 28.6 per cent to 60.3 per cent, according to report by the US congressional general accounting office last October.

## Apache attack helicopters put to test — and found wanting

By Paul Abrahams

APACHE AH-64 attack helicopters have so far played a less than auspicious role in the Gulf war.

On Sunday, the Army admitted that one of the aircraft had destroyed two American military vehicles, killing two soldiers and wounding six. Of the 14 Americans killed in ground action to date, 10 have been victims of friendly fire.

So far, successful operations by the aircraft against enemy formations have been limited. An Army spokesman said yesterday that Apaches had destroyed three tanks and three armoured fighting vehicles in a joint operation with A-10 "tank-buster" ground attack jets.

The conflict is an important testing ground for the helicopter. At

stake is whether the US government's decision to invest \$12bn (98bn) in the Apache programme was an inspired investment or a waste of taxpayers' money.

Devotees of the Apache have promised the helicopter, made by McDonnell Douglas, would revolutionise the way the US Army destroys enemy armour.

In theory, American air cavalry squadrons comprising 30 or more of the aircraft should be able to strike as far as 150km into Iraqi-held territory and render an armoured division ineffective in less than 25 minutes. More than 185 Apaches are deployed in the Gulf.

The Apache's armament is formidable. It can carry two tons of ord-

The US Army calls for an availability rate of 83 per cent. Mr Thomas G. Gun, president of McDonnell Douglas Helicopter Company, claims the mission capable rate in Saudi Arabia has been nearly 85 per cent.

One of the main problems with the helicopter has been the reliability of its highly sophisticated systems. Its 30mm guns, for example, have been found to jam on average every 1,038 rounds compared with a target of 3,858 rounds. The manufacturers have also been forced to change the design of the tail rotor, modifying its materials, bearings and lubrication systems.

A report two years ago by the US House of Representatives oversight

and investigations sub-committee, revealed, "constant and significant problems" with the helicopter. It concluded: "It is unbelievable that we are fielding overly sophisticated and outrageously expensive weapons systems for our fighting men which simply don't work."

A hand-written memo by Colonel Dennis Kerr, commander of the 82nd brigade, leaked in 1989, said: "Systems reliability is killing us... If we went to war tomorrow, I'd have to recommend taking all of our AH-64s [previous generation Cobra attack helicopters] before we outload one AH-64."

A second concern about the helicopter is its apparent fragility, raising questions about the aircraft's

vulnerability to ground fire. Although the allied air forces have suppressed most of the larger radar operated surface-to-air missile systems in Iraq and Kuwait, the Apaches will still come under sustained attack from shoulder-launched SA-7 and SA-14 missiles, as well as small arms fire.

Moreover, if the Apaches are used against dug-in infantry and armour, rather than tanks manoeuvring in open country, they could prove vulnerable to fire.

Before the conflict, a group of US officials from the general accounting office visited Saudi Arabia to see how the aircraft was performing. The real test of the Apache's performance is only now taking place.

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## THE GULF WAR

## Oil prices tumble on peace plan uncertainty

By Deborah Hargreaves

OIL PRICES tumbled yesterday as the market tried to determine the chances for peace in the Gulf.

North Sea Brent crude for April delivery fell by almost a dollar to \$16.85 a barrel after rebounding overnight from Monday's losses.

In New York, prices were stronger after President George Bush said the Soviet peace plan did not go far enough, but oil futures prices on the New York Mercantile Exchange later drifted lower. By mid-session, the April price had dropped to \$16.50 a barrel.

Speaking of the proposed peace plan at a gathering of the Institute of Petroleum in London, Sheikh Ali Khalifa al-Sabah, Kuwait's finance minister, said it would be the "worst of all worlds" for the Iraqi people if Kuwait were liberated by peaceful negotiation. That would leave President Saddam Hussein in power with a bankrupt economy, he said.

Sheikh Ali said the first hint of Iraq's intention to invade Kuwait came at last July's meeting of the Organisation of Petroleum Exporting Countries (Opec) when the Iraqi delegation had tried to force everyone to adopt their point of view - the Iraqis were pressing for higher oil prices.

I can tell you how much the other delegations resented it," he said.

Oil prices have now fallen to their lowest point since Iraq's invasion of Kuwait and the market could go lower in the next few days.

We're seeing the erosion of this apocalyptic war premium and we're in a war discount market - but no-one knows what the real price of crude is," says Mr Peter Gignoux, director of Lehman Brothers international energy division in London.

The current premium afforded by the US market over UK prices reflects increasing exports of North Sea oil to the US as American companies start to rebuild their low stocks.

Saudi Arabia is to give Pakistan \$100m of oil to help replace supplies cut off from Kuwait, officials said yesterday, Farhan Bokhari writes from Islamabad.

The package will cover 50,000 barrels of Arab light crude oil daily until March. This is roughly 20 per cent of Pakistan's consumption of crude oil and refined petroleum products.

The offer is the first big relief package from the Saudis to support Pakistan's economy. Officials estimate that the crisis has cost Pakistan \$1.2bn in higher oil prices, losses in overseas remittances, and reduced exports to the Middle East.

...the young soldier pressed the revolver against the temple of the small boy, looked away and pulled the trigger'

## Kuwaitis tell of 7,000 dead and Iraqi atrocities

By Jimmy Burns

DETAILED accounts of human rights violations by Iraqi troops in Kuwait emerged yesterday during a special session of Britain's all-party parliamentary human rights group.

The Iraqis have refused to allow international humanitarian organisations, such as the International Red Cross, to visit Kuwaiti detainees or to obtain information about their numbers and condition. Journalists are banned from entering the country.

However, according to Kuwaiti exiles the accounts given by three western businessmen trapped in Kuwait after the invasion and by a Kuwaiti doctor give a picture of human devastation.

Their testimony, combined with Amnesty International reports, has fuelled calls from backbench MPs for a Nuremberg-style trial of those responsible for the Gulf war crimes.

Ms David Abdullah of the London-based Association for Free Kuwait said 7,000 Kuwaitis had been killed

and 17,000 detained since the invasion, although the death toll could be much higher.

Mr Anthony Coombs, Tory MP and secretary of the group, said: "No peace can call itself just or civilised unless the people who perpetrated these crimes and their superiors who oversaw them are brought to justice."

The following are extracts from the testimonies:

■ "On November 2 1990 near Al-Jahra Hospital, I noticed five Iraqi soldiers. They had rounded up six Kuwaiti boys, 15 or 16. One was eight or nine years old and carrying a football."

"The soldiers were beating the boys with an aerial across the face, head and legs... after a few minutes we heard the sound of gunfire and rushing to the window we saw the five boys lying on the ground."

"The younger boy was now crouched down by the wall, cry-

ing... the young soldier backed away whilst the officer forced the revolver in his hand... the young soldier then pressed the revolver against the temple of the small boy and whilst looking away, he pulled the trigger blowing away part of the crown on his head."

■ "On the afternoon of Saturday August 4 1990 five or six Iraqi soldiers broke into the apartment and ordered the woman who was seven months pregnant to go to the bedroom."

"The husband tried to intervene and was badly beaten up. One of the soldiers put a gun to the head of the couple's four-year-old son to force the mother to comply with their wishes."

■ "On Thursday, September 13 1990 ten Iraqi soldiers came to my apartment and stripped it of equipment and personal belongings. I was ordered to pack a case and accompany them to the 'Institute of Private Edu-

cation' building in Salmiya, where I was taken into the elevator."

"When we stopped on the third floor I witnessed the following incident: four Kuwaiti men had their legs tied and raised above the floor with ropes which were attached to rings on a beam suspended from the ceiling. Their hands were also tied behind their backs. Two men were beating them with a type of cane on the soles of their feet."

■ "The Iraqis have introduced a form of religious persecution into Kuwait. It is normal practice in Iraq for the mullahs to preach in favour of Saddam and his regime during Friday prayers. No such practice was known in Kuwait where the mullahs were always politically neutral... the Iraqis attempted to make many of the mullahs in Kuwait preach in favour of the regime. The mullahs who resisted paid dearly."

■ "My brother... was held in a small cell along with 30 other men. Their ages ranged from about 13 to mid-60s. They were given no food, had no medical attention and there was no sanitation."

"Every day they would call out several names of people and take them to an upstairs room they called the disco. Screams could be heard throughout the rest of the day. When these people returned they would be maimed, burnt, bleeding and often dying."

■ "Opposite the building I lived in there was an Arabic intermediate school. Every morning the children would be carrying piles of paper and books to an area of vacant land where these books and papers were piled and burned... the Iraqi authorities had instructed the students to remove all books and sections of books that gave any reference to the Kuwaiti royal family."

## Iraq 'wants ceasefire before withdrawal'

By David Goodhart in Bonn

IRAQ is prepared to withdraw unconditionally from Kuwait but needs a ceasefire to do so, according to Mr Ali Akbar Velayati, Iran's foreign minister.

Mr Velayati said in Bonn yesterday that after two rounds of talks with Mr Tariq Aziz, Iraq's foreign minister, the latest two days ago, he was convinced Iraq would withdraw without conditions.

He added that other issues raised in last week's statement, such as Israel's withdrawal from the West Bank, were not conditions for a pullout.

Mr Velayati proposed a 48-hour ceasefire to enable Iraq to prove its willingness to withdraw. The minister said that US assurances that Iraqi forces would be given free passage if there was clear evidence of a pullout were not sufficient.

He envisaged the following "action plan" towards the end of the war: Iraq formally accepts the UN resolution on withdrawal from Kuwait and the US announces a 48-hour ceasefire and then a timetable for full US withdrawal.

A precondition for the longer-term resolution of conflict in the Gulf region was a full withdrawal of all foreign troops.

"We believe that all efforts should be directed towards finding a political solution. In my discussions with the foreign minister of Iraq I found that Iraq is prepared for such a solution."

"It is important that the other side also manifest the commitment to a political solution rather than a military one which would be the start of more tension in our region," he said.

## Nato members pressed to restrict sales of arms

David White looks at proposals for western nations to sell arms to each other instead of the Third World

THE war in the Gulf may give fresh impetus to work under way at Nato the a new arms trade regime including tighter policies on western sales to the Third World.

That, at least, is the hope of the person most identified with the initiative, Mr William Taft, Washington's permanent representative at Nato and former US deputy defence secretary.

Proposals made by Mr Taft last March have led to preliminary studies on ways of simultaneously lowering barriers on arms trade between Nato members and raising the barriers on what and where they export. Up to now the main arms-producing nations have done the bulk of their international defence trade not with each other, but with developing countries.

Diplomats at Nato headquarters in Brussels emphasise that the issue of Third World arms supplies is only one dimension of the discussions. But it is clearly an aspect the US is anxious to push.

Mr Taft initially labelled his proposal the "Defence Gatt".



William Taft: plan for a "Nato Gatt"

Developed nations should agree to limit arms sales to "dangerous" countries, a Soviet spokesman said on Monday night. Reuter reports from London. Mr Sergei Grigoryev, President Mikhail Gorbachev's deputy spokesman, said in a BBC radio interview: "I think there should be mutual obligations of all the members of the anti-Iraqi coalition to stop supplying dangerous members of the international community with any weapons they can use against peaceful civilians." The Soviet Union, Germany, the US and Italy had all sold weapons to Iraq, he said.

He now admits that the linkage with the General Agreement on Tariffs and Trade might prove "a little mal-adroit." When Gatt ministerial talks collapsed in Brussels in December, one of Mr Taft's colleagues remarked: "He might as well have called it the Defence Titanic."

His original idea was to include Japan, South Korea and Australia in the plan, as non-Nato allies of the US. Some Nato partners balked at what they saw as an arbitrary selection of participants. "I was talked out of it," says Mr Taft. The proposal has now been reduced to a "Nato Gatt", although the US continues to favour the association of other significant manufacturing countries.

Backers of the initiative deny that it will cut across whatever moves are made by the European Community to bring defence procurement into its field of competence. But both the US and the UK are anxious to ensure that steps towards a common market in arms are not limited to Europe.

The plan has attracted little notice outside Nato's corridors, in a period when the alliance been involved in the larger task of overhauling its political objectives and military strategies.

However, the initiative was pursued last summer by Mr Philip Merrill, Nato's assistant secretary-general for defence support and the senior US appointee in the alliance bureaucracy. A task force to look into the merits of the idea was set up in October.

Representatives of Nato national armaments directors are due in April to discuss the task force's first-stage report covering the expected benefits and costs of the proposals.

The project is based on the premise that no country, not even the US, can afford to develop and produce advanced weapons just for the home market. "Markets are going to be by historical standards extremely small, and we have seen Third World markets drying up," Mr Taft says.

For the main armaments-producing countries, the price of refusing to open up their home markets to imports is high, he warns. "We get more expensive weapons that are probably less capable than we should have."

At the same time, Nato countries cannot afford to export indiscriminately the same equipment that they buy themselves. "You have got to have two tiers," Mr Taft argues. "We need to be very careful about what we sell to whom."

Nato members should agree to "sell amongst ourselves at the highest level" - which would mean relaxing US controls on technology transfers - and to restrict what they export elsewhere.

Mr Taft concedes, however, that it is "not an easy project." It has met mixed reactions from other allies. The British, at the most enthusiastic end of the spectrum, see it as an extension of their campaign for a more open European market through the Independent European Programme Group. Other supporters include the Germans, the Dutch and, more ambiguously, the French. At the other extreme, Portugal, Turkey, Greece and especially Spain are worried about what would happen to their own, vulnerable defence industries. And Belgium, Nato's host country, has not been participating in the studies.

An even greater hurdle may be the strong protectionist lobby within the US Congress.

"What needs to be grasped," Mr Taft says, "is that access to the European market is worth the price of opening up our own."

CoCom, the organisation through which western countries have vetted sales of militarily-useful products and technologies to members of the Warsaw Pact. The issue of sales to other destinations is expected to be broached at a high-level CoCom meeting in Paris later this month.

Some experts believe the Taft initiative could in the longer term lead to a replacement for the CoCom system, with a shorter list of sensitive items but with stricter controls and wider application. But even the most optimistic say it will take time, and still depends on Nato's ability to agree on the first steps for reforming the arms market.

## TRADE IN CONVENTIONAL WEAPONS (\$bn)

The sellers	The buyers	
1 Soviet Union	India	17.35
2 US	Iraq	11.99
3 France	Japan	10.55
4 UK	Saudi Arabia	8.76
5 China	Syria	5.88
6 Germany	Egypt	5.80
7 Czechoslovakia	Czechoslovakia	5.28
8 Italy	North Korea	5.28
9 Sweden	Spain	5.15
10 Netherlands	Turkey	4.75
11 Brazil	Poland	4.65
12 Israel	Afghanistan	4.61
13 Spain	Angola	3.72
14 Canada	Canada	3.41
15 Egypt	Libya	3.91

Sources: Stockholm International Peace Research Institute and SIPRI data base

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## INTERNATIONAL NEWS

# Roh apologises and purges party over bribe scandal

By John Riddling in Seoul

MR Roh Tae Woo, South Korea's president, yesterday apologised for a large bribery scandal and reshuffled the ruling party in an attempt to limit political damage from the affair.

The scandal, in which a conglomerate allegedly paid more than \$1m (\$500,000) in bribes to politicians to secure permission for a housing project, is the most serious to have emerged during President Roh's administration.

It has prompted the arrest of a presidential aide, ruling and opposition party members of the national assembly, and has further undermined support for the government. On Monday, the top economics minister, the construction minister and the mayor of Seoul were replaced in a cabinet reshuffle prompted by the scandal.

"I am deeply sorry to you for the incident," Mr Roh told the nation on a live television broadcast. "The involvement of a presidential secretary was no other than the result of my negligence, for which I offer my apologies."

The South Korean president called for both ruling and opposition parties to reform fund

raising and eradicate corruption. "I ask that the ruling and opposition camps begin talks immediately for a revolutionary rebirth of political tradition," he said.

A few hours before the broadcast, Mr Roh announced a reshuffle of the leadership of the ruling Democratic Liberal Party (DLP). Mr Kim Young Whan, floor leader of the party, replaces Mr Chung Soon Duk as secretary-general of the DLP. Several other senior party officials were also replaced.

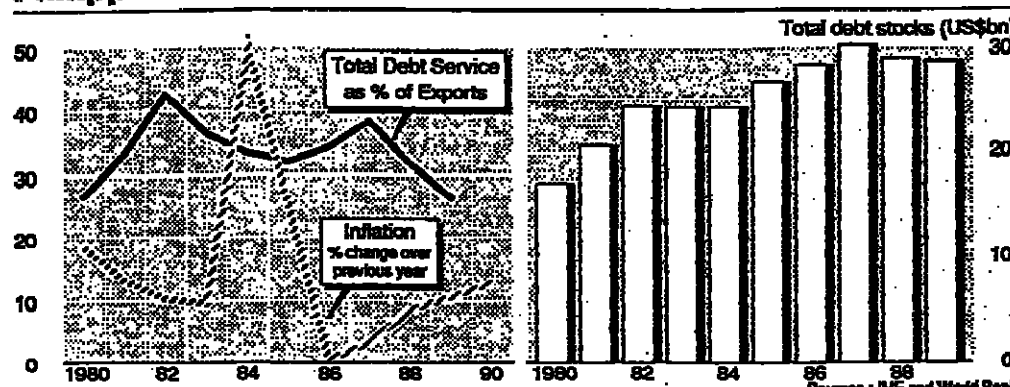
A report on the 10-day investigation into the scandal by the Seoul District Prosecutor's Office, which was published on Monday, said that eight people, including three members of parliament from the DLP and two from the main opposition party for Peace and Democracy (PPP), accepted a total of \$1.3m in bribes from the Hanbo Group, a construction company, to help it gain a lucrative housing project in Seoul.

But the office said it had found no evidence to support opposition claims that cabinet ministers and senior aides to Mr Roh were involved in the case.

# Philippines austerity awaits IMF seal of approval

Greg Hutchinson reports that in spite of higher spending in 1990, Manila is on the right road

## Philippines



also asking for a easy-term loan under the IMF's compensatory and contingency financing facility on account of an export shortfall and an excess in oil import costs of an amount equivalent to SDR277.1m.

After last year's severe earthquake, typhoon and the pre-war Gulf crisis, the government also asks the IMF to decide that it will provide the contingency maximum of SDR88.1m in the event of "adverse external contingencies occurring".

The programme, which intends to reduce significantly the country's fiscal deficit, inflation and the current account shortfalls, sets out six quarterly performance criteria:

a public sector borrowing ceiling; a ceiling on base money; a floor on monetary authority net international reserves; limits on non-concessional borrowing in the 1-12 year and 1-5 year ranges; a ceiling on total shorter external debt outstanding; and a ceiling on the outstanding balance of the oil price stabilisation fund.

Oil comes in for close scrutiny. As a result of the Gulf crisis the government owes oil companies \$320m. Even if world oil prices fall substantially, the Philippines is not likely to lower pump prices, having raised them belatedly last year by 60 per cent from a low base.

The 9 per cent levy on imports which the government

imposed last month to boost revenues will be phased out as Congress passes new tax laws. The Government has again suggested an affluent consumption tax, a measure earlier banked at by Congress.

The Government and IMF acknowledge the levy will spur inflation and delay one of the main planks of economic reform - cutting and restructuring tariffs to help make industry more competitive. The negative consequences are regarded as an incentive for Congress to pass added unpopular tax laws.

Inflation, at around 16 per cent, is targeted to fall to 9.5 per cent by year-end and to 7 per cent by the end of 1992. With inflationary pressures

very strong, monetary policy is being put on a tight course. Monetary officials consider it a key tool should fiscal discipline waver as the Philippines approaches a general election in May 1992.

As a senior official put it: "We have to put on the brakes before we run out of foreign exchange and inflation goes to the 20s and 30s and then you're on the Latin American road."

The programme forecasts that gross national product growth will remain slow in 1991 - around 2 per cent or less - before beginning to recover in 1992.

The external current account deficit is to be reduced from 5.7 per cent of GNP at the end of 1990 to 4.5 per cent of GNP in 1991 and 4 per cent of GNP in 1992.

Reducing the consolidated public sector deficit from 5.2 per cent of GNP at the end of 1990 to 3.7 per cent of GNP in 1991 and 2.5 per cent of GNP in 1992 is said to be the centre piece of the programme.

The deterioration in 1990 reflected higher spending as a result of external shocks such as the Gulf crisis; delays in the implementation of revenue measures; shortfalls in the receipts of foreign grants and asset sales; higher interest rates; and some spending overruns. The consolidated deficit will

be tackled through the levy, wealth taxes and similar measures that Congress may consider, better tax collection, expenditure reduction and tightening of expenditure control.

Cash expenditure by the Government is to be limited to pesos 287.4bn, requiring total net cuts in appropriations of at least pesos 23bn (about 2 per cent of GNP) from the originally proposed budget.

Furthermore, the programme says "the budget agreement between the Government and Congress also stipulates that any subsequent increases in appropriations will be offset by revenue increasing measures or additional expenditure cuts." It adds: "This applies also to revenue reducing measures beyond those incorporated in the programme."

The programme calculates that despite current commitments from multilateral and bilateral sources and assuming early disbursement of the remaining \$115m of the 1990 new money from commercial banks, the projected external financing gap will be \$900m in 1991 and \$1.3bn in 1992.

The Government expects some relief when donor countries and agencies meet in Hong Kong on February 25 to 26 for a development assistance pledging session.

# Japanese shipbuilders suffer slump in orders

JAPANESE shipbuilders contracted to export only five vessels with a combined gross tonnage of 104,800 tonnes in January, representing a decrease of 50.7 per cent in tonnage from 212,400 tonnes in the same month a year earlier, the Japan Ship Exporters' Association reported yesterday. AP-DJ reports from Tokyo.

Continuing a recent downturn, overseas orders in January to Japanese shipyards were at their lowest level so far this fiscal year, based on gross tonnage, an official of the association said.

The official said the Gulf war had forced shipowners to adopt a wait-and-see attitude.

January contracts were composed of orders for three bulk

carriers, one car carrier, and one LNG (liquefied natural gas) vessel.

However, an association spokesman said he expects ship export contracts to revive immediately after the end of the war.

He pointed to the decline in oil prices following the beginning of war in the Gulf, saying the lower prices should ensure a rush of orders.

With expectations for relatively stable oil prices over the coming months, barring severe damage to Saudi oil facilities, the negative economic impact from the war should dampen expected large demand for the very large crude carriers (VLCCs) needed to replace ageing tanker fleets, he said.

# Pakistan trade union clampdown

POLICE in Pakistan cracked down yesterday on union activists spearheading a campaign against government plans to sell off state-owned enterprises. Reuter reports from Karachi.

A police spokesman said that they arrested seven bank union leaders on Monday night for defying a ban on assemblies of more than four people in Karachi and threatening non-striking bank officials.

The police action followed a national 24-hour strike on Sunday by bank unions to protest at the government plans. The unions fear job losses from privatisation and intend to widen their action to more than 50 state enterprises.

# China snipes at Dalai Lama

The British prime minister, Mr John Major, has refused to meet Tibet's exiled spiritual leader, the Dalai Lama, China said yesterday, in a report signalling its satisfaction with London's decision.

A British diplomat in Peking noted, however, that while the Dalai Lama was not scheduled to meet Mr Major, he would none the less have his highest ever contacts with the British government.

# Eritrea peace talks hold-up

Peace talks between Ethiopia and Eritrean rebels, scheduled to begin in Washington yesterday, were postponed until tomorrow at the request of the Eritreans, a US official said. Reuter reports from Washington. The official said the postponement did not mean there was a political problem, but that the Eritreans wanted more time.



Nepal's King Birendra and Queen Aiswarya during a ceremony yesterday marking Democracy Day. The king, who lost his absolute powers last year, appealed for parties to respect democratic rules in Nepal's first free elections in 30 years scheduled for May 12

# Niger first to benefit from new debt fund

By George Graham in Paris

THE World Bank is to help Niger to buy back all of its outstanding commercial bank debt in the first use of a new fund to help countries which are too poor to be able to adopt the so-called "Brady terms" for debt rescheduling.

Niger will buy in its remaining \$108m (\$54.5m) of commercial debts at 18 per cent of their face value, thanks to a \$10m dollar gift from a special facility of the International Development Association (IDA), and additional funding from France and Switzerland. Banks will have the option between receiving immediate

payment at 18 per cent of the value of their debt, or payment at 100 per cent in 21 years time, guaranteed by US government zero coupon bonds.

Mozambique, with some \$280m of commercial debt, is also involved in discussions. Niger, however, has already managed to complete negotiations with bank creditors.

The buy-back will mean that Niger's only outstanding foreign debts will be owed to governments and multilateral organisations.

Many of these debts have already been entirely written off under the "Toronto terms"

applied to the world's poorest nations in debt rescheduling negotiations with the Paris Club, which groups official creditors; the remainder mostly carry concessional rates of interest.

Niger last September reached agreement with the Paris Club on rescheduling \$116m of official debt under the Toronto terms.

The IDA debt reduction facility is funded by \$100m drawn from the profits of the International Bank for Reconstruction and Development (IBRD). Each country qualifying for the facility may receive up to

\$10m, one of the rare windows through which the World Bank makes gifts rather than loans. A total of 15 countries have applied for use of the debt reduction facility, with around \$2bn of commercial debt between them.

The World Bank has pledged \$104m to support Indonesia's family planning programme, an official yesterday, AP reports from Jakarta. The pledge was based on the country's achievements in health. The latest census showed a decrease in the infant mortality rate from 140 in 1,000 births in 1971 to 66 in 1985.

# South Africa encouraged by Pöhl

SOUTH AFRICA'S trade with Germany would show a marked increase if the European Community lifted sanctions imposed to protest against the country's apartheid policies, the president of the Bundesbank, Mr Karl Otto Pöhl, said yesterday. AP reports from Pretoria.

In a speech to the South African Reserve Bank, Mr Pöhl said that trade between South Africa and Germany had been halved from 1975 to 1990 due to the sanctions.

He said South Africa also would benefit from new export markets in east European countries that have dropped orthodox socialism for more western-style political and economic systems.

"With the prospect of peaceful and equitable solutions to the internal conflict in South Africa, one would expect your highly developed economy to play a crucial part in Africa's revitalisation," Mr Pöhl said. The Community sanctions include bans on imports of iron, steel and gold coins.

EC leaders previously lifted a voluntary ban on new investment in South Africa. President F.W. de Klerk has proposed repeal of remaining apartheid laws and called for negotiations among all parties on a new constitution to end white minority rule.

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This one-day meeting - the seventh in a well received series - will examine EEC competition policy and its impact on the motor industry in Europe after 1995, changing distribution patterns and dealership structures, component sourcing and joint ventures.

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Speakers include: Peter Rawlins, Chief Executive of the ISE; Jean-François Théodore, Chief Executive Officer of Paris Bourse; Dr Rüdiger von Rosen, Vice Chairman of the Federation of the German Stock Exchanges; Tjerk Westertarp, General Director of the European Options Exchange in Amsterdam; Franco Piro, Chairman of the Finance Committee, Chamber of Deputies, Italy; Mr Richard Grasso, Executive Vice Chairman, President and Chief Operating Officer, The New York Stock Exchange.

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The key issues facing the industry and the significance of strategy for success will be reviewed by industry leaders including: John Georges of International Paper; Hartwig Geginat of Feldmühle AG; Hugh Whalen of Canadian Pacific Forest Products; Demot F Smurfit of Jefferson Smurfit; Mr Lionello Adler of Cartiere Burgo SpA; Thomas Hyslop of Finnmap; Klaus de Kluis of VRG Group; Alejandro Campbell of Alto Paraná; Takao Terasaki of C Itoh & Co and Stephen Wells of Wiggins Teape Appleton.

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# EUROPEAN FINANCE & INVESTMENT - NORDIC COUNTRIES

The FT proposes to publish this survey on March 21st 1991. The Financial Times is read by 83% of European institutional investors. If you want to reach this important audience, call Chris Schaanning or Kirsty Saunders on 071-873 3428/ 4823 or fax 071-873 3079.

## FT SURVEYS

# Zambia rediscovers tobacco road

Kaunda's policy mistakes have cost millions, Mike Hall writes

A FORMER minister who went to see President Kenneth Kaunda recently took with him a computer print-out of statistics relating to a tobacco scheme in eastern Zambia.

It showed that a peasant farmer, growing just three hectares, can earn nearly K250,000 (\$2,225) in one year - twice the official presidential salary and 15 times the average income.

Agriculture has long been acknowledged as the key to Zambia's economic recovery. Only recently have attempts been made to boost production of tobacco, the crop that holds out most hope of handsome foreign earnings.

If Mr Kaunda had encouraged Zambian farmers to grow tobacco since the time of independence, he might have avoided - or at least delayed - the widespread opposition that now threatens to end his 28-year rule.

Popular discontent has arisen from the precipitous economic decline in the last 15 years. The government blames external factors. But Zambia's crisis is due, in large measure, to the government's failure to enable a more diverse export base.

Zimbabwe and Malawi, Zambia's colonial partners, earn well over \$400m a year from tobacco exports alone. Yet Zambia - which has more

land, better soil and rainfall and less population pressure - earns less than \$20m from all its farm exports.

Zimbabwe produces 140m kilos of tobacco a year; Malawi just over 100m kilos. Zambia was a bigger producer than Malawi at independence in 1964, yet now grows just 4.5m

kilos - even though its tobacco is among the best in the world. The bulk of the crop is now produced by a handful of big tobacco farmers and a few large companies.

Had proper policies been established, Zambia could easily have outdone Malawi. It could now be earning about \$600m a year - equivalent to a lot of school books, medicines, better roads and other things that might have kept Zambians happier with their lot.

Shortly after Mr Kaunda took power, land reforms saw an exodus of skilled white farmers. And with the declaration of independence by the then Rhodesia in 1965, links with the huge auction floors and factories there were broken. But the government's

response made things worse. Along with most other sectors of the economy, the state intervened in tobacco farming.

The Tobacco Board of Zambia initially had some success in introducing the crop to new areas. But its schemes, most of which included resettlement, failed because they were not

managed commercially. In the words of one observer, they were a series of "bizarre social experiments". The government then set up another parastatal - the National Tobacco Company (Natco). It, too, failed efficiently to run the schemes it inherited.

Zambia's commitment to ending white-rule in the region cost the country dearly. White farmers who wanted to escape the war in Rhodesia and invest in Zambia were turned away. "The politicians were too idealistic," says one farmer. "All Rhodesians were spies. It was a very short-sighted policy."

Malawi exploited the liberation war. Rhodesian farmers were employed as estate managers. While international sanctions - from which Zimbabwe's industry has only

recently recovered - bit hard into Rhodesian production, Malawi made its mark as a world producer.

In Zambia, marketing has been, and still is, the main problem. Natco's insistence on processing the crop through its outdated factory, negotiating prices with more adept multinational buyers, and policy of "taxing" farmers by subsidising local consumption, has left it with little credibility.

Only recently has Natco begun to co-operate more closely with growers. Growers now have a hand in negotiations. And, as an incentive, they can retain up to half the foreign currency they earn and sell it at higher than the official exchange rate.

"Much more needs to be done to build confidence," says Michael Galau, chairman of the Tobacco Association of Zambia, a growers body.

There are encouraging signs that tobacco is beginning to receive the attention it deserves. Several commercially run schemes are set to increase production, confident that the crop is valued internationally.

And, ironically, the tobacco industry in Zambia could benefit from the Zimbabwean government's espoused commitment to the compulsory purchase of white-owned farm land: tobacco farmers are already thinking about moving north across the Zambezi.

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## EUROPEAN NEWS

## Rising tide of crime in Soviet Union

By John Lloyd in Moscow

CRIME is soaring in the Soviet Union, but punishment is proving increasingly difficult to administer, Mr Boris Pugo, the interior minister, said yesterday. There were 2.8m reported crimes last year, a 13 per cent rise over the previous year. This was the biggest increase since the war, and was marked by "the aggressiveness of armed elements".

A large part of the population is armed, he said, adding that only 30,000 guns had been surrendered under a recent amnesty. The number of criminal gangs known to the police had risen from 3,500 to 5,000. Furthermore, Soviet citizens were increasingly reluctant to testify, with the result that half the cases brought failed.

Crimes committed on public transport have increased most, 28 per cent. Drug offences were up 24 per cent, thefts from state

Soviet deputies are being urged to halt the televising of parliamentary debates on the grounds that they cause furious family quarrels, Renter reports from Moscow.

A long-suffering viewer from the northern Russian textile city of Ivanovo complained in a letter distributed in parliament yesterday that the lengthy broadcasts brought him into

dispute with his wife. "My wife defends democrats, I defend conservatives and after some programmes on the radio or television we quarrel to the point of insulting one another," said the writer. "The country has turned into a madhouse and a cuckoo's nest."

and other properties 18 per cent, and serious crimes, including murder, rape and grievous bodily harm, up 15 per cent.

The figures suggest that the rising tide of crime has been worst in several of the republics seeking independence from Moscow: Armenia by far the highest with 44 per cent; Estonia 24 per cent; Lithuania 19 per cent; Latvia 17 per cent. Mr Pugo, himself a Latvian,

but that inquiries were hampered by lack of information from the republics.

Mr Pugo said economic crime was on the increase, though by a relatively modest 3.1 per cent. Interior Ministry forces were unused to dealing with the sophistication of the corruption which attempts at adopting the market system had unleashed, he claimed.

However, he repeated assurances given earlier by the KGB which has been licensed to investigate the affairs of Soviet and foreign companies - that "honest enterprises have nothing to fear".

He defended street patrols by joint militia and army units, saying that he had "stacks of telegrams" calling for the measure. Some 14,000 soldiers were taking part in 450 cities.

## Hurd seeks to keep defence out of Rome Treaty

By David Buchanan in Luxembourg

BRITAIN IS intending to propose amendments to the Rome Treaty soon to encourage EC member states to formulate common foreign and security (though not defence) policies, Mr Douglas Hurd, the UK foreign secretary, said here last night.

Security, covering such areas as arms control and exports, confidence-building measures and participation in UN peace-keeping forces, could be separated, he argued, from defence proper which had to do with command and control and deployment of military forces.

Mr Hurd accepted, however, "the need to build a defence dimension into the process of European construction", and believed that the Western European Union (WEU) should be developed as Europe's defence arm.

Delivering the Churchill Memorial lecture, he thus aligned Britain decisively with the majority of EC states, including Germany, France, Italy and Spain, which want to exploit their dual membership of the WEU and the EC to bring the two closer together.

One key difference with Britain's larger EC partners, however, remains its unwillingness to concede the Community eventually absorbing the WEU entirely. That prospect would face EC states like neutral Ireland and pacifist-minded Denmark, which do not want to join the WEU, with a serious dilemma.

Mr Hurd also warned against the "twelve trying to settle common foreign and security policies by majority vote."

"Imposed unity would be artificial," he said.

The WEU, currently comprising a secretary-general and governing council in London and a parliamentary assembly in Paris, now looks highly likely to shift to Brussels, a move of useful ambiguity because it hosts both Nato and EC headquarters.

The nine-nation WEU should become a bridge between Nato and the Community, said Mr Hurd, echoing similar Franco-German language. "Defence guarantees - and the collective military resources to back them up - would remain in Nato and the WEU," he said.

UK officials suggest that Nato ambassadors and military advisers could have a double appointment to a Brussels-based WEU, and that the WEU develop some sort of military structure within Nato but "capable of separate action".

To secure the Community end of the WEU bridge, Mr Hurd said "links between the WEU and a European union could be strengthened at all levels, from secretariats to heads of government".

In designing a common foreign and security policy, the EC needed to "get the transatlantic relationship right".

"We have in the past leaned more heavily on the US than is going to be realistic in the future," Mr Hurd said. But European defence structure had to, and through the WEU, could be built up in a way that did not alienate the US.

## Albanian Communists renew appeal to hunger strikers

By Halg Simonian in Milan

ALBANIA's ruling Communist party renewed appeals to hundreds of students on hunger strike yesterday to give up their protest.

More than 500 students and teachers began a hunger strike on Monday to demand that the name of the late Stalinist leader Enver Hoxha be dropped from the official name of the Enver Hoxha University of Tirana.

"The Central Committee of the People's Party of Labour (Communist party) appeals to the students to give up the unjust political demands and the unjust way of solving them," said a statement carried by the official ATA news agency.

Most of Albania's 10,000 students have boycotted classes in the past 12 days, demanding political and economic reforms and better living conditions.

Top of the list of demands is the removal of the name of Hoxha, who kept Albania in isolation from the outside world for four decades.

Bowing to those protests, Hoxha's successor, President Ramiz Alia, legalised opposition parties and promised more reforms but has taken a stern line with the striking students and has called their protests undemocratic.

"Democracy, too, has got its rules and limits," the statement said.

"There always exists the danger of its abuse, something which leads to anarchy and turmoil, especially in the first stages of the political and ideological multi-party system."

## Fiat to cut 3,000 jobs from two Iveco lorry factories

By Halg Simonian in Milan

IVECO, the trucks subsidiary of the Fiat automotive and industrial group, is planning to axe almost 3,000 of its 38,000 workers as a result of the fall in European demand.

In detailed proposals to be put to its unions on Friday, the company will call for redundancies and early retirement at its Turin and Milan plants.

The redundancy plans, which signal growing moves to shed labour at a number of big Italian industrial groups, still require government approval for the payment of special unemployment benefits.

Iveco has forecast that truck sales in Europe will decline to 465,000 units this year from 485,000 in 1990 and 515,000 in 1989.

The company itself, which had turnover of L7,650bn (\$6.99m) last year, expects to sell 94,000 lorries this year, compared with 101,500 in 1990 and 103,000 in 1989. The figures exclude production at Enass, the Spanish company Iveco bought last year.

Mr Enzo Mattina, an Italian member of the European Parliament, has asked the European Commission to investigate the takeover battle between Pirelli and Continental, the Italian and German tyre groups, on the grounds of possible protectionism on the German side.

The move follows steps last week by members of Italy's Communist party to press for government intervention in the bid.

## Advisers urge wage controls for Poland

By David Buchanan in Luxembourg

Advisers to President Lech Walesa have urged changes in Polish public sector wage controls at a time when the government faces mounting pressure from the unions to ease the pay restrictions, writes Christopher Bobinski in Warsaw.

The economists' advice from monetarist economists in the President's group comes as the Government is in the middle of talks with both Solidarity and the left wing OPZZ unions.

The "economists' advice makes the government's position additionally awkward because Mr Leszek Balcerowicz, the deputy premier, views the pay controls as a central plank of his policies and has threatened to resign if concessions are made.

## Ireland's trade surplus shrinks

By David Buchanan in Luxembourg

The Irish trade surplus dropped by £450m (£413m) to £1.66bn (£1.7bn), last year. Exports fell 1.8 per cent to £14.33bn while imports rose 1.5 per cent to £12.47bn, writes Kieran Cooke in Dublin.

The fall in exports follows three years of strong growth and shows the effects of the recession in many western economies, particularly in Britain. The destination for more than 30 per cent of Ireland's exports.

Mr Terry Layden, Minister of State for Trade and Marketing, was confident exports would resume their growth this year to top £15bn.

But declining sales of agricultural products, plus falling demand for exports from Ireland's foreign-dominated electronics sector, leave the outlook uncertain.

## Ruiz Mateos loses immunity

By David Buchanan in Luxembourg

Spain will be able to try Mr Jose Maria Ruiz Mateos, a businessman and member of the European Parliament, on charges of fraud and other offences, following a decision by the parliament to lift his parliamentary immunity, Renter reports from Strasbourg.

The parliament, acting on a request from the Spanish Supreme Court, voted late on Monday to waive the rules which normally protect its members from legal proceedings.

Mr Ruiz Mateos, elected to the parliament in 1989, owned Spain's biggest business empire, Rumasa, until it was expropriated by the Socialist government in 1982.

A parliamentary report which recommended lifting his immunity noted that he faced charges of fraud, monetary offences and unjustified appropriations connected with Rumasa.

## Industrial output falls in Yugoslavia

By David Buchanan in Luxembourg

Yugoslav industrial production fell 18.2 per cent in January compared with the same period last year, the federal government said yesterday, writes Laura Silber in Belgrade.

The drop from December was 10.6 per cent in relation to December 1990, the federal government said yesterday.

## French HDTV on course

By David Buchanan in Luxembourg

France yesterday brushed aside criticism of its high-definition television (HDTV) policy and said it was on course to carve out a share of the potentially huge market in cinema-quality television, Renter reports from Paris.

"Our country has today all the cards and ingredients to succeed. I am sorry for the chroniclers of catastrophes, but the system works," Mr Paul Quilès, the minister of posts and telecommunications, told a news conference.

## EC readies itself to resume aid programme to Soviet Union

By David Buchanan in Luxembourg

THE European Community yesterday readied itself to resume its wide-ranging aid programme to the Soviet Union, which was interrupted over Moscow's strongarm tactics against unrest in the Baltic republics last month.

After hearing from their Luxembourg, Dutch and Italian colleagues about their meetings last weekend with the Soviet leadership, EC foreign ministers decided to ask the European Commission to start work again on providing

£500m (£705m) credits to buy food and £500m of technical assistance to Soviet industry

and services.

However, ministers said that the final decision to resume the aid programme - which will also require the budgetary approval of the European Parliament - would not be taken until they next meet, on March 4.

This will allow many EC foreign ministers first to see Mr Alexander Bessmertnykh, their Soviet counterpart, in Madrid on Thursday at a meeting of the Council of Europe.

Mr Hans-Dietrich Genscher, the German foreign minister, led the camp favouring early resumption of the aid programme, saying that President

Gorbachev deserved "confidence and trust" in the basic tenets of his foreign policy, which had led to the democratisation of eastern Europe, the reunification of Germany and the unparalleled east-west unity in the world reaction to Iraq's occupation of Kuwait last August.

France, Italy and Spain also urged quick support for Moscow. But other countries, notably Denmark and the UK, said that there was no need to rush an aid programme which the Soviet Union would have difficulty in absorbing anyway.

Mr Hurd also warned against the "twelve trying to settle common foreign and security policies by majority vote."



Members of a bomb squad in full protective clothing approach a suspicious vehicle in the centre of Amsterdam

## Private phone links found in east Germany

By David Goodhart in Bonn

THE German Post Ministry has discovered 23 private telephone networks in east Germany, including one controlled by the former Stasi police.

Mr Friedrich Götts, a state secretary in the Post Ministry, said yesterday that most of the private networks, except for those like the Stasi line which have been disconnected, are being allowed to continue.

This is because of the shortage of telecommunications capacity throughout the country.

Mr Götts said that the networks would be given temporary permission to continue operating although this transgressed the state monopoly on telephone links.

He also indicated that this special status would only last for between one and two years. After this period the private networks would be subsumed into the public network.

The private networks are estimated to have about 300,000 telephone lines. This compares with 1.5m for the whole of east Germany.

The Post Ministry is facing a dilemma over the private networks.

On the one hand it does not want the telephone monopoly undermined and desperately needs the extra lines.

On the other, many of the networks are being put to good use and it would be a further blow to many east German companies if they were unplugged.

The issue was first brought to light when the west German chemical industry illegally connected itself to the east German chemical industry network, thus allowing the east German companies the rare luxury of telephoning into west Germany.

The private networks are divided into five user groups - military, administration, transport, energy and chemical industry.

The Post Ministry and Telekom, the state-owned telephone service, continues to be criticised by supporters of deregulation for not allowing the private sector a larger role in building up telephone links with east Germany.

The latter remains as bad as ever and demand for fresh links is increasing at a rate faster than the system can be expanded.

However, the Post Ministry's earlier three-year exemption to the telephone monopoly, for satellite links to east Germany, looks likely to be extended. Because of the cost of satellite links, the three-year limit had put off many companies and only one, Preussen Elektra, has so far received a licence.

The ministry is also permitting PMR (Private Mobile Radio) in east Germany a local form of radio telephone.

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## Turkey lifts restrictions

By David Buchanan in Luxembourg

TURKEY'S central bank this week lifted restrictions on bank deposit rates in the latest move to boost confidence in the lira and head off any run on the currency, writes John Murray Brown in Ankara.

Banks, previously restricted to a 1 point rise, will now be able to lift rates without limit, the only condition being they notify the central bank two days in advance.

The Bank announced a 3 point increase to 48 per cent in the rediscount rate, the bank's key instrument for determining market rates. Both steps are aimed at boosting lira deposits and preventing a switch into foreign exchange.

The group, with a budget of \$5m, has been formed by Mr Stephan Schmidheiny, a Swiss industrialist. He said yesterday the idea was to develop work-

## Businessmen to present green plan to UN

By David Buchanan in Luxembourg

Forty business leaders have joined forces to draw up policies on the environment and present them to the United Nations Conference on Environment and Development in Rio de Janeiro next year, writes John Hunt, Environment Correspondent.

The new Geneva-based Business Council for Sustainable Development aims to ensure that the voice of business and industry is heard at the conference.

The group, with a budget of \$5m, has been formed by Mr Stephan Schmidheiny, a Swiss industrialist. He said yesterday the idea was to develop work-

able environmental proposals "within the framework of a market economy".

Its aim is to ensure that economic growth can continue in a way that is compatible with protection of the environment.

Mr Schmidheiny said yesterday that sustainable development means meeting the economic and social needs of today's generation without compromising the wellbeing of future generations.

"Business bears its share of responsibility for past environmental problems but is very well-placed to make a major contribution to solutions in the future," he said.

## Greek Communist chairman in surprise resignation move

By David Buchanan in Luxembourg

THE chairman of the Greek Communist Party (KKE), Mr Harilaos Florakis, yesterday surprised delegates to the party congress by announcing his resignation, Kerin Hope writes from Athens.

Mr Florakis, 76, said he wanted "to be a simple foot-soldier in the party" after 18 years as leader.

He backed "modernisation while staying steadfast to the principles of Marx, Engels and Lenin."

His announcement caused a shocked silence among 1,800 delegates and observers, including Prime Minister Constantine Mitsotakis, whose conservative party joined the KKE in a short-lived but successful coalition government in 1989.

It will now be easier for the KKE's young reformers, who had been expected to challenge Mr Florakis in closed session, to find a compromise leadership candidate.

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## PETERBOROUGH

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FT SURVEYS



## WORLD TRADE NEWS

## Computer makers go in search of Chinese goodwill

Lynne Curry reports on a growing number of foreign joint ventures in an undeveloped market

UNDER mounting pressure from Peking to transfer technology and lured by the large Chinese market, foreign computer companies have increasingly formed a series of joint ventures with Chinese organisations over the last year.

Faced with the possibility of being denied access to Chinese consumers if they do not attempt to transfer technology, most major computer companies are working to accommodate Peking's demand. "The Chinese are using market access as a vehicle to leverage foreign companies to import technology," said one executive from a western computer manufacturer.

Traditionally reluctant to invest in China because of the difficulties of doing business and the lack of adequate legislation protecting intellectual property rights, foreign computer corporations have turned to joint ventures.

"Creating joint ventures in the computer industry is an image move - a gesture to gain the good will of the Chinese," said one western executive whose computer company has formed a joint venture. "The Chinese look at joint ventures as a long term commitment to invest rather than as a profit-making organisations."

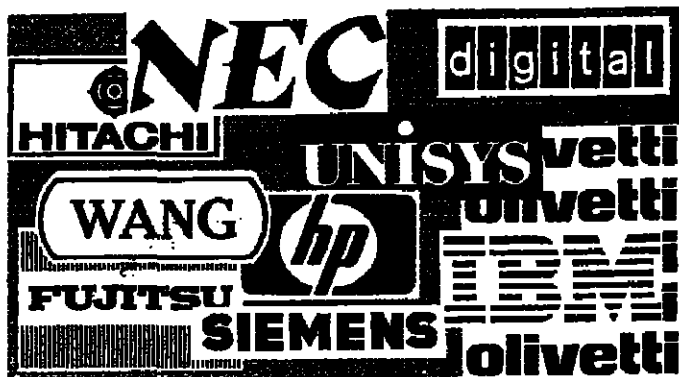
Most are losing money. Despite the difficulties of doing

business here, the attraction of the Chinese market is so great the number of companies with offices in Peking reads like a who's who of the computer industry. IBM, Hewlett Packard, Digital Equipment Corporation, Wang, Hitachi, Fujitsu, Siemens, Olivetti, Unisys and NEC, among others.

Within the last year, at least six joint ventures involving big foreign corporations have been formed and others are being considered. IBM and its joint venture partner, the Tianjin Zhonghuan Computer Corporation will produce ps/2s, one of the US manufacturer's next generation of personal computers, largely for sale within China.

The joint venture will also act as IBM's procurement agent to supply Chinese-made parts and components to its factories elsewhere in the world. In addition, IBM has moved aggressively to establish a second joint venture in Shenzhen, which borders Hong Kong, to provide software for use in the ps/2.

One of the oldest companies in the Chinese market, Hewlett Packard signed its second joint venture last year. Under the terms of its deal with a Shanghai computer institute, it will make work stations for the domestic Chinese market and will also develop software for use worldwide.



HP has a marketing and sales joint venture in Peking and manufactures analytical products in Shenzhen.

Unisys has set up a joint venture with the Ministry of Aerospace to supply software for the ministry's use.

NEC is participating in a joint venture with Capital Iron and Steelworks, one of China's largest steel manufacturers which is located in Peking to produce large scale integrated circuits. NEC is also involved in a separate deal with Tianjin Zhonghuan Computer Corporation to make switching equipment for use in telephone exchanges.

Digital Equipment Corporation (DEC) signed an agreement with the Taiji Computer Corporation, one of China's major domestic computer makers, at the end of last year to

produce software in Shenzhen. Based in Peking, Taiji already manufactures a Vax minicomputer under license from DEC.

DEC's recent agreement underscores the strategy many computer makers have adopted. Siemens-Nixdorf and Hitachi are each believed to be considering similar joint ventures to produce software, according to Japanese computer makers. Fujitsu already has a co-operation agreement with Qinghua university in Peking to turn out software for the Japanese and American markets.

Most foreign computer corporations are seeking to exploit China's huge potential for software development because of the minimal investment required and the country's cheap labour.

In addition, some western businessmen say the US and Japan will face a shortage of qualified software engineers in the first decade of the next century. China will be well placed to fill that gap.

"Computer companies are subcontracting the less complicated work to the Chinese," one Japanese businessman said. Recently, the Chinese government has also placed greater priority on developing its own computer industry. According to the eighth five year plan, which took effect from the beginning of this year, the government plans to invest in computer production lines, most software factories, and to establish three computer export bases in the Fujian-Guangdong region, Shanghai and the Tianjin-Bahai Gulf area.

Foreign penetration of the personal computer market is extremely difficult. Undercutting the price of relatively well known Chinese brands like Legend, Taiji and Great Wall is hard when tariffs on imported personal computers are 100 per cent.

Mainframe demand is large, but the costs are prohibitive for most Chinese organisations. With the exception of a few mainframes produced by the army, virtually none are made in China. Between 50 and 80 are imported annually, com-

puter executives said.

Competition among foreign computer makers for minicomputer sales is fierce in the area many have targeted as having the most potential. Over the years DEC, IBM and HP have led minicomputer sales in China.

Foreign computer makers are also attempting to break into the computer networking market. Chinese organisations have many computers that are unable to communicate with each other. In the mid-eighties, the Chinese began to develop a computer packet switching network as CoCom restrictions eased.

"The Chinese have recognised that it makes no sense to have single unit computers, but they must have ones that talk to each other," one western computer executive said.

However, connecting computers together is a complicated task involving correcting problems of compatibility and bad wiring over long distances between provinces.

Despite China's lack of a broad data base from which to develop faster, more sophisticated computers, western experts cautioned against underestimating the Chinese. With their cheap labour costs and increasingly skilled software engineers, businessmen believe the west cannot afford to ignore the Chinese.

## Gatt talks hang on EC attitude to farm reform

By William Dullforce in Geneva

THE FATE of the international trade talks depends on how the European Community will respond today to a proposal on agricultural reform.

Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (GATT), will put to a meeting of the group negotiating on agriculture in the Uruguay Round a formula which he hopes will be accepted as a basis for resuming negotiations on reductions in farm subsidies.

Over the last 36 hours, other countries whose trading interests are linked to farm reform, including the US, Japan and the 14 farm-exporting countries joined in the Cairns Group, have told Mr Dunkel that they will not object to his formula.

He will call for GATT members to make "specific binding commitments" to negotiate reductions in farm supports in each of three areas - internal assistance, import barriers and export subsidies. Last week, after 10 days of hectic transatlantic exchanges, the EC Commission told the US Trade Representative's office that it was not prepared to commit itself in advance to negotiate specific and separate cuts in all three areas.

In part at least, the Commission appears to have been reacting angrily to an attempt by Mrs Carla Hills, US Trade Representative, to wring from Mr Frans Andriessen, EC Trade Commissioner, assurances that the EC would be

more flexible on some outstanding issues, if the talks were restarted.

Mr Dunkel was asked to find a way of rescuing GATT's four-year trade liberalisation exercise after it had broken down over the agricultural issue at the meeting of world trade ministers in Brussels in December.

His consultations have shown that an overwhelming majority among the key players in the farm talks want to see reductions in all three forms of farm supports. They refuse the approach favoured by the EC under which reductions would be tied to an overall yardstick, leaving it to governments to decide the nature and depth of the cuts in each sector.

Members of the Cairns Group stressed yesterday that Mr Dunkel's formula represented "the bottom line" for them.

Moreover, they added, the formula did not ask the EC to go beyond the commitments which it had signalled that it was ready to make at the trade ministers' meeting in December, and which the repositioning has since reproached other countries for not exploring more fully.

Under Mr Dunkel's programme for restarting the Uruguay Round, negotiators dealing with textiles and clothing should meet this afternoon - assuming that the agricultural hurdle is successfully crossed in the morning.

## ICL wins £9m computer contract from Spain

INTERNATIONAL Computers, the UK-based computer maker now a member of the Japanese Fujitsu group, has won a substantial order from the Spanish Ministry of Social Security and Labour, beating International Business Machines and Siemens Nixdorf - and its parent company, Alan Cane reports.

The coup underlines the way ICL, although technically a Fujitsu subsidiary, has been given considerable business and competitive autonomy by its parent. Fujitsu has since signed a marketing arrangement with ICL, meaning it will be able to market ICL comput-

ers in Spain, Japan and other territories.

The order is for 225 of ICL's new DR5600 computers and 3000 terminals. With office automation software, the order is worth some £9m, representing a major "open systems" investment for the Spanish government. It is ICL's biggest order for the DR5600 computers launched in January last year. Open systems allow software from a range of makers to be run on the same hardware. They can yield large savings for computer users and are increasingly being specified for government contracts.

## Czechs want own motorway to west

A new link to the EC is proving a problem, Leslie Colitt writes

THE treacherous, bone-crushing 90-kilometre E15 road between Prague and the German border - part of the main north-south highway between Berlin, Dresden and Prague - is more time-consuming and terrifying than the entire 196-kilometre Autobahn between Dresden and Berlin.

At one point, the pot-holed E15 traverses the city of Terezin, veering sharply just as startled motorists groping through a foggy night see a mighty stone wall looming only a few metres ahead.

Building a motorway to replace the narrow, winding two-lane road clogged with trucks from Scandinavia, Hungary, Austria and Czechoslovakia is a priority task for a nation which wants to join the European Community.

Prague's tender last year to build the highway through northern Bohemia met with enthusiastic response from 22 Western companies. The highway is to be completed before the turn of the century, by which time Prague hopes to be in the EC.

But a new tender is now likely to be needed, as responsibility for roads in Bohemia and Moravia passed last month from the Czechoslovak Federal Government to the Czech Republic. Similarly, a plan to construct a connecting highway of a few kilometres from Bratislava to the Austrian border near Vienna, is now in the hands of the Slovak Republic.

Mr Milan Machart, responsible for road construction in the Federal Transport Ministry until last month, believes the two republics will carry out his Ministry's basic concept. But instead of building 550 kms of highway in Bohemia, the Czech Republic is now thinking more modestly of 200 kms.

This, however, would include another important land link to the west, the E12 east-west road connecting Prague, Pilsen and the German border near Nürnberg. Only 40 kms of the E12 are motorway but Mr Machart said the remaining 122 kms could be completed by 1997.

Strapped for hard currency, the Federal Government envisioned building toll roads similar to those in the US, France and Italy. It also wanted to



introduce tolls on the existing four-lane motorway connecting Prague with Brno and Bratislava on the border with Austria. The latter road charges would finance modernisation and maintenance, in addition to such badly-needed facilities as motels and fast-food outlets. But toll roads are thought likely to meet with huge opposition from citizens already burdened by soaring prices.

It is a sensitive topic, Mr Machart admitted. This is especially so as Czechoslovak had the highest density of cars after the former East Germany among the eastern European countries that belonged to Comecon.

He noted that Hungary and Romania were also planning to collect tolls on new highways and that Czechoslovakians who could not afford to pay to use them in their own country had an ample choice of alternative roads in one of the tightest road networks in Europe. Besides, he predicted, people would want to use the new motorways to save time, an essential element in the newly-emerging market economy.

Mr Machart said Czechoslovakia stood a good chance of attracting Western cars and trucks onto a north-south toll motorway across its territory as the German Autobahn system increasingly looked like becoming Europe's longest permanent traffic jam. A modern Czechoslovak north-south motorway would also become attractive to Western motorists as border controls were reduced to a minimum, Mr Machart noted.

"I'm sure the German authorities would be happy if Czechoslovakia took some of the traffic away from the Autobahns," he said.

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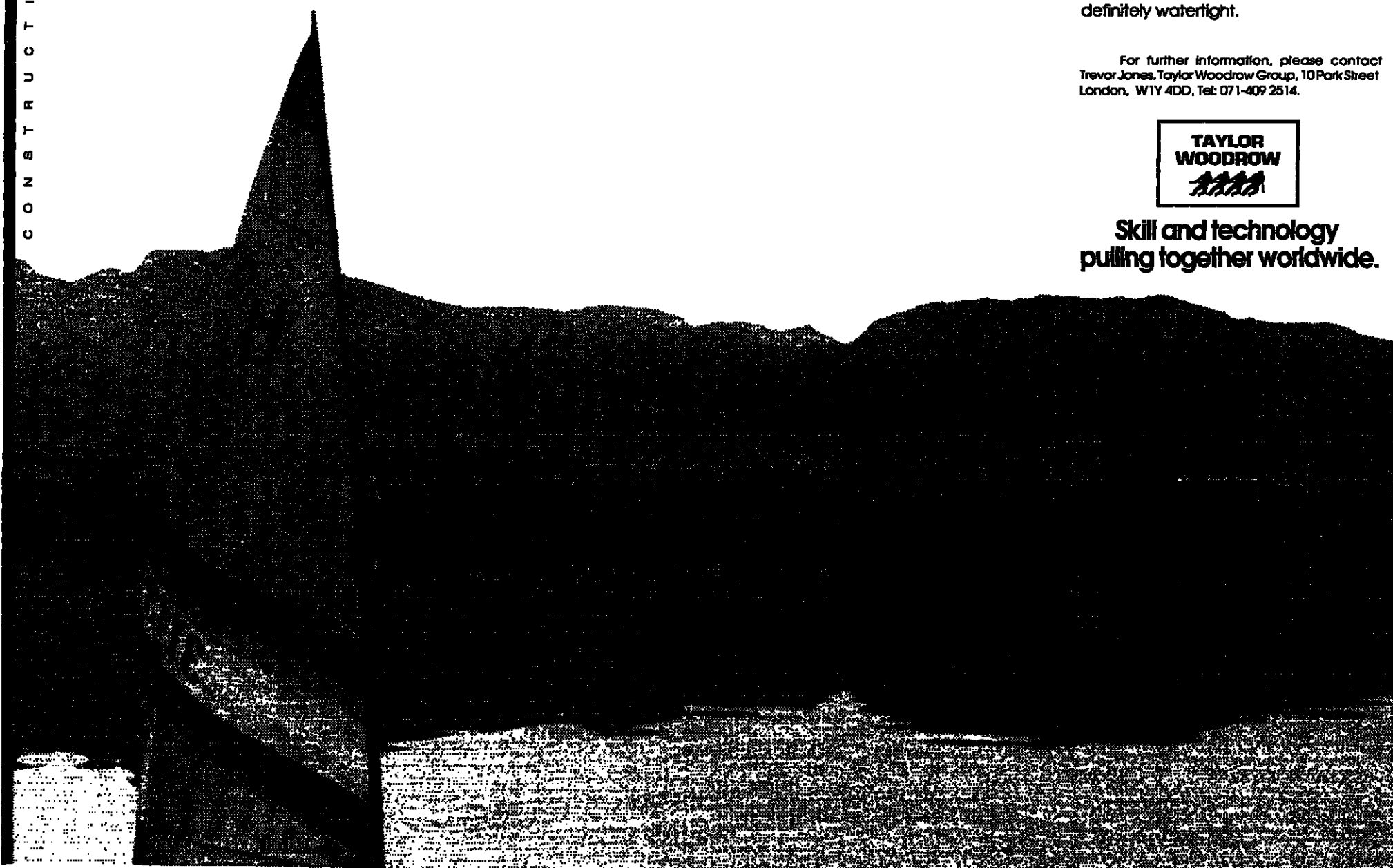
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## AMERICAN NEWS

## Menem intervenes to aid strike victims

By John Barham  
in Buenos Aires

ARGENTINA'S president Carlos Menem has ordered the presidential jet, Tango 1, and three military aircraft to transport back to Buenos Aires between 5,000 and 6,000 holidaymakers, stranded at the beach resort of Mar del Plata by a week-long railway strike.

The stoppage is the first serious challenge to an anti-strike decree Mr Menem introduced last October; he has threatened to use military force to break the strike. The railwaymen, who are demanding a 200 per cent pay increase, have said they will resist.

The nationwide strike at state-owned Ferrocarriles Argentinos is at the head of public sector unrest.

The government is determined to block public sector wage increases to stabilise its ailing finances. Mr Saul Borer, Treasury secretary, said yesterday the government would be able to eliminate its spending deficit as early as March "as long as there is no further pressure for wage increases".

However, Mr Menem has this week offered to increase teachers' wages by using revenues from an emergency tax package which the government hopes will raise an extra \$2.4bn a year.

Mr Gerardo Andreoni, leader of a disaffected union confederation, accepted yesterday Mr Menem's offer to manage Ansa, the official body that funds union welfare schemes.

Ansa and its multi-million dollar budget is coveted by union officials for the power it confers in labour politics.

The Economy Ministry claims the teachers' pay increase, expected to cost between \$600m and \$1bn a year, has already been accounted for and will not undermine its efforts to balance the budget.



Carlos Menem: threatened to use military force

## Increase in investment for US airlines sought

By Peter Riddell, US Editor, in Washington

CONGRESS should consider changing the law to permit greater foreign investment in US airlines' voting stock, Mr Samuel Skinner, the transport secretary, urged yesterday.

Foreign groups cannot hold more than 25 per cent of the voting equity in US airlines. Mr Skinner called on Congress to consider raising the limit to 49 per cent which "might very well attract additional capital from foreign investors".

This would enhance the airlines' competitiveness and allow them to participate in the creation of global airline companies.

Several foreign airlines, including British Airways, are keen to gain greater access to the American market by acquiring a US carrier. Many US airline companies are facing considerable financial problems.

However, Mr Skinner's call faces resistance from many leading Congressmen.

Senator Wendell Ford, chair-

## Asian immigrants bring Vancouver a facelift

Bernard Simon on the city's changing social fabric

VANCOUVER'S China-town branch of Hong Kong Bank brought forward its opening time by one hour last year as a courtesy to passengers arriving on Cathay Pacific's early morning flight from Hong Kong.

Almost every flight brings another group of immigrants from Hong Kong, China and increasingly Taiwan, all planning to make a new home for their families and their money on Canada's west coast.

Hongkong Bank, a subsidiary of Hongkong & Shanghai Banking Corp, opens 20 new accounts each day at its China-town branch. The number of customers of the branch has spiralled from 4,000 to 14,000 in the past four years.

The new arrivals are changing the face of Canada's third biggest city. Although the numbers of Asians moving to San Francisco, Los Angeles, Sydney and Toronto are probably higher, their impact seems to be greatest in Vancouver, a city of only 1.5m people and one which used to pride itself on its homogeneous British character.

In terms of ethnic mix, Vancouver is set to become a mainland version of Hawaii by the end of the decade.

Already, more than 40 per cent of the 53,000 children in Vancouver schools speak English as their second language. In some public schools the proportion is more than 90 per cent.

The city now boasts some of the finest Chinese restaurants outside Hong Kong. Some superstitious Chinese home buyers have even had the street numbers of their houses changed from unlucky threes and sevens, to more propitious fours and eights.

The Canadian government, in an important symbolic acknowledgement of the Chinese community's influence, has named Mr David Lam, a wealthy real estate developer who arrived from Hong Kong 25 years ago, as lieutenant-governor of British Columbia, the provincial equivalent of a governor-general.

In financial terms too, Hong Kong and Taiwan's loss is Vancouver's gain.

About two-thirds of the city's hotels are owned by Far East companies, and members of the Chinese community are among the biggest donors to the University of British Columbia. "If you're going to have a major fund-raising event in the city now, you can't leave

the Chinese community out of it," says a banker.

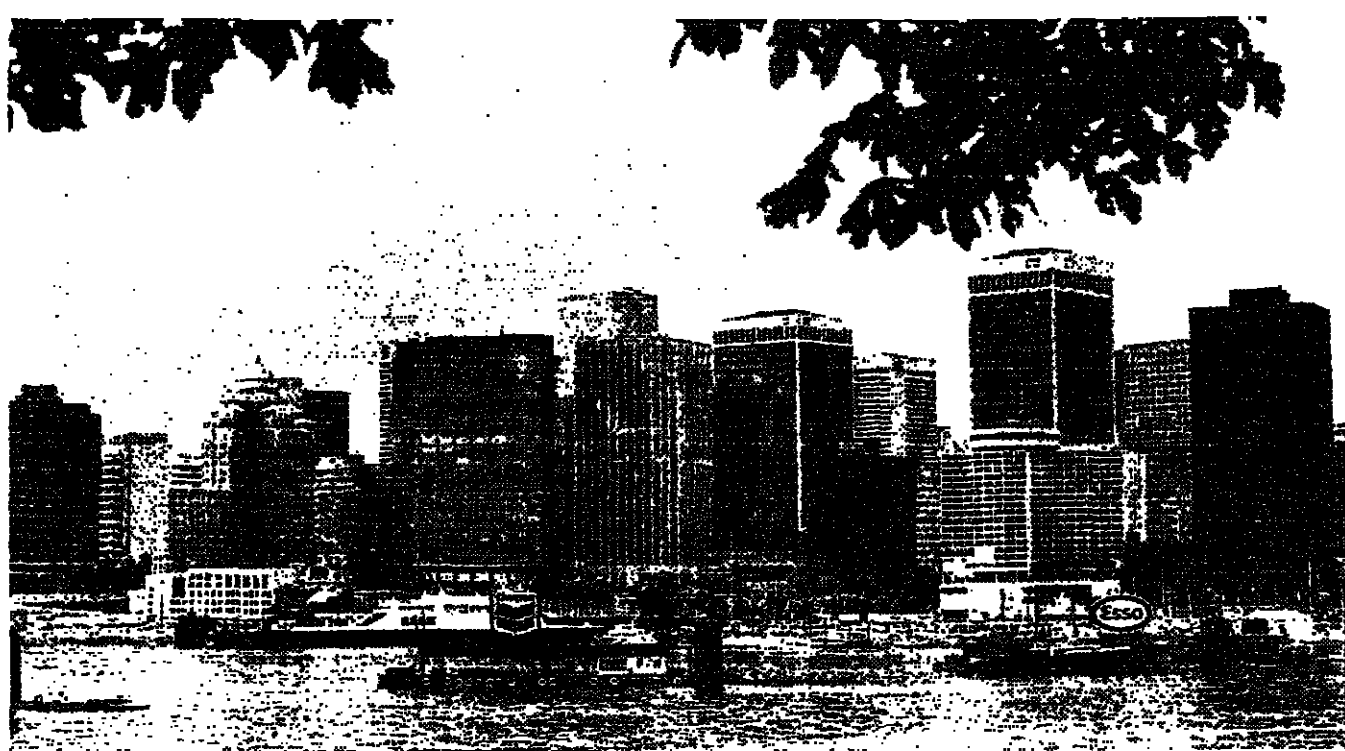
Although Hong Kong magnate Mr Li Ka-shing still lives in Hong Kong, one of his companies, Concord Pacific Developments, plans to spend C\$2bn (\$890m) over the next decade on a mammoth 204-acre commercial and housing project which will expand the city's downtown area by about one-sixth.

Mr Li's prominent partners in Concord Pacific include Mr Cheng Yu-Teng, owner of Hong Kong's New World group, and Mr Lee Shau-kee, who controls the colony's gas company.

The Asian influx is not without its tensions, however. It is turning into a key test of Canada's unusually tolerant policy towards immigrants, under which more than 80,000 settlers from Hong Kong alone have arrived in Canada in the past seven years.

Under its "multi-culturalism" policy, Ottawa encourages newcomers to keep up their cultural and other links with their countries of origin, rather than be stirred into a US-style melting pot.

Some Vancouver residents condemn the Asian influx as a threat to their paradise on the Pacific; the newcomers are



Downtown Vancouver: two-thirds of the city's hotels are owned by Far East companies

accused of pushing up house prices, spoiling homely neighbourhoods by putting up enormous "monster houses", and generally flashing their wealth in a way few locals are able to do. The Vancouver version of a yuppie is known as a chumple.

Chinese upwardly-mobile professionals. The hints of hostility, even overt racism, have set alarm

bells ringing both in the Chinese community and among many concerned Caucasian residents.

Sensitivity among ethnic Chinese about not being fully accepted into mainstream Canadian society is increasing the pressure to conform to the less vibrant local lifestyle. The United Chinese Community Enrichment Services Society

(Success) is a non-profit-making social services agency which works hard to build bridges between new and old Canadians.

On another front, several prominent local residents, including several of Asian extraction, formed three years ago the Laurier Institute, an independent body which tries to provide empirical data on

the issues which threatened racial harmony.

The institute's first project was to research the housing boom which has seen Vancouver house prices rise to almost match those of Toronto. It concluded that newcomers from other parts of Canada and wealthy baby-boomers were more to blame than immigrants from Hong Kong.

## Progress in Drexel claims case

BANKRUPTCY proceedings in the case of Drexel Burnham Lambert have taken a significant step forward, with many of the investment bank's big creditors agreeing to reduce their claims, writes Nikki Tait in New York.

The creditors' agreement follows negotiations between the various parties, including the Federal Insurance Deposit Corporation, which claim to be owed money by the investment bank. The creditors also came under pressure from the bankruptcy court judge to speed up the process.

The FDIC's claim against Drexel ran to several billion dollars. There were suggestions that the claims amounted to some \$20bn, whereas Drexel's assets are put at around \$2.8bn. Drexel said it expected an outline document, detailing the plan, to be submitted to the courts shortly. The agreement does not incorporate the Internal Revenue Service, which last week put forward its claim for over \$5bn.



## The Tulip Notebook measures up to desktop power

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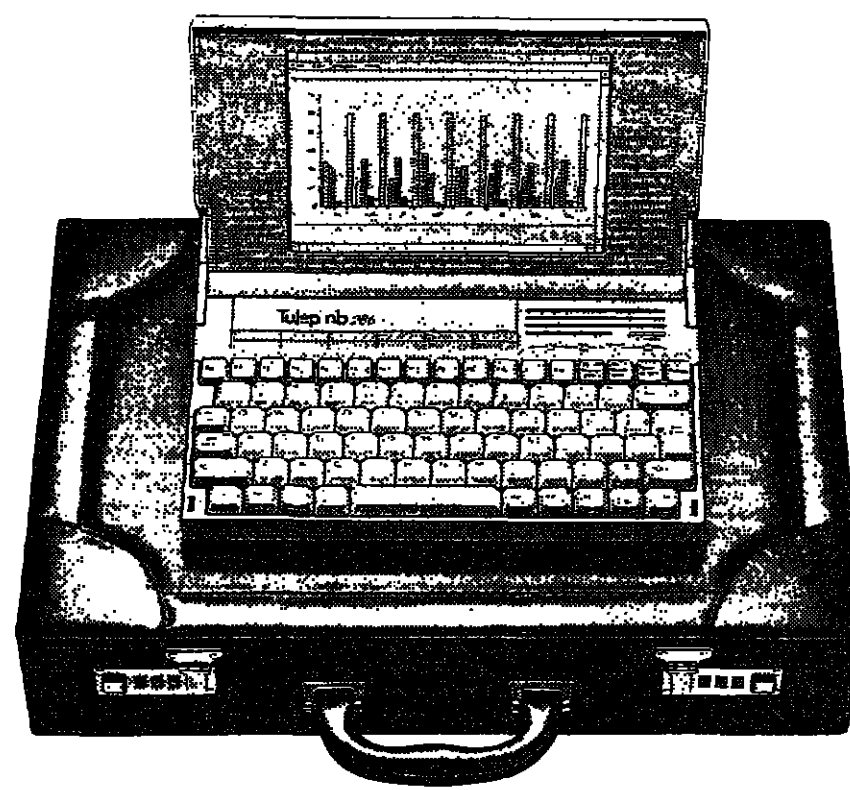
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## Asylum for IRA fugitive to be decided

THE US Supreme Court said yesterday it would decide whether an Irish Republican Army fugitive convicted of murdering a British soldier should be allowed to apply for political asylum in the United States. Reuter reports from Washington.

The court agreed to hear an appeal by the Justice Department, which has waged a long legal battle to deport the fugitive, Joseph Doherty, to Britain.

Doherty was found guilty in 1981 by a British court in Belfast of machine-gunning to death a soldier during an ambush of a British Army convoy in Northern Ireland.

Doherty, 36, who was given a life sentence, escaped from a maximum-security jail in Belfast in 1981 and fled to the United States the following year, where he has been imprisoned since.

## Colombian forces haul in cocaine

SECURITY forces have been seizing cocaine this year at a record rate of more than 225g a day, a presidential communiqué published yesterday said, AP reports from Bogota.

The communiqué said the confiscations "are without precedent in the fight against drug trafficking".

The army and police are continuing a massive crackdown on the cocaine cartel in conjunction with President Cesar Gaviria's efforts to entice traffickers to surrender by offering lenient court treatment.

So far this year, security forces have seized about 11,460kg of pure cocaine, said the government's statement.

In addition, army and police in 1991 destroyed 18 drug laboratories, arrested 108 accused smugglers and confiscated sources of weapons, the statement said.



## UK NEWS

# Governor keeps silent over possible action in the Harrods Bank affair

By David Lascelles, Banking Editor

THE GOVERNOR of the Bank of England defied a House of Commons committee in parliament yesterday by refusing to say whether he had taken any action in the Harrods Bank affair.

Mr Robin Leigh-Pemberton told the trade and industry select committee that the banking laws prohibited him from disclosing information obtained in his role as supervisor of the banking system.

Members wanted to know what the Bank had done about the Fayed brothers who acquired Harrods in 1985 and along with it Harrods Bank. A subsequent government report said the Fayed brothers had lied about their business and background, and raised doubts as to whether they had bought the bank with their own money.

Mr Leigh-Pemberton's appearance at the House of Commons will probably go down as the least comfortable public moment in his seven-year tenure at the Bank.

His grilling at the hands of the committee yielded precisely nothing in terms of pure information. But it must have achieved the committee's goal of stirring up the Harrods bank affair.

Mr Leigh-Pemberton's discomfort began many weeks ago when he agreed to appear before the committee, but on the strict understanding that he would refuse to answer any specific questions about the Fayed brothers' role in the Harrods affair because of secrecy imposed by the banking laws. Their status as "fit and proper" owners of the Harrods Bank had come into question.

But long after the event, the Bank of England still appeared to have done nothing. The discomfort continued when he was made to wait in the corridor like everyone else for the committee doors to open. Flanked by aides, he took his seat in the bright sunlit room, with every place taken and the TV cameras rolling.

It all began courteously enough. Mr Kenneth Warren MP, the chairman, and his colleagues posed a string of general questions about the Bank's powers as if they had never heard of Harrods. And the governor, in his best gentlemanly manner, gave polite, if bland replies.

But then Mr Warren's smile hardened, and the questions became more pointed. Would someone who had lied about their business, their family and their money be fit and proper to own a bank? "Most unlikely," said the governor. And what if that person had perpetrated "a substantial deceit"? Again most unlikely. Even if it was in a foreign country 20 years ago? That would not make much difference.

Was it true that the Bank had received the DTI report two and half years ago? Yes. Did the governor accept its conclusions? Yes.

In that case, — and the questioning was now obviously reaching its climax — why were the Fayed brothers still controllers of Harrods Bank?

"I cannot answer that question," it was the moment of truth, and the even temper of the committee evaporated. Faces reddened, papers were waved, voices were raised. The governor poured himself some water.

Why not? The governor drew breath for what was evidently a well-rehearsed statement: "The effectiveness of the Bank of England is absolutely dependent on the fact that people believe that information given about people and institutions



Question-time: Robin Leigh-Pemberton puts his point during yesterday's hearing

will remain in confidence." Try as they might the MPs made no further headway. They even failed to ascertain whether the Fayed brothers were still considered by the Bank of England to be controllers of Harrods Bank, let alone whether the Bank of England intended to prise the bank from their grasp.

After another hour of questions, the committee went into private session in the hope of extracting more information from the governor behind closed doors. But he had warned them in open session that he would be equally unforthcoming in private.

But the session was not completely futile. Reading between the lines of what the governor did say, one could construct a possible scenario.

It was evident that the DTI report's findings were grounds for concern at the Bank for at least two reasons: the Fayed brothers had misrepresented their business background, and they did not have enough money to buy Harrods themselves. The governor said the Bank would want to trace the source of funds to find out who the real controllers were.

The Bank must therefore have been obliged to take action. The committee members speculated that the Bank could have disqualified some of

Harrods Bank's directors, or limited its ability to do particular types of business, or imposed conditions on it. But under the Bank's statutory procedures, all these actions are subject to appeal to a secret tribunal which could take several months to convene and pass judgment.

Is this what is now going on? The governor said there had been no tribunals since the passage of the 1987 Banking Act. But that need not mean one was not about to be convened.

The select committee's frustrations were easy to understand. They had been thwarted by the provisions of an law which parliament itself had created. The governor was effectively saying: "Trust us to do our job properly." The only person he is sharing information with outside the Bank is Mr Norman Lamont, the Chancellor of the Exchequer.

The committee may also be justified in feeling that they have exposed an absurdity in the law where the Bank is obliged to respect the confidences of people who have been strongly criticised by the DTI, and to weigh their interests more highly than those of the country's elected representatives. As one of its members said, there may be good cause to amend the law.

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## BRITAIN IN BRIEF



### London has second day of chaos

Thousands of passengers were evacuated from stranded tube trains in London as bomb scares caused a second day of disruption on the capital's transport network.

About 4,000 people were evacuated from trains trapped between stations on the Central Line after smoke started pouring out of the motor of one train.

About 30 people were taken to hospital suffering from heat exhaustion, stress and the effects of smoke inhalation after being caught in stifling carriages for up to six hours. One man had a heart attack.

numbers of those out of work for one year or more to 325,000.

This first rise in long-term unemployed since January 1986 follows 10 consecutive monthly rises in headline unemployment.



Gordon Brown: one job in three lost under Tories

### Paint 'causes sickness'

More than 90 per cent of painters and decorators have suffered health problems after using solvent-based paints, according to a survey published by the construction union Ucat.

The union is launching a national campaign to get the paints banned and replaced with water-based products.

### Harrods cuts workforce

Harrods, the London department store, is to make up to 600 staff redundant over the next three months in response to the deepening economic recession and the fall in tourist spending as a result of the Gulf war.

This development will confirm the retailing industry's fears that high street sales have experienced a severe fall this month, even considering that February is traditionally the quietest trading month of the year.

The announcement follows 90 job losses at the store last month which stemmed the workforce down to just under 4,000.

### Backing for film industry

The government renewed its pledge to support the UK film industry and rejected claims that a £5m rescue package

proposed by Mrs Thatcher last year had been scrapped. British Film Institute director Will Stevenson had feared that the money to help European co-production projects over a three-year period would be shelved.

### Ambulance record defended

The London Ambulance Service, stung by union attacks on its ability to handle big emergencies, gave a positive account of its response to Monday's Victoria Station bombing.

Mr David Lloyd, director of operations, said the service's handling of the latest bombing demonstrated that the union allegations "of an inadequate London Ambulance Service response to major incidents are unfounded".

He said that within 13 minutes crews from 10 of 14 ambulances sent to Victoria were on the scene, the first arriving within seven minutes.

Union leaders said lessons had not been learned from recent disasters such as the King's Cross fire, the Clapham train crash and the Marchioness sinking on the Thames.

### Polly Peck office furniture comes under the hammer



Ayesha Nadir, the former wife of Polly Peck chairman Asil Nadir joins the bidders at the auction for the contents of her ex-husband's London office.

Polly Peck collapsed spectacularly last autumn after a visit from the Fraud Squad. At the request of the administrators brought in to salvage as much as possible from the wreck, Phillips auctioned off the furnishings of the corporate headquarters and brought in £4.46m. Mr Nadir invested heavily in 18th century English furniture in the late 1980s, when its price was rising rapidly, and spent a reputed £7m on his corporate collection.

But the art market is in recession and, to attract an audience and encourage brisk selling, Phillips set low estimates on the furniture.

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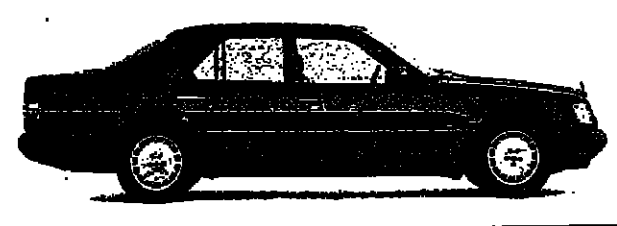
series 200E-300E production line, for instance, there is human inspection of robot inspection of human inspection. There is no more elaborate quality control in the industry. And the computer accuracy of assembly robots is judiciously blended with craftsman skills because Mercedes-Benz believe that certain tasks, such as the final judging of body-panel smoothness and finish, are better left to the seasoned eye of a human being than the accurate but unsympathetic sensors of a robot.

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## UK NEWS

# Britain to accept main terms of EC insurance code

By Eric Short

UK RESIDENTS buying non-life insurance products of an insurance company authorised in another EC country, whether direct or through a UK branch, would not be covered by the UK Policyholders' Protection Act, but by the compensation arrangements of that country.

This is one of the consequences of the EC Third Non-Life Insurance (Framework) Directive which sets out the conditions for an EC market in non-life insurance.

It was spelled out yesterday by corporate affairs minister, Mr John Redwood, in introducing the government's initial response to the directive.

The government has broadly accepted the main proposals of this directive, issued last September, since they would result in the UK regulatory system being basically maintained.

However, before the government gets down to a detailed consideration of the directive at Brussels later this year, it wishes to obtain views of the insurance industry on a number of technical issues.

So its reaction, set out in a consultative document issued yesterday also poses a number of questions on which the government is seeking views and reactions.

The main proposal of the directive is that an insurer in the EC authorised in its own country will be able to provide its non-life products throughout the EC without having to obtain further authorisation from the countries in which it trades.

In effect, each EC country would recognise and accept the

authorisation and regulation system of all other EC countries.

In particular, this means that member states would no longer be able to insist on prior approval of premium rates or policy terms, wordings and conditions before another EC insurer could market its policies in that country.

This lack of local control is highly welcomed by the UK which does not impose such restrictions on its authorised insurers, in contrast to other EC countries where the authorities exercise much greater control over their insurers.

Mr Redwood emphasised, however, as this mutual recognition does mean that each insurer will operate under its home country's compensation system.

But the UK, in line with its philosophy of freedom with disclosure, will require each overseas insurer selling to UK residents to emphasise the fact that its policies are not covered by the UK compensation system.

The directive does lay down certain minimum requirements for authorisation of insurers and the government is seeking views on these requirements. In particular the government is seeking views on:

- Rules on shareholdings in insurers.
- The list of admissible assets to cover the insurer's liabilities.
- The addition of subordinate capital to count against the solvency margin.
- The proposal to delegate functions of the Council of Ministers to an Insurance Committee.

# Exporters welcome ERM but express fears at weak dollar

By Peter Montagnon, World Trade Editor

BRITISH EXPORTERS have taken entry into the European exchange rate mechanism (ERM) in their stride but have become increasingly worried about the weakness of the dollar, according to the quarterly survey of exporters published yesterday by Barclays Bank and the Small Business Research Trust.

Nearly 31 per cent of the 936 respondents to the survey said their immediate response to the entry announcement was to plan for increased sales. Some 19 per cent said they would seek to increase their competitiveness by

invoicing in foreign currency.

The survey includes replies from exporters of all sizes, but more than 90 per cent had a turnover of less than £10m, making the results one of the best available indicators of the attitudes of small and medium-sized business.

The central rate of DM2.95 at which the UK entered the ERM was higher than the DM2.80 urged by respondents to a previous survey last summer.

Only 10.5 per cent of those replying to the latest poll said, however, that the new rate would force them to

implement cost control measures.

In contrast to their views on the exchange rate mechanism, the poll revealed increasing worries about exchange rate movements, described as their most serious problem by 42.5 per cent of respondents.

Mr Colin Gray, who was responsible for the survey, said the concern appeared to relate to the weakness of the dollar.

The state of the dollar affected not only firms trading with North America but also those with markets in Asian and Middle Eastern countries

whose currencies were linked to the US currency.

Fieldwork for the survey was carried out before the outbreak of hostilities in the Persian Gulf and it gives no indication of the degree to which hostilities and fluctuating oil prices have affected confidence.

In general, the survey reports, exporters are less confident about the future than they were in the summer of last year, but they still regard the prospects for overseas business as better than those for the British domestic market.

The survey identified payment delays and the difficulty of finding an effective overseas distributor as the two other main preoccupations of exporters.

Less than 20 per cent use outside training services and only 10 per cent offer language training to their export staff.

"The small incidence of language training must give cause for concern - particularly with the approaching completion of the single market and the key importance of the European Community for exporters," it said.

# Shipments to Arab states fall by 29%

BRITISH export shipments to the Arab world fell 29 per cent in the fourth quarter of last year compared with the same period of 1989, according to the Association of British Chambers of Commerce, writes Peter Montagnon.

The decline follows an increase in regional tension caused by the Iraqi seizure of Kuwait.

Figures released by the association showed that 68,590 Arab certificates of origin were issued during the quarter, compared with 96,583 a year earlier.

The certificates are a requirement for shipments to the 19 countries in the Arab league.

Issued by the Chambers of Commerce, they provide an early indication of the trend of trade flows, even though no financial data are included.

For last year, they reveal a steady drop in trade flows as the year progressed, indicating that exporters were winding down their business even before the invasion took place because they were concerned by the growing threat of political instability in the region.

# Motor trade deficit cut by £1.97m

By John Griffiths

THE MOTOR industry's balance of trade deficit was cut by £1.97m, to £4.58m last year as car and commercial vehicle exports surged in the last few months of 1990, coinciding with a fall in domestic sales.

The reduction in the deficit, from a record £6.55m in 1989, is the first for more than five years and reverses a deterioration which had been going on since the late 1970s.

Statistics released by the Society of Motor Manufacturers and Traders yesterday show that £1,023bn of the improvement came in the final quarter. The industry said last night the improvement was one of the most important factors in the £3.5bn reduction in the overall balance of trade deficit last year.

Car exports in the final quarter were the biggest contributor to the improvement, rising by 47 per cent in value, on a year-on-year basis, to £1.17bn.

The value of commercial vehicle exports in the final quarter also rose, by 42 per cent to £208m.

In unit terms, the improve-



Export-bound: Ford cars await shipment from Liverpool docks, north-west England, to overseas customers

ment in car exports in the final quarter was even sharper, jumping 60 per cent to 162,238, and bringing the total for the full year to 414,105.

The final quarter improvement in the industry's biggest exports earning sector, parts and accessories, was a more modest 16 per cent.

In contrast to the overall

trend, exports of other motor industry products, including tractors, dump trucks, trailers and caravans, rose by only 7 per cent in the final quarter to £371m.

The sharp vehicle exports rise was caused mainly by the resumption of significant car exports to the Continent - for the first time in more than a

decade - by Ford and Vauxhall; the start of large-scale exports of the new Primera range from Nissan's manufacturing base in Sunderland; and 70 per cent of record output by Rover Group's Land Rover subsidiary also going for export.

But with new car sales falling in most continental markets and in North America, the

industry accepts that it will be difficult to maintain the improvement this year.

Motor product imports also slowed sharply last year, with the exception of parts and accessories. The value of these increased in the final quarter by 4 per cent to £1,345m, and in the full year by 7 per cent, to £5,435m.

# Government defers decision on new tank until Gulf war ends

By Emma Tucker

THE GOVERNMENT is to postpone a decision on an order for a new tank until the end of the Gulf war, Mr Alan Clark, defence minister, announced yesterday in the House of Commons.

The decision on which tank had won the multi-million pound order to replace the army's ageing Challenger 1 has been postponed to see how competitors for the contract fare in a possible land battle.

The British competitor, the Vickers Challenger 2 which would be manufactured on Tyneside, in north-east England, is competing for the order against the American Abrams M1A2 tank, the German Leopard 2, and the French

Leclerc. Both the Challenger 1 and the Abrams are deployed in the Gulf.

Mr Clark said Challenger 2 had met all the thresholds to satisfy the Army and the performance of Challenger 1 had been "very impressive," but added that it would not be prudent to make a decision before a land battle.

Mr Jim Cousins, opposition Labour MP representing a Tyneside constituency, angry at the postponement, accused the government of putting the jobs of many hundreds of people at risk. Equipment for the Vickers tanks would also be made on Tyneside.

Mr Clark rejected the allegation by Mr Cousins that the

postponement could take as long as 18 months.

Vickers, which developed the £2m Challenger 2 for the Army, said the delay would hamper efforts to secure export orders for their new tank.

It said one export order for the Challenger 2 had already been secured, but was on hold until the tank was officially selected for the Army.

Vickers said without the endorsement of the Army, selling the tank abroad would be difficult. And Mr Gavin Laird, general secretary of the AEU engineering union, added: "We are disappointed with the decision to postpone. We have no doubt that the Challenger 2 is the best tank on the market."

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## MANAGEMENT

## Japanese business initiative

## Profiting from a commitment to R&amp;D and innovation

Stefan Wagstyl cites the example of two very different smaller companies

A common image of the small Japanese company is of the sub-contractor heaving away anonymously for one of the country's large combines, unable to show much initiative for fear of retribution from its most important customer.

While many companies fit the stereotype, many do not. Small Japanese companies do much more innovating than is often acknowledged.

According to a survey carried out in December 1989 by the Ministry for International Trade and Industry, 47 per cent of small and medium-sized companies (those employing fewer than 300) have developed their technology entirely by their own

resources; 20 per cent have adopted technology from outside, typically from a large group, and 22 per cent have developed technology jointly with another company.

Small companies do generally spend less on R&D as a proportion of sales than large companies - around 1.6 per

cent for companies with capital of less than ¥1bn (\$4m) against over 3 per cent for those with capital of ¥10bn and more. However, some small companies invest far more than the average; according to MITI, 9.6 per cent of small companies spend more than 10 per cent of sales on

R&D against 7.1 per cent of large companies.

Toyo Polymer, a chemicals maker, and Namitei, a diversified wire manufacturer, are two companies which have successfully invested in R&D. They share a commitment to new products. But they are also very different - Toyo is a

young, fiercely-independent company working at the frontiers of chemicals technology; Namitei, founded in the late 1940s, has found it more of a struggle to diversify from old products to new and did so only with the support of Nippon Steel, its dominant supplier.

## Toyo Polymer goes it alone

Yoshiaki Fukumura, the 55-year-old founder and president of Toyo Polymer, an Osaka-based chemicals company, feels more at home in a laboratory than in the boardroom.

When he founded Toyo 20 years ago, he developed all its products himself, mixing polyurethane resins together to make different kinds of glue. He built the company around his research skills, hiring staff to develop products based on the same core technology but ranging into many markets.

Toyo's first success was with adhesives for specialised uses - including green glue for sticking artificial turf on golf courses. The company developed a range of adhesives for the construction industry - among them solvent-free substances which produce no dangerous fumes.

Fukumura then examined techniques for moulding resins at room temperature to make plastic-like products. His latest innovations include water-absorbent rollers for laser printers and for photographic developing machines and a water-absorbent puff for applying cosmetics.

Fukumura acknowledges that large Japanese chemicals groups are constantly breathing down his neck. But Toyo stays ahead by trying to be first. "It takes three, five or seven years to develop products like ours," he says.

About 30 of Toyo's 100 employees are graduate engineers, a proportion that puts

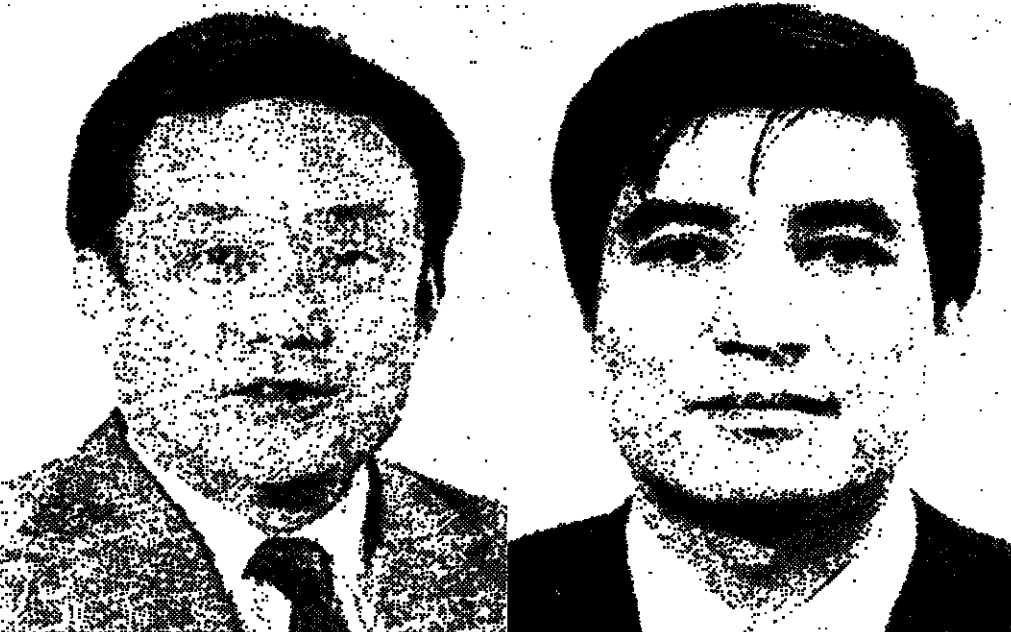
even the largest Japanese companies to shame. The group spends 10 per cent of its ¥4bn annual sales revenue on R&D, compared with an average for the chemicals industry of under 5 per cent.

Fukumura's dream is of a company with a network of development laboratories all over Japan. He believes that big companies have advantages in production and in marketing but not in research; small laboratories are more efficient than big ones. He speaks from experience since he worked as an engineer at Toyo Rubber, a medium-sized rubber company, before starting Toyo Polymer at the age of 35.

Fukumura says his model of a successful technology-led company is 3M of the US. He admires 3M's ability to develop a single core technology - coatings - into many products for many markets. Fukumura would like to do the same with resins. "But please don't say we are copying 3M."

Fukumura also believes that to maintain Toyo's drive for new products he has to stay clear of getting too close to any one large customer. Many small and medium-sized Japanese companies like the security of providing for a single dominant customer but Fukumura thinks this is debilitating. "My thinking is don't rely on anyone."

However, he does admit that Toyo benefited from low-interest loans totalling ¥1.2bn for capital investment includ-



Yoshiaki Fukumura (left) and Masatsugu Murao: presidents of Toyo Polymer and Namitei

## Namitei gets help from its friends

When Masatsugu Murao and his three brothers tried to think of new products to save their ailing wire-making business six years ago, they failed to come up with anything.

So they sent out hundreds of cold shot letters to companies they judged to be potential customers. They introduced Namitei, their Osaka-based company, and invited suggestions for products which could be made by a metal parts com-

pany. A few months later a wholesaling company in Tokyo responded to their appeal - and asked if the company could manufacture steel tubing for sheathing an undersea optical-fibre cable which was to be laid across the Pacific.

The brothers had little idea how to make such a sheath, which would have to be produced in 55 kilometre-long kink-free strips. But fearful of losing a chance to secure the future of Namitei and its 50

To survive, says Tsuyoshi Suzuki, 41-year-old president of Suzuki Sogyo, a family company in Shizuoka, an hour's train-ride from Tokyo, "a small company must have unique features. We seek them in unique technologies."

The formula's success is borne out by the company's 300 patents and remarkably diverse range of products. These include a system for printing images on almost any hard surface; a non-stick silicon gel, widely used in sports shoes; and a non-absorbent deodorising agent with applications from air-conditioners to underclothes.

The company also supplies easy-to-assemble tents and marquees. These are one of the few items stemming from its origins in 1948, when it was set up by Suzuki's father to make rubber, plastic and canvas products.

Suzuki Sogyo's astute diversification strategy - which has enabled it to grow into a company with 170 employees and sales this year of ¥10bn - owes much to an emphasis on individualism and personal initiative unusual in Japan.

Many of its products are the inspiration of one man, Motoyasu Nakamichi, whose special talent is thinking up novel applications for existing generic technologies. He joined Suzuki Sogyo from his own engineering company in 1974 and now heads a 20-member R&D team.

employees, they said yes and then set about developing the technology.

"It cost us ¥20m. That may not sound like very much but for our company it was a great risk," says Murao, who is 48 and the company president.

But Namitei had little choice. If it had turned down the contract, the customer could have gone to any one of a score of rivals in the metal-working district of Osaka where the company is based. The workshops are crammed tightly together, their grey corrugated-iron roofs almost touching.

The client did nothing to help Namitei, beyond providing specifications. However, Namitei was able to call on the help of Nippon Steel, Japan's biggest steelmaker and the supplier of 100 per cent of Namitei's metal. Nippon Steel co-operated in devising special steel for the undersea sheath, offering advice and seconding two engineers for long spells to Namitei.

Japan's small companies

## Novel applications for existing generic technologies

Guy de Jonquieres on Suzuki Sogyo's diverse range of products

Whenever the company launches a product, it sets up a new, semi-autonomous, division - there are five at present. All employees are invited to suggest an annual business plan for the company and get regular performance assessments from the board, which spends an hour a month discussing career development with each member of staff.

Good performers receive bonuses of up to ¥1.5m a year - and even laggards get a token ¥150,000. Staff who acquire extra technical qualifications are paid special allowances.

Unlike many small Japanese companies, Suzuki Sogyo keeps the technical specifications of its products secret from its customers, which include Toyota and Hitachi. It does little manufacturing, relying on subcontractors in Japan and licensing deals abroad.

Its printing system has 25 customers in seven foreign countries, and it has set up a US subsidiary to market its sil-

icon gel. Tsuyoshi Suzuki is keen to internationalise further and recently hired his first foreign employee, a Canadian man and an American woman.

Suzuki sees three main challenges ahead. One is the familiar problem of recruitment in a tight labour market. The company is currently building a new set of offices, chiefly to offer more congenial working conditions to the qualified staff it wants to attract.

The second is devising an innovation strategy to put in place when the prolific Nakamichi retires. Since he is only 52, this is not an urgent priority, but it is closely connected with the third challenge - how big the company should become.

"We do not know if rapid expansion is the right solution in today's economy," says Suzuki. "Do we need all the trouble of managing lots of people and factories, or should we stick to doing business from the telephones on our desks?"

often rely on such ties with large groups, though links with dominant customers are more usual than with suppliers. But Nippon Steel had a particular reason for supporting Namitei - Murao's father, who founded the company after the Second World War and ran it until his death in 1984, had been friends with Hiroshi Saito, who had once been Nippon Steel's branch manager in Osaka before he rose to become the company's president. He officiated at the weddings of two of Murao's brothers. Such friendships matter a lot in Japan.

With Nippon Steel's aid, Namitei successfully developed the cable sheath. The first contract was followed by another and the company is now eyeing a third. New products, mainly cable sheathing, now account for a quarter of its ¥2bn annual turnover.

The contract has also brought unexpected gains. Namitei found it could not clean the cable by the traditional process of dipping it

through a bath of solvents because this would have been too slow and because workers complained about the fumes. So the company devised a high-pressure spray-gun to shoot cleaning agents at the sheath as it passed through an air-tight box. The system was so successful that Namitei is selling the equipment to other companies - including semiconductor manufacturers.

Meanwhile, Namitei has not stopped developing new products for its traditional customers - which include car-makers and construction materials companies. It has, for example, recently developed a nut which screws on and locks so it cannot be removed. But these products differ little from those of competitors. It is the cable sheathing which has transformed Namitei.

Murao says: "Many small companies like ours are looking for a chance to jump into a new field. If they don't they may not survive. Some go bankrupt and some just stop operating."

## THE INNOVATIONS

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## ARTS

## TELEVISION

## Shrinks, jingoism and juries

If you agree with Sir Peter Medawar's assertion that the most stupendous confidence trick of the 20th century (which, as far as I am concerned, is not to believe the benefits of a sympathetic ear, rather to reject the notion that a black leather couch, a lot of clatter about dreams, and some very fat fees constitute a science) then a sitcom on the subject of *Shrinks* sounds like a good idea. However, the opening episode of this ITV series seemed a little heavy handed in its ironies. It began well enough with the estranged but still besotted wife of the most handsome trick cyclist falling and breaking her arm while climbing the ivy to the cobbler's children have holes in their shoes. Opening programmes are notoriously difficult, perhaps subsequent episodes will introduce a broader range of jokes.

Bad sight of the week came in the news bulletins showing the bodies being removed from the Baghdad bunker/shelter with all the accompanying wailing and tearing of hair which seems de rigeur among Iraqis. That so many civilians should have been killed was bad enough without such embarrassing loss of control among the survivors; the indignity of all that weeping and gnashing of teeth contrasted sadly with the peculiar dignity of the dead. The Alice in Wonderland quality of the war was shown up strongly by the reactions of the Americans taking the news that the building was a legitimate military target, but neverthe-

less came close to apologising for killing civilians. Never at any stage did they snarl "What about all those Scud missiles lobbed into Israel, they're supposed to hit only people wearing khaki are they?"

Second worst sight of the week was the smaller British news-televisions on the day after those television news reports, ranting about broadcasters being "disloyal" and "acting as a propaganda tool for Saddam Hussein". If television did abandon its present policy of showing as accurate a representation as possible of what is happening and devoted itself instead to a mindless jingoism of the tabloid variety ("Knit a willy warmer for our boys in the Gulf") then we might be in trouble because those who do not read those newspapers - would have virtually no way of estimating the effects of a war being fought in their name. Those arguing in favour of suppressing pictures of the suffering from a classic example of Whitehouse Syndrome, the belief that you alone have the strength to see through and withstand what is put before you while everybody else will be seduced, hoodwinked and corrupted.

Have you seen the animated cartoon commercial for the Post Office in which Les Dawson does the voices of the gossiping women? One of the services it is trying to promote is the processing of your snaps, and one woman tells the other that she saw an acquaintance in the Post Office getting "in pictures" enveloped. "E as one of them paranoid cameras", she explains. But if "e ad, e wouldn't need to go anywhere

to get 'is pictures enveloped, would 'e, because the 'ole point of paranoid cameras is that the pictures envelop one at a time in your 'and. Silly ol' Post Office."

Readers will be relieved to learn that the Broadcasting Standards Council is finally in operation. Complaints Bulletin No.1 delivers judgements on eight complaints, starting with the BBC programme *The Mary Whitehouse Experience* which was accused of using bad language between 9.00 and 9.30pm. If memory serves, the offending word must have been "wanker" and it will not doubt take an immense weight off your mind to learn that although as many as three of Britain's 50 million viewers wrote in on this matter, the eight members of the BSC (Lord Rees-Mogg, two clerical, two doctors, a black lady, Richard Baker, and someone called Alf Dubs) sitting in solemn session have concluded that you may be allowed to hear the word after nine o'clock without undue danger to your eternal soul or indeed your ears drums.

Here is another of their findings in full: "Mr Taylor of Sunbury-on-Thames complained of the appearance of obscene graffiti in an item about business failures transmitted in the Six O'Clock News on BBC1 on January 2, 1991. The Council's Complaints Committee watched a recording of the item. The words complained of appeared at the edge of a sign carrying instructions to new claimants outside a Department of Employment office. The sign itself was on the screen for a very brief period and the committee did not find the words easy to detect on their first screening. The Com-



Elizabeth Garvie and Yvonne Bryceland in 'Shrinks'

cil accepted the Committee's recommendation that the complaint should not be upheld. In fact not a single complaint has been upheld, presumably because attention has not yet been turned to really serious matters such as the use of the words "bloomers" and "bosom" (both heard recently in peak time programmes) and the continuing scandal of animals appearing stark naked in Mr Attenborough's wildlife programmes. It is to be hoped that these ludicrous busy-bodies - whoopee, sorry, selfless and dedicated people, are all being paid big fat salaries for this farcical rigmarole...er, that is to say this extraordinary public service.

As BBC1's *Question Time* was Channel 4's *A Week In Politics - Late Sunday* was. They are different sorts of programme, of course, the BBC1 series involving members of the public, and C4's being a studio talk show. But each pro-

vides a weekly political discussion (both on Thursdays) and recently the most interesting have all been in *A Week In Politics*. Last week's, with Tony Benn and Enoch Powell, among others, discussing patriotism would have been fascinating at any time, but also happened to be one of the best of the week's many programmes commenting on the Gulf.

*Hill Street Blues* has an awful lot to answer for. Until it came along crime series seemed to be going the way of Westerns, but since *Hill Street* enormous success (in prizes and critical acclaim more than record ratings, though it was certainly not unpopular) the number of series devoted to crime - detective series, police series and law series - has gone up and up to the point where television seems obsessively preoccupied with the subject. And still they come. Friday brought *The Trials Of Rosie O'Neill*, yet

another such series to fill yet another of ITV's nine o'clock keyhole slots. Sharon Gless, familiar as a police detective in *Cagney And Lacey*, now plays a public defence lawyer who, in addition to having all the right attitudes of a *thirtysomething*, also has conversations such as this with her rich WASP mother:

"These are the kind of people you represent."

"Yes mother."

"This isn't law, it's street cleaning." Which allows us all to feel morally superior. How original it would be, and how startlingly adult by television standards, if the Americans could manage a law series reflecting the perceptions and anxieties of Tom Wolfe's *Barons Of The Venetian* instead of yet another series reflecting the oh-so-respectable liberalism of those whom Wolfe satirised in "Radical Chic".

Christopher Dunkley

## Waterland

## SHAW THEATRE

This two-act play, as the programme says, is set in London in 1932 and in the Cambridgeshire Fens between 1874 and 1943. Time present is interleaved with multiple layers of time past; and the importance of time past, of history, is questioned at the outset by a 19-year-old schoolboy, Price, who proclaims to his history master "The only important thing about history is that probably it's got to the point where it's about to end."

As the story - the story of the history master, Tom Crick - winds with an ever greater sense of finality to its close, that line comes back with doubled irony. Layer upon layer of time past all hang heavy on Crick, all pushing towards this present crisis. He is just a history teacher, but he is also the last survivor of a family and its secrets. At times, *Waterland*'s way of making repeated inquiries back into the past as an avoidance of the present recalls *Flaubert's Parrot* but at times it feels as if Ivy Compton-Burnett were telling the story of the Atreidae.

In fact, *Waterland* is adapted from Graham Swift's 1983 novel of the same name. Richard Hoggar and the Eastern Angles Theatre Company adapted it three years ago and began touring it with great success in 1986. Seeing the play for the first time, and having

not yet read the novel, I found that *Waterland* the play is effective in the more recent history - the scenes remembered by the teacher himself. The brief excursions into more distant family ancestry, however, misfire.

Act One, after a taut and multi-threaded opening, proves nebulous, though interestingly so. In Act Two, however, everything grows more and more taut, and there are three scenes - a village abortion; Crick's explaining to his brother Dick the story of his birth; the aftermath of a child abduction - that are riveting in sympathy and misery. (A pity about the schoolboys' rebellion, though, and all too easy a tug on the heartstrings.)

Hettie Macdonald's direction holds the play's several reins firmly together. The cast of six plays some dozen roles, and there are some excellent performances, notably Mark Bannister's central performance, gradually deepening into greater anguish, as Tom Crick, with striking support from Neil Caple as his simpleton brother Dick and other characters, and all too easy a tug on the heartstrings.)

Alastair Macaulay



Debbie Woolley and Sue Broadway

## Fabulous Beasts

## RIVERSIDE STUDIOS

To the average theatre-goer the term New Circus is likely to conjure legions of crazy Frenchmen, wilding chainsaws and giving safety officers the runaround. Those were the images with which Archæos pierced the national consciousness a couple of years ago, enabling them to draw larger numbers than ever before to the conclusion that New Circus is a legitimate cousin to theatre.

Ra-Ra Zoo have for several years been pushing the same message on a smaller scale, using rather different tactics. Where Archæos' performance vocabulary comes from film and rock music, Ra-Ra Zoo draws from cabaret, with an on-stage band providing jazzy offset variations on the sound effects of conventional circus. They have even employed a stand-up comic, Roy Hutchins, as director.

Billed as a circus fantasia in two parts, this engaging piece has no trouble establishing its theatre credentials; the skills may be patchy but they are persuasively marshalled into dramatic sequences, such as the *Come Dancing* tango by a harassed man and two jealous women in shiny tutus which unfolds into a graceful and gravity-defying pirouette a la tango. It is immediately followed by a routine of clowning incompetence by two ugly sis-

ters, one of whom ends up, with a throwaway humour, juggling a hat, an umbrella and a milk bottle.

The second half strikes a rather more coherent note, with a bestiary of images culled from the jungle, the chicken coop or, in a memorable opening sketch, the rolling lawns of the English country house where a capricious centaur statue roams flanked with a tublike totem, which is home to an irritating tweeting bird.

This is pure pantomime, down to the dissection, front from back, of the centaur and the appearance of a speciality puppet turn of dancing swans. A lofter mood is created with a synchronised torch dance and the weird and wonderful contortions of trapeze-work apparently inspired by rainforests of stultified and contrary beasts.

Outstanding among the performers is Sue Broadway, an Australian who defected from Circus Oz to co-found Ra-Ra Zoo back in 1984. Juggler, trapeze artist and diabolical devil, she has a comic persona which runs like a thread through the show, pulling together otherwise disjointed sketches. Other companies may cast a bigger and stronger spell, but only a cynic could deny the continuing charm of Ra-Ra Zoo.

Claire Armitstead

## Dave Allen

## STRAND THEATRE

Dave Allen's one man show at the Strand starts with a salvo of political jokes, one of the best of which is about all those Saudis singing "Onward, Christian Soldiers". Allen, who is the story of John Major: "He was born into a circus family; at the age of 16, he ran away and joined a bank." Of the prime minister's father, he asks with impeccable logic: "What in the name of Christ is a failed trapeze artist?"

The show does not go on like that. For the most part of three hours it is a monologue about a man growing older. Allen is approaching 55 and the difficulties of communication - between parents and children, seen from both sides of the age gap. It proceeds by taking a particular idea, then playing with it for about 20 minutes. He is a consummate professional who can play several audiences at once. Some of his scenes are plain vulgar; others might be regarded as blasphemous; a few are very clever. I shall stick to those that appealed to me.

"I don't like banks," says Allen, clearly striking a popular chord. Moreover, banks don't like us any more. That is why they have all those dispensers outside, trying to keep the people out and intimidating those who can't remember their pin numbers. Although 92 per cent of customers (Allen's figure) go to the bank between 12.30 and 2 pm, that is when the bulk of the tellers take their lunch break. Judging by the audience reaction, the banks have something to answer for.

Allen does not like queues either, whether at the bank, the new-style Post Office or at the supermarket check-outs. He thinks that there should be special queues for those who don't speak English, for geriatrics and grannies and for people who know "Fall about anything".

Allen, an Irishman, is not a racist. He tells shoulders to think what a comparable English comic might have done with the same idea.

There is a brilliant scene about the telephone. In the old days it stood on a plinth in the hall. Only the altar candles were missing to provide its full glory. Above all, it was used only by adults. No longer: nowadays nobody telephones a parent at home any more because it is quicker to reach him by letter. "The telephone," says Allen, "has done more to damage the relationship between parents and children than any-



Alastair Muir

thing else."

Actually, it's not just the telephone: it's also the constant switching of channels on the television, the eating direct from the fridge and the teenage children tend to grunt rather than speak. Allen goes through all that. He claims that the children think that the fridge is self-filling. Then he switches to the child's side. "If you fall out of that tree and break your leg, don't come running to me," he has his mother say.

Some people will object to Allen's endless and repetitive swearing, but it is an essential part of the act. It expresses the frustration of a middle-aged man trying to be civilised against the odds. Swearing apart, Allen performs with great charm, is remarkably relaxed, has a lovely voice and some splendid facial grimaces that must reach to the galleys. Fractically the only joke that the audience failed to get was the one about the Saudis singing "Onward, Christian Soldiers".

Malcolm Rutherford

## Measure for Measure

## ODEON THEATRE DE L'EUROPE, PARIS

How well does Shakespeare travel? At the end of last year, Peter Zadek and the company of the Vienna Burgtheater visited Paris with a thrilling German interpretation of *The Merchant of Venice*. Now Paris has its own, home-grown Zadek Shakespeare: *Measure for Measure* in a fluent new translation by Jean-Michel Deprats. The key Zadek prop, the exile's suitcase, gets in each time.

Both plays turn on justice versus mercy, the individual caught in the grey area between natural and legal authority. In each case, Zadek dramatises a kind of jigsaw puzzle morality: men and women acting according to their ideals, sliding, making mistakes, trying to stick the pieces together again.

*The Merchant* production worked the theme through with money-grubbing Yuppies, and was a brilliantly sustained critique of contemporary values. But Zadek has yet to turn the moral ambiguity of *Measure* into a dramatic effect; his new production is limp, lacking a coherent vision to pull together its many strands. This is not a play to provide answers, but here even its tensions error and correction, ignorance and self-awareness - fail to inspire.

One way is to play *Measure* for *Measure* as myth. With three folk plots intermingled - disguised ruler, corrupt judge, bed trick - it has something in common with the late romances and lends itself to stylisation. Zadek goes for the opposite challenge: a psychological reading which confronts head-on the problem

most of us have with the play - that the three central characters are very hard to like, and yet demand our allegiance if a "realistic" portrayal is to come off. Zadek's star turn is to cast Isabelle Huppert as Isabella and thus capture for the audience all the glamour that Isabella feels for herself as young girl turned nun. Here she changes into her habit on a stage and sneaks a look in a hidden mirror. Dymk on the romance of the role, she drifts half-asleep, unable to engage with the world yet dimly aware of her worldly attraction. Interceding for her condemned brother, the line "Hark, how I'll bribe you" works like an electric shock on Angelo, though all she means is that she'll pray.

Ms Huppert grows beautifully into the role of secular Isabella, just as Isabella does herself. A panic attack when Angelo tries to buy her she then relaxes into facing her crisis to fight against. In *Measure* for *Measure*, Isabella's boldness is all: men play at being God. But Andre Marcon's Angelo and Francois Marthouret's Duke fail to compel - either as power addicts or as rigid individualists who, like Isabella, need to unwind into the real world.

The rest of the cast mill around in an indistinct mass, a motley crew of nuns and pimps and petty officials who suggest

ill-at-ease actors rather than vulnerable humanity. Deprats' precise and poetic translation is muddled as a cross between rambling prose and stiff couplet. This is Zadek's first French language production and a sense of wandering across unfamiliar territory seems to have infected the cast.

And yet many inventive Zadek touches are here. Johannes Gritsch's massive black cloths unroll to reflect the change in tone from gloom to light - a wintry mountain scene with snow falling, then green slopes and a babbling brook. When Pompey (Roland Amstutz) swaps jobs from lawyer to executioner, the prison echoes the brother's skeletons instead of cardboard female nudes; a "live" model in black suspenders for Pompey to "practice" on; the prisoner Barnadine (Zazie de Paris) a transvestite cabaret artist adorned with spider, snake and spiky red wig.

Barnadine emerges from a trap under the auditorium, preceded by the gruesome contents of his cell being thrown among the audience. All the theatre is a stage - Lucio (Philippe Cleves) is a strolling player in the aisles; characters pop up from every corner - but what a mistake to keep the auditorium lights full on throughout. Instead of drawing us into the action, it tells of unreadiness, lack of focus, a rehearsal rather than the real thing. It's a misjudgement which reflects an uncertain evening.

Jackie Wulschlager

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

## AMSTERDAM

Concertgebouw 19.15 Riccardo Chailly conducts Royal Concertgebouw Orchestra in music by Escher, Mozart and Schumann, also tomorrow, Fri and Sun. Sat. Edo de Waart conducts Netherlands Radio Orchestra in concert performance of Die Walküre, with soloists Jeannine Altmeyer, James Morris, Klaus Knig and Linda Finke (19.30-45).

Beethoven 20.15 Lukas Foss conducts Netherlands Philharmonic Orchestra in music by Ives, Tchaikovsky and Foss, with Miriam Fried soloist in Prokofiev's Second Violin Concerto. Also tomorrow (27.04.66).

## BERLIN

MUSIC Deutsche Oper 19.30 Günter Kramer's new production of Die Entführung aus dem Serail, with Luba Orgonova as Constanze. Luba Orgonova 19.30 Rolf Reuter conducts Der Freischütz. Tomorrow: La bohème (22.02.55) Philharmonie Kammermusiksal 20.00 James Levine conducts Berlin Philharmonic Orchestra in choral

works by Haydn and Mozart, with soloists Sylvia McNair, Dolores Ziegler, Hans Peter Blochwitz and Andreas Schmidt. Also tomorrow, Fri and Sat (26.14.383).

## BOLOGNA

Teatro Comunale 20.30 Un ballo in maschera with Aprile Millo as Amleto, also Fri and Sun. Claus Peter Flor conducts all-Beethoven programme (52.99.99).

## COLOGNE

Philharmonie 20.00 Alban Berg Quartet plays chamber music by Bartok, also Fri (28.01).

Opernhaus 20.00 Janis Martin sings title role in Elektra, also Sat (22.14.00).

## GENEVA

Grand Théâtre 20.00 Tony Palmer's staging of Peter Grimes conducted by Bruno Bartoletti, with Jan Binkhof as Grimes and Ashley Putnam as Ellen. Also Sat (21.23.11).

## HAMBURG

Staatsoper 19.00 Lady Macbeth of Mtsensk conducted by Donald Runnicles, with cast led by Olivia Stapp, also Sat. Tomorrow and Sun: Karita Mattila sings Tatiana in Eugene Onegin (35.15.55). Deutsche Schauspielhaus 19.30

Dostoyevsky's The Idiot, also tomorrow (24.87.13).

## LONDON

## DANCE

Covent Garden 19.30 Sylvie Guillem dances Kenneth MacMillan's Manon, music by Massenet, also Fri (24.10.06).

## MUSIC

Coliseum 19.00 Nancy Gustafson sings title role in David Pountney's ENO staging of Rusalka. Tomorrow and Sat: The Turn of the Screw (8.35.16).

Royal Festival Hall 19.30 Colin Davis conducts BBC Symphony Orchestra in Tippett's Triple Concerto and Schubert's Mass No. 6. Tomorrow: Yuri Temirkanov conducts Royal Philharmonic (9.28.80).

Queen Elizabeth Hall 19.00 Opera Factory production of Le nozze di Figaro, also Fri (9.28.80.00).

THEATRE This week's shows include The King and I starring Susan Hampshire (Sadler's Wells), Pinter's The Homecoming directed by Peter Hall (Comedy), Joe Orton's What the Butler Saw (Wyndham's) and The Redgrave trio as Chekhov's Three Sisters (Queens). Phone TheatreLine: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

## MUNICH

## MUSIC

Staatsoper 16.00 Wolfgang Sawallisch conducts Siegfried, with Rene Kollo in title role, James Morris as the Wanderer and Hildegard Behrens as Brünnhilde. Tomorrow: Figaro with Felicity Lot

and Thomas Allen (21.13.16) Philharmonie 20.00 Martha Argerich plays Beethoven's Third Piano Concerto with Munich Philharmonic under Hiroshi Wakasugi (48.09.614).

## NEW YORK

## MUSIC

Alice Tully Hall, Lincoln Center 20.00 Cecilia Bartoli gives her New York recital debut, accompanied by Martin Katz, with songs and piano by Rossini, Mozart, Pergolesi, Vivaldi and others (87.4.2424).

Carnegie Hall 20.00 Piano recital by Emanuel Ax, with music by Beethoven, Liszt, Schubert, Webern and Liszt. Tomorrow: Boulton conducts Ensemble InterContemporain. Sat: Cleveland Orchestra (24.7.80.00).

Metropolitan Opera 20.00 Susan Dunn and Luciano Pavarotti in Luisa Miller conducted by Nello Santì, also Sat (36.2.80.00).

DANCE New York State Theatre 20.00 New York City Ballet programme includes Balanchine's La Source and La Valse (87.5.57.0).

THEATRE This week's shows include Fiddler on the Roof with the Israeli actor Topol as Teyve (Gershwin), Stephen Sondheim's latest musical Assassins (Playwrights Horizons) and Six Degrees of Separation, new play by John Guare (Lincoln Center). Ticketron (24.8.10.2) answers inquiries and sells tickets

## PARIS

## MUSIC

Opéra Comique 19.30 Patrick Fournillier conducts Bizet's Pearl Fishers, also Fri (42.86.883).

Théâtre des Champs-Élysées 20.30 Julia Migenes Show. Tomorrow: all-American programme with Orchestre National de France conducted by Zoltan Pesko (47.20.587).

## THEATRE

Comédie Française 20.30 Le Barbier de Séville by Beaumarchais. Tomorrow: Le Mariage de Figaro (43.66.4360).

Théâtre des Bouffes du Nord 20.30 Peter Brook's production of The Tempest. Runs till March 2 (46.07.3450).

## PRAGUE

National Theatre 19.00 The Bartered Bride. Fri and Sat: Svoboda's The Devil and Kate Smetana Theatre 19.00 Così fan tutte. Tomorrow: Martina's The Miracle of Our Lady Smetana Hall 20.00 Petr Altrichter conducts Prague Symphony Orchestra in music by Prokofiev and Mozart. Fri: Frantisek Vajnar conducts film music by Prokofiev and others (23.2.82.92).

## STOCKHOLM

Konsertmus 19.30 Andrew Davis conducts Stockholm Philharmonic Orchestra in Mahler's Sixth Symphony. Also tomorrow (24.13.130).

## STRASBOURG

Palais des Congrès 20.30 Theodor Guschlbauer conducts Bruckner's Fifth Symphony, also tomorrow (88.37.6771).

## UTRECHT

Vredenburg 20.15 National

Philharmonic Orchestra plays Beethoven's Choral Fantasia and Constant Lambert's Rio Grande. Sun: Bernhard Klee conducts Netherlands Radio Chamber Orchestra in Beethoven and Wieniawski (31.45.44).

## VIENNA

## MUSIC

Volksoper 19.00 Der Bettelstudent (51.44.3318).

Musikverein 19.30 Bach and Mozart choral concert with the Salzburg Baroque Ensemble and Arnold Schoenberg Choir. Sun: Nikolaus Harnoncourt conducts Mozart programme with Concentus Musicus (50.5.81.90).

## THEATRE

Akademietheater 19.30 Rolf Hochhuth's Sommer 14 directed by Robert David MacDonald (51.44.2218).

## WASHINGTON

Kennedy Center Concert Hall 20.00 Claudio Abbado conducts Vienna Philharmonic Orchestra in music by Mozart and Bruckner. Tomorrow, Fri and Sat: La Damnation de Faust with National Symphony Orchestra (46.7.48.00).

## ZURICH

## MUSIC

Opernhaus 19.30 Nikolaus Harnoncourt conducts Der Zigeunerbaron. Tomorrow: Elektra (25.1.09.09).

Tonhalle 20.15 Maurice André plays trumpet concertos with Zurich Chamber Orchestra conducted by Edmond de Stoutz (25.17.737).

Schauspielhaus 19.30 Ibsen's An Enemy of the People, also tomorrow (25.1.111).

## European Cable and Satellite Business TV (all times CET)

## MONDAY TO FRIDAY

Eurosport 08.00-08.30 International Business report  
CNN 09.00-09.30 Moneyline  
09.30-10.00 CNN Market Watch  
10.00-10.30 CNN Business Day  
10.30-11.00 World Business Tonight - a joint FT/CNN production with a review of the day's major business stories.  
11.00-11.30 World Business Tonight  
11.30-12.00 Moneyline  
Superchannel 07.00-08.30 Financial Times Business Report  
A five minute business briefing broadcast three times between 07.00 and 08.00  
21.30 (Wed only) Financial Times Business Weekly - the latest business round-up.

## SATURDAY

## CNN

08.00-08.30 Moneyline  
08.30-09.00 World Business Tonight - a joint FT/CNN production.  
15.00-16.00 Moneyweek  
19.00-19.30 World Business This Week  
21.10-21.40 Your Money

## SUNDAY

## Superchannel

18.00-18.30 FT Business Weekly  
CNN 07.10-07.40 Moneyweek  
15.00-16.10 Your Money  
19.00-19.40 Moneyweek  
00.00-01.10 Inside Business



Wednesday February 20 1991

## When to cease fire

THE FINE print of the Soviet peace offer to Iraq has not, at the time of writing, been made public. President Bush and Prime Minister Major have merely said it falls well short of the requirements of the relevant UN resolutions. The interpretations of the Iraqi announcement last Friday apparently accepting resolution 660, but adding clearly unacceptable conditions, are many and contradictory.

Nevertheless the coalition arrayed against Iraq faces a momentous decision, in which time is not necessarily on its side. This is whether to launch a land war against Iraq to free Kuwait, or to give diplomacy another chance, thus saving many lives. The choice is between the defeat in battle of Saddam Hussein, now certainly achievable but at considerable human cost, and letting him survive, weakened and perhaps more vulnerable to an internal coup d'état.

There is no reason to suppose that President Bush and Mr Major were hasty in their negative reaction to the Soviet initiative, nor to suspect, at this stage, that Moscow is playing a devious game in promoting it. The bottom line has not shifted: it is that Iraq must withdraw unconditionally from Kuwait. By not doing this, Saddam Hussein has already subjected his country to a terrible bombardment and it is possible that the Iraqi president is willing to pull the temple down on his own head. Martyrdom may be what he wants, though everything in his record suggests power matters more. Either way, the ball remains in his court, as it has been since August 2.

### Great strains

But it takes two to play and the strains on the coalition, especially in continental Europe, will be great if the land war is launched with the Iraqi president still in the air. It also needs to be remembered that post-war negotiations in the Middle East, whether over arms control or the Palestinians, will require an effective role for Moscow, the frame of the latest peace effort, as well as for Washington.

Moreover, a land war once begun, will not easily be

stopped. It will have a momentum of its own, as well as the inevitable chaos of the battlefield. It will, as a Desert Rat commander said yesterday, be brutal. It may be true that even a weakened Saddam Hussein will remain a great threat to regional peace. But it is equally self-evident that a fully-fledged war will not make the arrangement of a subsequent peace any easier.

### Credible commitment

A ceasefire, however, can only be accepted if Mr Saddam makes a credible commitment to withdraw and is prepared to execute it promptly. The coalition has no reason to trust him, but the heavy probability is that sooner or later he will have to run up the white flag and then be taken at face value. If it happens now, the US, in particular, will face a dilemma. There are undoubtedly those advising Mr Bush who would see the logical end to the conflict as the complete destruction of the Iraqi military machine and the overthrow of its president. This is a tempting course, which could become irresistible if Mr Saddam unleashes some unspeakable weapon as a desperate last throw. But it cannot be forgotten that the UN resolutions, which form the basis for the existence of the coalition, nowhere call for his removal from power.

It would also be wise, at this delicate moment, not to seek to impose further conditions on Iraq. It would be better to consign all practical and legal issues stemming from the invasion of Kuwait, such as war crimes and reparations and even sanctions, to some time after the conflict has ended. Just because he seeks to link the invasion of Kuwait to every other issue in the Middle East there is no reason for the coalition to do the same.

Understandable revulsion against Iraq's president should not be allowed to cloud the overriding necessity of seeking longer-term stability in the region. This has to be the essence of western and Arab policy without or even with Saddam Hussein. The only way he can ensure for himself even a minimal role in that process is by starting the withdrawal from Kuwait immediately.

## Facing up to the poll tax

THE COMMUNITY charge is a failed tax. It should be abolished. A variety of taxes and charges should be put in its place. This would provide local authorities with a spread of sources of revenue. Ideally, there should be a local income tax, a rate based on the capital value of properties, and, possibly, an expanded system of charges for specified services (with rebates for those who cannot afford them). The precise mix cannot be devised in isolation: the structure and functions of local government should be re-assessed at the same time as new methods of raising the finances are devised.

No post-war British review of local government has been conducted in the manner set out above. Taxes have been proposed on the assumption that structures will remain constant. Structures and boundaries have been revised without reference to taxation. There is therefore merit in the manner of the government's current review of the poll tax, since all the relevant elements of the equation have been declared open to simultaneous questioning. A public inquiry, and a strong public debate, would be better still, but at least it can be said that the government appears to have the basic methodology right.

### Billion-pound bribes

Its difficulty is that it is short of time. The community charge has proved to be so unpopular that even after a series of billion-pound bribes the electorate still declines to accept it. A new scheme for local government finance, with or without restructuring, cannot be put in place before a June election; even October would be too soon to provide time for proper consideration. Worse still, the government is caught between the rock of carrying on with a yet further modified version of the poll tax and the hard place of admitting that the whole idea was a colossal mistake. It is therefore minded to seek a short-term palliative, followed by proposals for the longer term.

One palliative that should be ruled out is the transfer of education expenditure from the books of local authorities to the central budget. The idea is superficially attractive, since it

would halve the average community charge. It would also fit in with the scheme to give schools their own budgets, with an increasing number opting out of local authority control. There is, however, a fatal flaw. Central government financing means central control. A large new bureaucracy, comparable with the national health service, would have to be created. This should rule the scheme out of court.

### Property tax

As to other proposals, a local income tax would strengthen local accountability by widening the revenue base to include most local voters. Unlike the poll tax, it would not be flat-rate, and therefore regressive. Yet such a tax is not on the agenda of either the Conservatives or the Labour party. It is regarded as a sure election loser. What remains, at least for the immediate future, is a property tax. The easiest quick fix would be to revert to the old rates, and base the tax on the presumed rental value of properties. Since there is no real domestic rental market it would be better to base the new rates on capital values. This would exert a downward pressure on house prices, an additional bonus. At the same time the government would do well to look again at the uniform business rate, which provides a level playing field for companies in all parts of the country, but at the price of denying local authorities an opportunity to raise local taxes on business.

The environment secretary, Mr Michael Heseltine, has floated ideas for abolishing county councils, a simplification that might enhance local government. His notion of elected chief executives, or mayors, may strengthen the fiscal accountability of local authorities. The Tories would certainly know whom to blame for high property taxes or charges. As to functions, the government could do worse than adopt the principle of subsidiarity: what need not be done centrally usually ought to be done locally. That would put in reverse the onward march of centralisation that so marked the 1980s. It would be an unintended, but beneficial, legacy of the poll tax.

For Japanese companies, which have thrived since the 1970s overcoming oil shocks and the 1980s fighting the rise of the yen, the biggest challenge of the 1990s could be a critical shortage of labour.

Even as companies in North America and Europe are laying workers off, Japanese employers are still fighting for every recruit they can get. There are 140 vacancies for every 100 job-seekers. Highly-prized graduates are whisked away on foreign holidays to prevent them being poached by rival companies. Retired employees are lured back to work with promises of subsidised weekends in luxury resorts. Even teenage part-timers are being courted as never before - Kentucky Fried Chicken Japan offers a trip to Hawaii to anyone who stays five years.

Small companies are going bankrupt through labour shortages - nearly 300 folded last year, up from 51 in 1988. Even the biggest groups are affected - Mr Masashi Kojima, the president of Nippon Telegraph and Telephone, says: "We have the finance, we have the technology but in future we may not have the human resources."

Japan is in the midst of its longest economic expansion since the 1960s. But cyclical factors alone do not explain why Japan is short of labour. Important structural changes are at work, among them a decline in the birth rate, and the rise of wealth, leisure and education.

The solutions will raise controversial issues including the role of women, the employment of the disabled and the near labour on immigrant workers. The pressures will be felt far beyond Japan as labour shortages force Japanese companies to continue expanding overseas, taking factories to foreign lands instead of bringing foreigners into Japan.

Curiously, while labour shortages have pushed up wages for part-time and other casual workers, the pay of mainstream company workers has risen by less than the rate of economic growth in the last 10 years.

The systems of job-for-life and promotion-by-seniority encourage staff to stay with a single employer, so markets for particular skills have been slow to develop. For example, pay for software engineers, now in short supply, differs little at large groups such as Matsushita Electric Industrial from the pay of other graduates employed in other areas such as accounting. Employers have fostered loyalty so well that even though job-hopping is increasing, only 3.5 per cent of workers in 1989-90 switched companies. Some people think the 1990s could see a growth of western-style schemes for pay and promotion by results, to accommodate a greater sense of individualism among young Japanese. "The spirit of the corporate warriors is dying," says Mr Masahide Tsuji, a manager at Toshiba, the electronics combine.

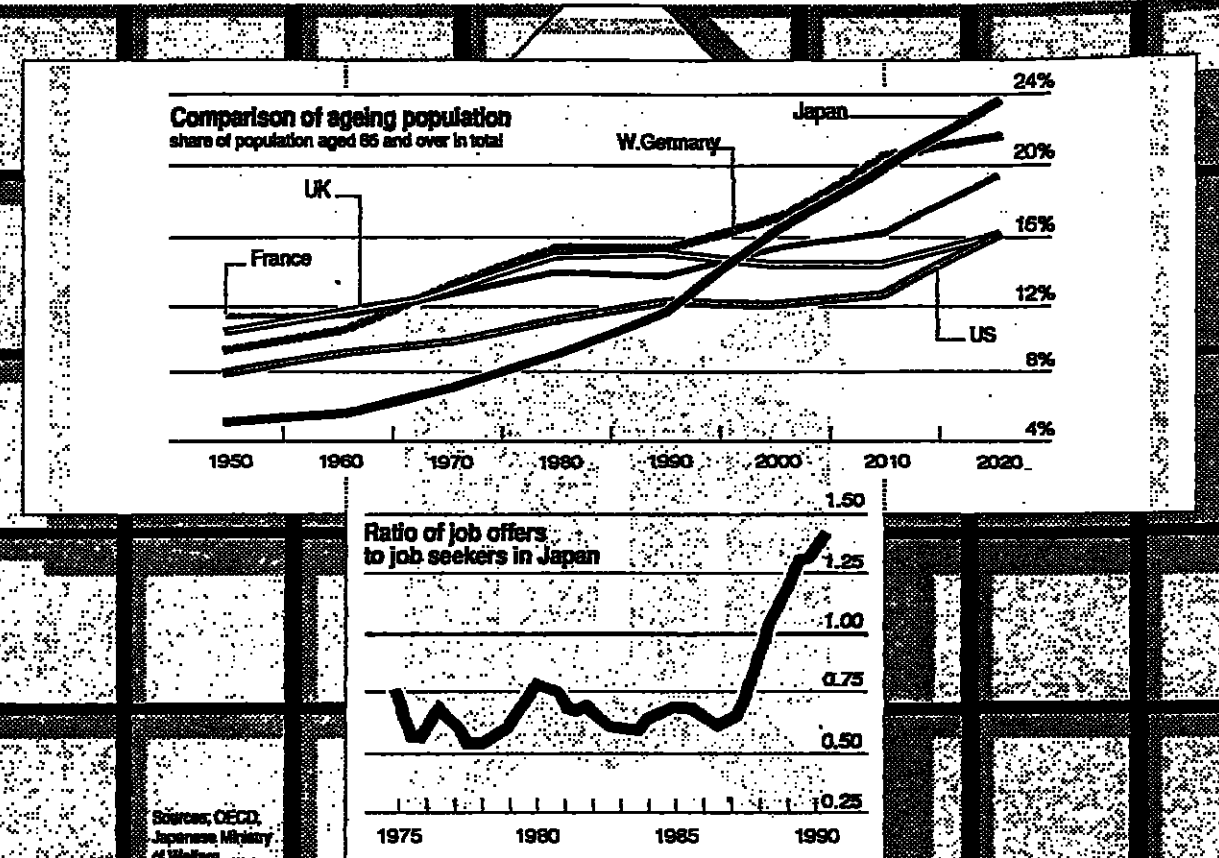
But others are not so sure. Even as they complain about the collapse of corporate loyalty, some executives are reinforcing it by building ever more luxurious company-owned housing, sports centres and resorts for staff. Such perks are difficult to give up even for the promise of a higher salary. The old employment system will bend a long way before it breaks.

Japan has felt labour shortages before, at those moments during its hyper-rapid industrialisation when the movement of people from farms to factories failed to keep up with economic growth, most recently in the early 1970s. But this time it is different; there are often only old men and women left on the land. Also employers can no longer tap an ever-increasing number of young people entering the workforce. With women having fewer children, the number of 15-year-olds in the population peaked in 1990 at 2m. By 2005 there will be 1.57m.

The shortages of young workers are worst in Tokyo and Osaka. In provin-

## A labour shortage in Japan is forcing large and small companies to reconsider their employment practices. Stefan Wagstyl reports

# Economic costs of the human factor



cial towns there are still pockets of unemployment, particularly in areas where old industries such as shipbuilding and coal mining have shed workers. City-based companies are trying to exploit this by recruiting in the provinces. Nissai, a transport company, has started a scheme under which it brings youngsters from the countryside to Tokyo and, after a few years, guarantees to find them jobs near their original homes.

The alternative is to build factories well outside the traditional manufacturing centres. Toyota Motor and Nissan Motor, the car makers, are just two companies investing in Oita, in southern Japan, so is Toshiba.

But the walls of rural labour are fairly shallow - the Ministry of Labour calculates that, even allowing for regional differences, if the economy continues to grow at a rate of 4 per cent a year and no counter-measures are taken, the overall net shortage of workers will increase by more than 500,000 by 1995, 2.6m by 2000 and 9.1m by 2010.

For manufacturers, the most common response has been to increase labour productivity by investing heavily in automation. About one quarter of a recent surge in investment has been directed towards cutting labour costs. Japan has about two-thirds of the world's robots - the total has doubled since 1986 and is expected to double again by 1995.

But there are limits to the effectiveness of automation. Car makers dislike installing too many robots for fear of losing flexibility. Mr Shiochiro Irimajiri, deputy president of Honda

Motor, says: "Humans are the most flexible robots."

Moreover, automation cannot always solve shortages of workers in non-production areas such as research and development. Toshiba says it would hire 1,500 instead of 800-1,000 technology graduates a year if only it could find them. Small companies in Oita, a metal-working district of Tokyo, are clumping together to run a joint hiring campaign for development engineers.

In the 1980s, manufacturers bore the brunt of the pressure on labour costs due to the rise in the yen. Now,

### 'The spirit of the corporate warriors is dying,' says one manager at Toshiba

through labour shortages, the squeeze is being applied on non-manufacturing companies, which have generally been far less successful in international competition. The contrast in output per head is striking - twice as high in manufacturing as in services, according to government figures.

Improvements in productivity in services could release people for other work. Service companies are making gains constantly by, for example, installing vending machines to sell everything from toothpaste to travel insurance. Retailers use point-of-sale computers to control stock levels.

But cuts in labour could hit Japan's legendary standards of service. Customers may have to wait longer for

deliveries and for repairs to call. None of this will come easily: attempts to attract customers to low-price minimum-service stores have so far largely failed. Cheap hotels have far more trouble filling their rooms than top-flight resorts.

If patterns of service have to change, so do patterns of employment. Companies are having to rethink their dependence on their traditional source of workers - young men recruited for life and promoted by seniority.

Some personnel managers pin great hopes on easing shortages by keeping more older workers on their books. The retirement age at large Japanese companies is 55 - so there would seem to be plenty of scope for keeping workers another five or even 10 years. But few of these over-55s are currently unemployed - they work instead at small and medium-sized enterprises, often affiliated to their original employer or owned by their families. Some 70 per cent of men aged 60-64 work, as against 54 per cent in the US. So changing retirement rules would mostly help big companies at the expense of small ones.

Women are widely regarded in Japan as the largest potential source of new labour. Contrary to popular belief, the overall proportion of women of working age who have jobs - 50 per cent - is similar to other industrialised countries. The figure for the US is 55 per cent. However, the Japanese figure is boosted by old women working longer than elsewhere - frequently standing behind

the counters of family-owned shops. Conversely, larger numbers of women in their late 20s and 30s drop out of work in Japan to have children. The Ministry of Labour is halfheartedly promoting measures to encourage women to stay at work, including better maternity pay and child care. But as in other affluent countries, many women will continue to leave work to have children.

The real difference between Japan and other countries lies less in the proportion of women working than in the content of female work. Despite the passing of equal opportunities laws in 1985, most companies make only token efforts to recruit women on the same basis as men. Even women admitted into previously males-only management streams often feel they are treated as second-class citizens. Women's wages are about 50 per cent of men's, compared with 65 per cent in the US.

The lack of male recruits is forcing new companies, including many foreign-owned groups, to give women responsible posts. But in conservative organisations, progress is slow, given the innate belief of many male managers that a woman's job in the office is to run errands. Japan has some of the world's most highly-qualified females - on a recent visit to Mitsubishi Bank, I was offered a drink by a female graduate management trainee who spoke four languages.

Other industrialised countries have generally responded to labour shortfalls by admitting foreign labour. But Japanese hesitate at the idea, saying foreigners could never feel comfortable living in such a homogenous culture. Far from relaxing the rules, Japan last year tightened immigration law. Two-thirds of the estimated 200,000 foreign workers in Japan are thought to be illegal.

There is pressure for change from small companies, desperate for labour, and from large groups, including Dai-ichi, a supermarket chain, which wanted to hire foreign workers for building work. The demands are greatest in construction and other industries where work is dirty, physically demanding or dangerous. Employers go to great lengths to improve the image of such jobs by, for example, miniature excavators to take the drudge out of digging even a small hole in the road.

But it is not enough. Mr Jochen Takahashi, an economist, says: "People in offices will never go back to getting their hands dirty." Japan is slowly sanctioning schemes for admitting more foreign workers, albeit as "trainees" who are required to combine work with studies. A former director of the Ministry of International Trade and Industry says he could see 1m foreign workers in Japan in 10 years.

By then many more foreigners will also be working for Japanese companies overseas. Miti estimates that Japanese companies have already hired some 2m people abroad, many of them in other Asian countries, where labour costs are as little as 5 per cent of Japan's. This figure could rise to 10m and more - Miti estimates Japanese industry has only 5 per cent of its production overseas compared with 20 per cent for the US.

So far, the main investors have been the large manufacturing giants, but their suppliers are following close behind - for example, Nippondenso, the car parts maker related to Toyota Motor, has plants in nine Asian countries. Japan is also importing more services, with, for example, companies commissioning software from the US, Singapore and Taiwan.

Yet there remain jobs which cannot be exported. If people cannot be found to fill them, the economy will eventually slow to a crawl. Japan's legendary economic energy will have been stifled by its social rigidities. On the other hand, Japanese companies have shown before that they can force the pace of change. The chances are they will do so again.

## Market hopes undimmed

■ Abel Aganbegyan, head of the Soviet economic reform task force, knows as much about the difficulties facing economic perestroika as anyone. Last autumn President Gorbachev handed him the impossible task of stitching together an acceptable compromise reform plan from the rival programmes of Stanislav Shatalin and the then Prime Minister Nikolai Rykzkhov.

The craggy, Georgian-born economist retains an undimmed belief that the Soviet Union has no alternative to pushing forward to a market system "without adjectives". Stopping off in London on his way back to Moscow from Boston yesterday, he said he was convinced "the big steps which are needed can be taken within two years."

He even had a good word for new Prime Minister Boris Yeltsin Pavlov whose idea of monetary reform was to confiscate 50 and 100 rouble notes, and who has now moved on to raising prices in a way which will cause least pain to the millions of citizens already hovering on the brink of bankruptcy.

"Up till now we only really talked about reform. Pavlov is actually doing something, and that is the symbolic importance of what is happening," Aganbegyan said - although clearly unconvinced that the "conservative reform" strategy will set the ailing economy back on track.

His faith in markets extends to dabbling in a little enterprise himself. Last year he merged his own Moscow-based consultancy firm called Bain with Boston-based Bain and Company to form Bain Link, a joint-venture to help western companies to identify potential Soviet partners.

While deeply aware that western confidence in Soviet reform prospects has been severely dented, and not only by repression in the Baltic states, he insists there can be

no turning back to the old authoritarian, centralised system.

His prime hope is that Gorbachev and his rival Boris Yeltsin "will seize their common interest in stability to distribute both rights and responsibilities between the central union authorities and the republics."

### Personal service

■ Jeffrey Archer, author and Tory-party booster, must be one of the few celebrities who still dares to fly. He says that when he rang British Airways the other day to ask about the next Concorde flight, the reply was: "What time would you like it to leave?"

### Anchor trouble

■ At the height of the Vietnam war the CBS Evening News with Walter Cronkite was required viewing. However, habits change, and it is beginning to look as if Cronkite's successor, the supremely well-paid Dan Rather, could be the first big US media casualty of the Gulf conflict.

It is not the first time that the 59-year-old Rather - he doesn't just read the news, he makes it - has come under fire. During the last presidential campaign he got into an unedifying slanging match with George Bush.

But this time it is more serious. CBS's ratings have slumped since the start of the Gulf war and last week the group reported a \$155m loss and slashed its dividend. Rather, who assumed the mantle of America's most famous tv anchorman in 1981, has been eclipsed not just by CNN's over-rated Bernard Shaw, but also by Canadian-born Peter Jennings at rival ABC. The latter is more authoritative and is said to have "won" the Gulf media war by those who

## OBSERVER



"Do you suppose CNN will cover the election?"

worry about such things. Last week, Tom Bettig, the executive producer of the CBS Evening News and Rather's main ally in the fight against budget-cutting network executives, was replaced by Erik Sorenson. He hails from the Californian media world, where keeping the viewer happy is considered a greater priority than keeping them informed.

### Banker bitten

■ Whether the sight of the Governor of the Bank of England wriggling on a hook is satisfying or disconcerting depends on point of view. But there must be something wrong with the laws that created yesterday's entertaining but unedifying spectacle at the House of Commons.

Mr Robin Leigh-Pemberton knows how to say "no" in the politest possible way and this he did in a most gentlemanly fashion as he refused to answer one question after another about the Fayed and Harrods Bank. Yet he left an

impression of evasiveness which drew committee members close to fury.

At one point he was offered a lifeline when a member asked if he thought the secrecy clauses should be amended. "No" he replied, with possibly more emphasis than he might later have wished. Perhaps this is what the Bank of England really feels, but its record over the last 20 years suggests that a little more daylight on the mysterious, and sometimes unpredictable way it polices its flock would not have gone amiss.

### Power struggle

■ Fresh signs of the jockeying for power near the top of the Lloyds Bank empire?

Lloyds Abbey Life, the bank's 60 per cent owned insurance subsidiary, reports its results this morning, a couple of days ahead of its parent. Normally, they report on the same day. The official line is that as the £2.5bn Lloyds Abbey Life is bigger than the likes of Royal Insurance, Commercial Union and General Accident, its results justify more than the usual footnote to those of its parent.

Nevertheless, there are those who suspect that 47-year-old Michael Hapner, chairman of Lloyds Abbey Life, is keen to raise his public profile and highlight the obvious success of his groundbreaking link up with Lloyds Bank in 1988. It is now the envy of many less well-positioned banks and limited by an increasing number.

It has not gone unnoticed that Hapner is one of three in the running to take over from Sir Brian Pitman, Lloyds Bank's chief executive. The oft-cited drawback is that Hapner is not a banker. But neither are the top two at the TSB or Abbey National, and it looks a near certainty that the same will soon be the case at the Royal Bank of Scotland.

Meanwhile, Hapner's big plus is that he is said to be a man who makes actuarial sound exciting.

## Has the Gulf War grounded your Business Executives? If so, what's happening to your Communications?

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## Directors to fight Kremlin decrees

The managers are almost equally critical of President Mikhail Gorbachev's apparent drift away from liberalising market reforms, and of the republics' moves to "separatism". A comprehensive draft resolution presented to the congress yesterday

The industrialists also want repealed the

**Soviet industry, as opposed to the Association of State Enterprises, which is dominated by the military-industrial complex.**

**Mr Gorbachev attended the opening session yesterday, and is expected to address the meeting today**

**Gulf war loan.**  
Mr Pierre Bérégovoy, finance minister, said yesterday that he ruled out "for the moment" a special tax to finance the war costs.

**Judy Dempsey** examines the awesome task now facing President Zhelyu Zhelev

## Yeltsin calls for resignation

## Bush dismiss

es terms of pe

## Space initiative

## Brazilian car group cuts jobs

He went on to accuse his rival of lying and deceit in his leadership.

Despite the reported absence

A ceasefire, or pause, would be "very dangerous" to US

Reuter reports from the United Nations.

plained. The banks are more preoccupied with closing their balances than with the general situation in Brazil."

		°C	°F			°C	°F
Algeria	F	16	61	Berlin	S	2	36
Ankara	C	14	57	Blancitz	S	12	54
Amsterdam	C	3	37	Bombay	S	28	82
Albany	F	14	57	Buenos Aires	S	13	55
Bahrein	-	-	-	Brussels	-	-	-
Bangkok	F	36	96	Brussels	C	1	34
Barcelona	F	13	55	Budapest	S	1	34
Berlin	-	-	-	Buenos Aires	F	25	77
Bombay	C	3	37	Calcutta	S	27	81
Bombay	C	2	36	Cairo Town	-	-	-

[illegible]

Share price relative to the FT-A All-Share Index

Year	Share Price Relative to the FT-A All-Share Index
1983	100
1984	140
1985	160
1986	240
1987	220
1988	280
1989	340
1990	220

losses in the next three years. Between 1991 and 1994, BR is also supposed to make \$200 million of asset sales, the Department says. The wisdom of selling public assets into a falling market is, of course, not questioned. As for Sir Bob Reid, the chairman, he now communicates with the Government via radio interviews in which he scarcely dares utter the word subsidy. Meanwhile the passengers - sorry the customers - have few illusions about the scale of the fare increases likely this time next year.

## Electricity

If soundings after the second round of bidding are correct, institutions wishing to buy and hold shares in the electricity generators are in danger of being too aggressive for their own good. Their problem has been to play the bidding game so as to end up with shares at a price worth the risks. The clearing level now appears to have edged down as low as 6 per cent, meaning any premium in the after-market would leave little headroom above the market's average historic yield of 5.1 per cent.

The institutions might remind themselves just what they are hoping to buy. Power Gen and National Power will be among the world's largest private utilities. They have large scope for cost-cutting and operating efficiencies and are

being sold with a virtual guarantee that earnings and a progressive dividend policy will be secure until early 1993. They also have in the government a 40 per cent stakeholder supposedly willing in principle to sell to a potential bidder. The same companies are, however, part of a largely untried industry structure. What happens when existing contracts terminate in two years' time is anybody's

Though the generators are in effect unique, a quick scan of other large industrial stocks suggests that the institutions can safely contemplate a yield of around 6.3 per cent. Their near-term prospects for dividend growth may be exceptional; but it is worth recalling that a third of the stocks in the FT-SE are yielding over 6 per cent already.

The Rank Organisation's report and accounts are something of a period piece. Last year's Mecca bid had a quaintly 1980s feel to it. Suitably enough, while the accounts show the deal giving rise to £391m of goodwill, the nifty use of merger accounting has limited the write-off against shareholders' funds to a mere £6m. Thus, gains have fallen from 42 per cent to 40 per cent. Had acquisition accounting been used instead, it would be 52 per cent.

The profit and loss account displays some harmless little wrinkles, such as capitalised interest and the use of auction market preference stock, which assist the modest rise in pre-tax profit. A more substantial blow in the same cause comes in the form of a change in depreciation policy on buildings. Thus, the value of assets being depreciated rose by £20m in a year when total asset

As always, much of this was shared through in the source and application of funds. Rank's cash flow after tax and dividends came to £67m last year, before capital expenditure of £200m and acquisitions and investments totalling almost £1bn. This was paid for

partly by a £330m rise in net borrowing, but mostly by £800m worth of paper. Hence the 12 per cent fall in last year's earnings per share and the chairman's pessimism about an earnings recovery this year.

Despite all that, there is nothing particularly dodgy about Rank's accounting by British standards, nor is it in any sense an unsound company. The recent decline in its shares, due largely to weak leisure spending, will doubtless be reversed over time. The moral of the tale is rather different: that the UK's new Accounting Standards Board has a big job ahead of it.

# IS IT AN uphill STRUGGLE?



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## INTERNATIONAL COMPANIES AND FINANCE

## Deere posts \$43m net loss and remains pessimistic

By Martin Dickson in New York

RECESSION, the Gulf crisis and pressure on US food commodity prices were blamed yesterday for a first-quarter net loss of \$43.1m at Deere & Company, the world's largest manufacturer of agricultural equipment, which also gave a gloomy profit forecast for the rest of the year.

The company said the operating income of its equipment operations was expected to decline significantly in 1991, compared with 1990, because of lower production volumes and strong price competition.

Deere's loss for the first quarter, which worked through at 57 cents a share, compared with net income of \$78.5m, or \$1.04, a year ago.

Net sales and revenues dropped 12 per cent to \$1.44bn,

while worldwide production was 25 per cent lower as Deere pursued its previously announced policy of cutting equipment inventories both held by the company and in dealers' yards.

The production cuts meant a 45 per cent tonnage reduction in the manufacture of lawn and grounds care equipment, compared with the first quarter of last year; a 36 per cent reduction in industrial equipment, 21 per cent in North American agricultural equipment, and 20 per cent in equipment overseas.

North American retail sales of lawn and grounds care products and industrial equipment were down on a year ago, as were overseas retail sales. However, retail sales of agri-

cultural equipment in North America increased modestly.

Mr Hans Becherer, chairman, said Deere would continue plans to reduce inventory and 1991 production schedules were lower in all equipment categories than last year.

Worldwide production, in tonnage, was scheduled to be down about 15 per cent for the year.

However, he added that production schedule declines during the remainder of the year should moderate, enabling the company to operate at a relatively more efficient level throughout the final three quarters. Production tonnage was expected to be down about 12 per cent for all of the rest of the year.

## The Limited rises 13% despite retail downturn

By Karen Zagor in New York

THE LIMITED, one of the largest US retailers specialising in women's apparel, yesterday turned in a 13 per cent increase in fourth-quarter earnings on sales which rose 10 per cent.

Net income for the 18 weeks ended February 2 was \$172.2m, or 48 cents a share, compared with \$155.1m, or 42 cents, in the 14-week fourth-quarter of 1990. Sales grew 10 per cent to \$1.74bn from \$1.58bn.

The Limited, like many other US specialty retailers, has performed well in spite of the recession, which has taken its greatest toll in the department store sector.

For the full year, net income advanced 15 per cent to \$688.4m, or \$1.10 a share, from \$594.9m, or 96 cents, in 1989. Sales rose 13 per cent to \$6.25bn from \$5.46bn.

The company's Victoria's Secret operations, which sells lingerie, had a particularly good year, achieving record operating income and strong sales. The unit's catalogue business nearly doubled its sales and produced a record rate of operating income for the year.

Liz Claiborne, a large US apparel manufacturer, yesterday surprised Wall Street by unveiling strong sales and earnings for the fourth quarter and whole of 1990 in spite of overall sluggishness in retailing in the US.

In over-the-counter trading in the morning, shares in Liz Claiborne surged 32% to \$39. In the three months ended December 29, net earnings jumped 37.7 per cent to \$56m, or 65 cents a share, from \$40.4m, or 46 cents, a year earlier. Sales rose 24.6 per cent to \$488.2m from \$375.9m.

For the whole of 1990, the company's net earnings grew 25 per cent to \$205.8m, or \$2.37 a share, from \$164.6m, or \$1.87, in 1989. Sales rose 22.6 per cent to \$1.73bn from \$1.41bn.

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## Sharply lower profits at AECI

By Philip Gawth in Johannesburg

AECI, South Africa's largest diversified chemicals group, recorded sharply lower profits in the year to December following difficult market conditions at home and abroad.

Turnover rose 6 per cent from R4.78bn (\$1.88bn) to R5.09bn, but margins declined sharply. Net trading income dropped from R604m to R499m, and attributable income was 23 per cent lower at R238m against R314m in the same period last year. Earnings per share fell 24 per cent to 154 cents, against 203 cents. The dividend was maintained at 87 cents a share.

In November, the directors had forecast that earnings would be "significantly lower". Mr Mike Sander, managing director, had then noted that higher oil prices had increased the price of many oil-related chemical feedstocks and the higher costs were not recoverable in weak markets.

On the year's results, he said all the company's markets had experienced difficult conditions and exports had dropped from 9.5 to 8.6 per cent of turnover. Adverse weather in most summer rainfall areas had also created problems in the agricultural sector. As a result, the normal pattern, whereby AECI's results were better in the second half, had not materialised.

Mr Sander said demand had remained weak in most of their markets.

## Hewlett-Packard up 10% on overseas sales growth

By Louise Kehoe in San Francisco

HEWLETT-Packard, the US computer and electronics manufacturer, reported improved first-quarter earnings with revenue boosted by strong sales growth outside the US.

Revenues for the quarter rose 10 per cent to \$2.4bn from \$2.1bn in the first quarter of fiscal 1990.

US sales revenues were \$1.5bn, up 2 per cent, while international sales rose 16 per cent to \$1.9bn.

Net earnings for the quarter were \$205m, or 83 cents a share, up from \$173m, or 72 cents, in the corresponding period a year ago.

New orders received during

the quarter are valued at \$3.7bn, an increase of 12 per cent over orders in the first quarter of fiscal 1990.

Mr John A. Young, president and chief executive officer, said: "We're seeing the benefits of our new product programs and on-going initiatives to re-align our expense structures." He noted that first-quarter orders for multi-user UNIX-system-based computers were up sharply and that these products have become a sizeable business for Hewlett-Packard.

Work-station sales were also strong, Mr Young said. "We're regaining momentum in the

work-station market, and in the second quarter new products should generate even more interest from the market place," he said.

Hewlett-Packard is expected to launch a new range of workstations next month. "Our primary goal for the year is to continue to improve profitability, and we're going to stay focused on slowing the growth of operating expenses and making sure our organisation is positioned to take every advantage of market opportunities," said Mr Young.

Hewlett-Packard shares were up \$5 at \$45.4 before the close in New York.

## Algoma secures loan of C\$60m

By Bernard Simon in Toronto

ALGOMA Steel Corp., the troubled Canadian steelmaker, has secured a C\$60m loan from the federal and Ontario governments and Dofasco, Algoma's parent.

Financing from Royal Bank of Canada will enable Algoma to stay in business while management, trade unions and creditors discuss a comprehensive financial and business restructuring.

The company is expected to survive only if it drops some product lines and its lenders agree to restructure its C\$800m debt. Its 7,500-strong workforce will also have to make substantial sacrifices.

Algoma, Canada's third largest steel producer, has also bought time by obtaining a six-month court order protecting it from its creditors. It is halting all payments on its debentures and preferred shares.

It lost C\$108m last year,

excluding an estimated C\$600m in write-downs and restructuring charges. Dofasco, which bought Algoma from Canadian Pacific three years ago, recently wrote off its entire C\$700m investment in the company.

The first element in a restructuring was announced last week with the sale of a West Virginia coal mining subsidiary for US\$100m. Part of the proceeds will be used to pay off the Royal Bank loan.

The big national banks - Banamer, Bancomer, Serfin, Somex, Comermex and Banco Internacional - which make up over 80 per cent of the value of the banking sector will probably not be sold until the end of the year.

The sale of some of these will be made more tricky by the \$5.2bn of credit lines, frozen since August 1989, that they owe to foreign banks. The government hopes individual banks will sort out the valuation of this debt.

## Suitors take their marks for Mexico's banking sell-off

Damien Fraser on a comprehensive privatisation

MULTIBANCO Mercantil de México, Banamex, Bancomer, Serfin, Somex, Comermex and Banco Internacional are those headed by businessman Jacobo Zaidenweber, Pablo Brenner (of Grupo Xabre), and Rafael Maresya (of the brokerage Bursamex).

Banca Cremi, with a market value of \$1.5bn at the end of January, has most of its 116 branches in Guadalajara and Mexico City. It earned \$5,000m pesos last year. A group of Guadalajara businessmen, along with the brokerage Multivalores, look the strongest contenders to buy the bank.

Banpais will probably be the most difficult bank to sell. Unlike the other two, none of its shares are listed on the Mexican bolsa (stock exchange), and it has required substantial government support in the past few years. The bank used to be owned by the Vitro group of Monterrey. Its current shareholders, along with the brokerage Operadora - also part of the Vitro group - will probably bid for it.

Mexico's remaining 15 banks should be privatised before the end of the year. Next on the block will probably be the five, highly-profitable regional banks, with a combined market capitalisation of \$666m, and the four remaining multi-regional banks.

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## Major US dividends - cuts and omissions (cents)

Company	Current	New	Date
Occidental Petroleum	62½	25	Feb 15
CBS	110	25	Feb 12
Unilever Plc	93½	-	Feb 12
Donohue	12	6	Feb 7
Goodyear Tire & Rubber	45	10	Feb 7
Maytag	22½	12½	Feb 7
McDonnell Douglas	70½	35	Feb 5
General Motors	75	40	Feb 4
Aegle Electric	8	-	Jan 28
Arco	10	-	Jan 27
Sizer Property Inv	39	25	Jan 27
Rose's Stores	9	-	Jan 25
Roosevelt Financial Group	20	15	Jan 25
Commerce Bancorp NJ	22½	11½	Jan 24
Raytheon	5	-	Jan 24
United Banks Colorado	5	-	Jan 24
Inland Steel	35	15	Jan 23
BMJ Financial Corp	15	10	Jan 23
Great Bay Bankshares	15	7½	Jan 23
People's Heritage Financial	12½	-	Jan 23
Raytheon National	25	-	Jan 23
Riggs National Corp	31½	15	Jan 22
BankNorth Group	27	-	Jan 22
Citizen's 1st Bancorp	18	-	Jan 22
NBS Bancorp	23	16	Jan 18
Outboard Marine	20	10	Jan 17
Washington Trust Bancorp	33	20	Jan 15
Manufacturers Hanover	62	47	Jan 15
Dominion Bancshares	22	11	Jan 15
Inspiration Resources	3	-	Feb 15
Northeast Bancorp	18	-	Jan 14
Casino Partners	28	-	Jan 13
Triangle Corp	30	-	Jan 7
Republic Capital Group	20	-	Dec 30
MNC Financial	29	-	Dec 30
Midland	25	-	Dec 19
Citicorp	44½	25	Dec 18
Dime Financial	20	10	Dec 18
First City Bancorp	48½	5	Dec 11
Stewart Information Services	10	5	Dec 10
Feldcrest Cannon	10	-	Dec 5
Jamesway	2	-	Dec 4
Standard Products	23	12	Dec 3
Bohemia	5	-	Nov 28
Ameritrust	32	16	Nov 25
Fleet/Norstar	35	20	Nov 21
USF&G	73	25	Nov 7
Commercial Bancorp Colorado	9	-	Oct 28
Coschenco Industries	7½	2	Oct 23
Bally Manufacturing	68	25	Oct 14
Chemical Bankings	19	7	Oct 11
Banking Class B	60	40	Oct 7
Traveler's	31	10	Sept 27
Bank of Boston	3	-	Sept 26
USAir Group	47	25	Sept 21
Midland	62	30	Sept 21
Chase Manhattan	10	-	Sept 21
Southeast Banking	10	-	Sept 21
Equimark	4	-	Sept 4

\*Manufacturers Hanover recommended cut will be based on meeting in March. Compiled by Niklas Neuhoff in New York

## Israel to sell stake in IDB to Recanat

By Hugh Carnegie in Jerusalem

THE ISRAELI Government has decided to proceed with the sale of its majority share in Israel Discount Bank (IDB), the country's third largest bank, to its original owners, despite a recommendation by the Bank of Israel that they should be disqualified.

A cabinet sub-committee headed by Mr Yitzhak Moda'i, the finance minister, voted to continue negotiations for the sale of IDB to the Recanat family of Tel Aviv in defiance of the central bank. The Recanats remained in control of IDB under a preferential share system despite the acquisition of a majority stake by the state in 1983 as part of a bail-out of the banks following a share-ramping scandal.

Mr Michael Bruno, the governor of the Bank of Israel, said the Recanats should not be allowed to resuscitate their full ownership because Mr Yitzhak Recanati, the IDB chief, and others face criminal charges of malpractice and fraud arising from the 1983 scandal.

The Bank of Israel is concerned that the state should not hand back what is one of the country's principal financial institutions, which includes one of Israel's biggest private industrial investment groups, to what it regards as discredited ownership.

The government, however, wants to press ahead to keep its long-delayed plans to sell off its bank holdings on track. Its original intention to conduct a controlled bid for IDB, the first of the state's stakes to be sold, collapsed when several interested foreign investors pulled out, partly because of a reluctance to invest in Israel at a time of such instability in the Middle East.

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## RJI plans sale of assets in North America

By Terry Hall in Wellington

ROBT. JONES Investments (RJI), New Zealand's leading property group, is selling all its North American properties to concentrate on opportunities in Australia and New Zealand, Sir Robert Jones, chairman, said yesterday.

RJI has a US and Canadian portfolio with a book value of NZ\$211m (\$127.8m).

Sir Robert said the sales were expected to realise a profit of NZ\$20m. The move was necessary because the North American market was reeling from recession and a massive oversupply. Leasing practices there, unlike Australia and New Zealand, where RJI would now concentrate its operations, could be damaging for commercial building owners in such circumstances.

In a letter to shareholders, Sir Robert also said he will step down as chief executive in October next year.

Operating profit slid from C\$155.7m to C\$36.5m last year, including a C\$24.6m loss in the fourth quarter of 1990.

Factors contributing to the poor operating performance included a month-long strike at seven of the company's paper mills, the strong Canadian dollar and weak demand.

Newspaper sales and profits fell, despite a price increase last June. Coated paper prices have fallen under the weight of rising European imports in a sagging market. Demand for groundwood papers has been flat, except for high quality grades, used for catalogues and other specialised printing.

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## Abitibi tumbles into red

By Bernard Simon

WEAK markets and numerous special charges pushed Abitibi-Price, the Canadian newspaper producer controlled by Toronto's Reichmann family, to a C\$44.6m (US\$38.7m) loss last year, against a profit of C\$54.2m in 1989.

Per share earnings of 70 cents in 1989 sank to a loss of 88 cents a share. Sales slipped slightly from C\$3.3bn to C\$3.1bn.

The 1990 figures include extraordinary items totalling C\$54.1m stemming from the cost of layoffs, the closure of a Florida stationery retailer and the write-off of preliminary costs on projects which have subsequently been cancelled.

Mr B. Koken, Abitibi's chairman, said that while the balance sheet remains healthy, cash flow is "a real concern". He singled out outlays related to recycling and environmental

projects which provide little or no return on investment.

The company, in which the Reichmanns have an 82 per cent interest, cut its dividend last year from 87.5 to 50 cents a share.

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U.S. \$150,000,000

## Chemical New York Corporation

Floating Rate Subordinated Notes Due 1996

Interest Accrual Period 28th November 1990  
23rd February 1991 (inclusive)

Interest Amount per U.S. \$10,000 Note due 6th March 1991 U.S. \$187.35

Credit Suisse First Boston Limited Agent

**The Hongkong and Shanghai Banking Corporation**  
(Incorporated in Hong Kong with limited liability)

**U.S. \$400,000,000**  
PRIMARY CAPITAL UPDATED FLOATING RATE NOTES (FIRST SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 6.875% and that the interest payable on the relevant Interest Payment Date August 20, 1991 against Coupon No. 12 in respect of \$5,000 nominal of the Notes will be \$172.83 and in respect of \$100,000 nominal of the Notes will be \$3,456.60.

February 20, 1991, London  
By: Citibank, N.A. (Citi Dept.), Agent Bank

**CITIBANK**

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**FT SURVEYS**

**NOTICE TO THE NOTEHOLDERS**  
**Chrysler Financial Corporation**  
US\$150,000,000 Floating Rate Notes due 1994  
Convertible into  
US\$150,000,000 9% Bonds due 1996

In accordance with the Terms and Conditions of the Notes, notice is hereby given that after April 15, 1991 the Floating Rate Notes due April 1994 will no longer be convertible into 9% Bonds due April 1996.

Any Notice of Conversion has to be delivered to Morgan Guaranty Trust Company of New York, Brussels Branch, as operator of the Euro-clear System or to Cede & Co. S.A. or to the offices of Banque Paribas Luxembourg, as Fiscal and Principal Paying Agent, together with the Notes to be converted, not later than 10.00 a.m. (Brussels) or, as the case may be, Luxembourg (time) seven calendar days prior to the Conversion Date.

For and on behalf of the Issuer  
Banque Paribas Luxembourg  
Société Anonyme

Luxembourg, February 20, 1991

**NOTICE OF REDEMPTION**  
**MITSUBISHI BANK (EUROPE) S.A.**  
U.S. \$50,000,000 10% per cent. Notes due 1995  
(the "Notes")

NOTICE IS HEREBY GIVEN to the Holders of the Notes pursuant to Conditions 6(b) and 14 of the Notes, that Mitsubishi Bank (Europe) S.A. (the "Issuer") shall redeem all of the Notes then outstanding on the Interest Payment Date falling in 1991, that is 28th March, 1991 (the "Redemption Date").

The Notes will be redeemed at their principal amount plus interest according to, including, the Redemption Date. Payments of principal and interest will be made to the persons shown on the register of Noteholders at the close of business on 7th March, 1991, being the 15th Business Day prior to the Redemption Date. Interest on the Notes will cease to accrue from the Redemption Date.

By: Mitsubishi Bank (Europe) S.A.  
20th February, 1991



## INTERNATIONAL COMPANIES AND FINANCE

## Den Norske Bank plunges with Nkr1.292bn losses

By Karen Fosell in Oslo

DEN NORSKE BANK, Norway's biggest commercial bank, yesterday announced net losses of Nkr1.292bn (\$222m) compared with net profits of Nkr103m in 1989, and said that credit losses would continue at high levels this year.

The bank was formed in 1990 out of a merger between Bergen Bank and Den norske Creditbank (DnC), two of Norway's top three banks, and figures for 1989 are based on the two banks' combined results.

DnB's operating profit, before loan losses and taxes, fell to Nkr2.542bn from Nkr3.58bn. Credit losses increased to Nkr3.802bn from Nkr3.24bn, but were slightly lower than the Nkr3.83bn forecast last month when the bank announced an increase in loan loss provisions for 1990.

The bank said that net interest income fell to Nkr4.957bn in 1990 from Nkr5.441 a year earlier as a result of sustained high interest levels in the money market and a large number of non-performing loans.

"The annual results were clearly weaker than figures projected... for the first eight months of 1990. This was mainly due to increased loan loss provisions and the accom-



Egil Gade Greve: 'The merger is now fully implemented'

panying reversal of interest income. These developments arose out of new loan loss provisions on certain large corporate commitments in the final month of the year, along with increased losses abroad and a decline in values of real estate and other collateral security," the bank explained.

Mr Egil Gade Greve, DnB's president, said that the merger had contributed so far to reducing group costs by

around Nkr500m, which will become fully effective this year. "The merger between Bergen Bank and DnC is now fully implemented. The merged bank is much better prepared to meet the challenges ahead than either of the two banks would have been on their own," Mr Gade Greve said.

DnB said it would have to raise Nkr2.2bn in core capital. Nkr700m this year and Nkr1.7bn in 1992.

## Swedish bank turns in record SKr4.56bn

By Robert Taylor in Stockholm

SVENSKA Handelsbanken, one of Sweden's leading commercial banks, made a 17 per cent improvement in its operating profit last year with an increase to SKr4.558bn (US\$622m) from SKr3.853bn, which is the best performance that the bank has achieved.

Unlike other Swedish banks, Handelsbanken's loan losses last year did not have a negative impact on its overall results. Although they rose to SKr623m from SKr304m in 1989, they are far less than those recorded by SEB and Nordbanken, Sweden's state-controlled bank, that reports its 1990 results today.

An important reason for Handelsbanken's relatively lower loan losses is said to derive from its decentralist organisation which has enabled the bank to retain a much tighter grip on the provision of loans and their repayment.

The more prudent practices that this involves appears to have saved Handelsbanken from some of the riskier ventures funded by other Swedish banks.

Last year's positive performance was also helped considerably, said Handelsbanken, by the beneficial effects of the SKr2bn acquisition of Skanska Banken, the leading regional bank in southern Sweden at the end of 1989 which accounts for SKr131m of the growth in profits. The purchase of the smaller Oslo Handelsbank in May last year has also strengthened the group's results.

Handelsbanken's total assets rose by 33 per cent to SKr266bn from SKr275bn with a strong improvement in its capital base.

While its operating income went up to SKr10.015bn from SKr7.913bn, the bank's total costs increased to SKr5.457bn from SKr4.030bn. The return on capital (after tax) was 22.2 per cent the same figure as last year.

The bank announced that it intended to improve its dividend by 21 per cent with a rise to SKr4.50 from SKr3.73.

## Nat Ned chief steps up merger campaign

MR JAPP VAN RIJN, chairman of Nationale Nederlanden, has virtually ruled out an extension of the March 1 deadline for acceptance of the company's planned merger with NMB Postbank, writes Ronald van der Krol in Amsterdam.

Urging shareholders to accept the offer, the chairman warned them not to count on a second opportunity on the present terms.

At an extraordinary shareholders' meeting, he declined to say what the merger partners would do if they won only a slim 51 per cent majority of acceptances.

He said it was too early to

say whether, in this case, Nat Ned's share listing on the Amsterdam bourse would be maintained. Although the two merger partners have said they hope to win acceptances of 90 per cent, they may press ahead with only 51 per cent.

The meeting, which featured criticism of the merger by mainly small investors, centred on the grey area between 51 and 90 per cent of acceptances.

Mr Robert de Haze Winkelman, director of the Dutch shareholders' association, VEB, said: "Because of their fears, shareholders will be forced to tender their shares if

they'd rather not." He disclosed that the VEB, together with unidentified Dutch institutional investors, planned to launch a newspaper advertising campaign in which shareholders would be urged to register their intentions with the VEB ahead of the March 1 deadline. The VEB plans to publish its findings on February 28, a day before the share swap offer expires.

Mr de Haze Winkelman said if more than 50 per cent of shareholders were against the merger, their shares would not be tendered. He said that this was, in effect, a proxy situation, which is unusual by

Dutch standards. Aegon, the Dutch insurer which has a 10 per cent stake in Nat Ned and which has fiercely opposed the merger, is believed to be one of the supporters of the VEB campaign.

The merger plans between Nat Ned and NMB Postbank have provoked controversy since they were first announced on November 5. Nat Ned shareholders argue that the complicated share swap offer undervalues their shares compared with those of NMB Postbank. Nat Ned is the largest insurer in the Netherlands, while NMB Postbank is the country's third largest bank.

## Cap Gemini Sogeti up 17%

CAP GEMINI Sogeti, the leading French computer services and consulting group, said yesterday its 1990 net profits rose by 17 per cent to around FF615m (US\$121m), writes George Graham. The group, whose turnover rose by 30 per cent to FF929m, said its profits would have reached FF690m had it not been prevented by the crisis from tapping the financial markets in order to refinance major acquisitions it made last year.

Cap Gemini, which ranks first in the European computer services industry, paid \$199m last July for a 69.5 per cent stake in Rosklyn, the largest UK computer services group, and then spent \$39m on Scientific Control Systems in Germany.

## UAP joins other insurers in big European venture

By George Graham in Paris

UNION DES Assurances de Paris (UAP), the leading French state-owned insurance company, has formed a joint venture company with three big European financial institutions to sell life insurance products.

The new company, PanEuroLife, is the first significant result of UAP's policy of building large minority shareholdings in other European insurance companies. It brings the French group together with Sun Life in the UK, in which it now owns 27.6 per cent, and Royale Belge, in which it owns 34.1 per cent.

UAP will take 30 per cent of PanEuroLife, while Sun Life and Royale Belge will take 20

per cent each, as will the fourth partner, Banque Internationale à Luxembourg (BIL).

Mr Benoit Jolivet, executive chairman of UAP International, said the remaining 10 per cent of PanEuroLife's LuxFr615m (\$20.1m) capital had yet been attributed. Victoire-Colonia, the Franco-German insurance group controlled by France's Suez group, in which UAP owns a 34 per cent interest, had been approached.

The new company, based in Luxembourg, will offer a combined single premium insurance policy containing a choice of unit-linked or guaranteed minimum return funds.

## Finance head to leave Hoesch

By David Goodhart in Bonn

MR Hero Brahms, finance director of German steel and engineering group Hoesch, is leaving the company after the supervisory board decided last week to look outside for a new chief executive.

Mr Brahms was backed for the chief executive post by some of the shareholder representatives on the board but rejected by the trade union representatives and by Mr Herbert Zapp, the chairman of the supervisory board.

Mr Guenter Flohr, Hoesch sales director, had been the favoured candidate of Mr Zapp and the representatives of the workforce who hold 10 out of the 21 seats on the board.

## SE Banken dips 25% on loan losses

By Robert Taylor

SEANDINAVISKA Bank, Sweden's largest commercial bank, suffered a 25 per cent drop in operating profits last year.

The fall to SKr3.312bn (\$597.3m), compared with profits of SKr4.44bn in 1989, was due to the substantial loan losses suffered by the SEB group during 1990. These are expected to total around SKr1.9bn in 1990, almost four times more than the figure of the previous year.

SEB is one of a number of leading Swedish banks that were hit badly by the liquidity crisis experienced last autumn, among some of the country's financial companies. The bank pointed out yesterday that without those loan losses it would have enjoyed an 8.6 per cent improvement

in its profits with an increase of SKr428m for 1990.

SEB's earnings per share (after tax) fell to SKr7.61 from SKr11.56 while the rate of return on equity (after tax) dropped to SKr11.8 from SKr18.2. But the bank also announced an increase in its dividends to SKr3.30 from SKr3 for A and C shares and to SKr4.80 from SKr4.50 for B shares.

At the same time, SEB recorded a 24 per cent growth in its total group assets to SKr453bn and an even better increase of 37 per cent in its bank assets to SKr338bn, mainly as a result of the powerful growth in the bank's foreign currency lending.

The group's operating income went up by 17 per cent

last year to SKr12.76bn while its operating costs increased by 24 per cent to SKr2.27bn.

The capital base of the bank was strengthened last year with SKr2.2bn of the group's operating profit appropriations being made to its untaxed reserves for lending purposes.

The group's risk capital increased by SKr3bn to reach SKr27.8bn by the end of the year.

SEB said that the credit losses reported of SKr1.421bn consisted of actual losses as well as provision for further possible losses.

It added that a provision had also been made in the 1990 accounts for certain loan commitments in Sweden in light of the country's worsening business conditions. This provision amounts to SKr500m.

## Yorkshire buys 19.07% stake in Tyne Tees

By Alice Rawsthorn in London

YORKSHIRE TELEVISION has acquired a 19.07 per cent stake in Tyne Tees Television, its neighbouring independent television contractor, from the Vaux brewing group for \$5.1m (\$9.5m).

The emergence of Yorkshire as a significant minority shareholder in Tyne Tees may pave the way for the two to merge their television operations early next year if they both succeed in retaining their franchises in the forthcoming auction of Channel 3 independent television licences.

Yorkshire, which has a

substantial cash pile of more than £20m, is funding the transaction from its own resources. It is buying 1.98m Tyne Tees shares from Vaux for 260p each. Tyne Tees' shares fell by 4p to 285p on the announcement. Yorkshire's shares were unchanged at 244p and Vaux's fell by 4p to 214p.

Originally Yorkshire considered forming a consortium to compete against Tyne Tees for its franchise. However, Mr Clive Leach, Yorkshire's managing director, said it had instead decided to support Tyne Tees' reapplication.

He said the two companies - which have a large area of overlap between their franchise boundaries - would consider merging later this year, assuming they both retained their franchises. Historically Yorkshire and Tyne Tees were linked through Trident, their joint holding company, until the start of the present ITV franchises.

After yesterday's transaction Media and Airtime Sales, a subsidiary of Yorkshire, will take over responsibility for Tyne Tees' advertising sales. This will involve the loss of up to 30 jobs from the Tyne Tees

advertising department.

Tyne Tees has cut staff by 50 per cent in three years to a workforce of 350. It is joining forces with Zenith, the independent programme production company controlled by Carlton Communications, for the franchise reapplication.

If Yorkshire takes over Tyne Tees, further savings will be gained by combining administrative areas. Mr David Reay, Tyne Tees' chief executive, said he had "no objection in principle" to the prospect of the merger which could provide "significant advantages" for both companies.

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This announcement appears as a matter of record only. December 1990

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February, 1991



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## INTERNATIONAL CAPITAL MARKETS

## Italy takes Ecu deals into uncharted 20-year maturity

By Simon London

ITALY yesterday took its turn to push back the frontiers of the Ecu bond market, launching a Ecu25bn 20-year maturity in the international market.

The deal was launched at Ecu20bn but later increased by Ecu500m. The paper will be priced today, but lead manager Paribas Capital Markets indicated a yield spread of between 8 and 12 basis points over Italy's outstanding 10% per cent Eurobond maturing in 2000. Last night, the 10-year issue was yielding 9.26 per cent.

Like Belgium's five-year Ecu bond issue on Monday, the Italy deal sets a benchmark outside the established seven- to 10-year maturity range favoured by borrowers in 1990. However, while the Belgian deal could be priced against outstanding five-year paper, Italy's is the first Ecu bond issue of 20-year maturity. The pricing of the deal takes the developing Ecu yield curve

## INTERNATIONAL BONDS

into uncharted territory.

Dealers also noted that the long maturity of the paper would make it difficult to hedge, as there are no issues of comparable maturity against which holdings of these bonds can be hedged. The Ecu bond futures contract on the Miffi, the Paris futures exchange, and the London International Financial Futures Exchange contract to be launched next month, accept paper only of up to 10-years' maturity in settlement.

Hence the issue could be more volatile than shorter-dated securities if Ecu bond yields begin to rise.

Co-managers reported an in-

## WORLD BANK IN 10-YEAR GLOBAL OFFERING

THE World Bank yesterday launched its latest global bond offering, a \$1.5bn 10-year issue which will be priced today at a yield spread of 41 to 43 basis points over US government paper.

Joint lead managers for the deal are J.P. Morgan and Merrill Lynch International, heading a slimmed-down syndicate of eight co-lead managers.

The deal was launched at the opening of business in New York, early afternoon in London, suggesting that the Bank was keen to see US investors increase their holdings of its paper. However, syndicate managers reported a strong response from European investors.

The last World Bank 10-

year global issue was launched in the autumn of 1989 at a spread of 37 basis points over US treasury paper.

The new issue is in line with the current spread on this issue.

The last World Bank global issue, of five-years' maturity, was launched at a spread of 31 basis points over treasuries in September last year.

However, this deal was priced at a yield spread identical to that of outstanding World Bank paper in the secondary market.

The last sovereign-backed Eurodollar deal was launched by the Export-Import Bank of Japan last week at a spread of 55 basis points over US treasury stock.

with a \$250m seven-year deal.

Yesterday's offering carries a coupon of 8% per cent and was priced at a yield spread of 51 basis points over comparable US treasury stock.

The European Bank added \$200m of paper to its outstanding \$800m issue maturing 2000, making the issue the largest Euroyen bond issue.

The new paper was priced to yield 17.5 basis points over the benchmark Japanese government bond issue No 129, which is identical to the yield spread on the outstanding paper.

Also in the Euroyen sector, Credit Local de France came with a \$270m three-year issue lead managed by Nomura International.

The paper carries a coupon of 6% per cent and was offered to investors at a fixed price of par.

## Japanese trust banks downgraded by S&amp;P

By Tracy Corrigan

THE CREDIT ratings of four Japanese trust banks have been lowered by Standard & Poor's, the US credit rating agency. The banks affected are Mitsubishi Trust, Mitsu Trust, Sumitomo Trust and Yasuda Trust.

The senior long-term debt ratings of Mitsubishi Trust and Yasuda Trust, along with several of their overseas subsidiaries, have fallen two notches to A-plus and to A respectively.

The debt rating of Mitsu Trust Finance (Hong Kong), guaranteed by Mitsu Trust, has dropped from AA minus to A plus.

Sumitomo Trust's debt rating has dropped to AA minus from AA. The ratings of Sumitomo's Japanese subsidiaries have also dropped.

"These rating actions reflect structural changes in the domestic business environment, which have resulted in reduced levels of profitability for all of the rated Japanese trust banks," said Standard & Poor's.

However, they remain out that trust banks fund themselves largely through long-term floating-rate trust products, which make them less vulnerable to further margin pressure due to interest rate deregulation.

Nevertheless, they remain vulnerable to periods of high interest rates due to their sizeable holdings of fixed-rate investments and the absence of any long-term fixed-rate funding capabilities, S&P said.

A Standard & Poor's also downgraded French bank Banque Indosuez' long-term debt from AA to AA minus, citing the company's declining profitability in a difficult banking environment.

The bank is a wholly owned subsidiary of Compagnie Financière de Suez.

S&P also lowered its rating on the Banque Indosuez' certificates of deposit.

The A1 plus rating on the commercial paper of Indosuez North America is unchanged.

## Out of the money, into a problem

Tracy Corrigan on Japanese groups facing costly debt refinancing

JAPANESE companies are exploring strategies which would enable them to avoid expensive refinancings of the billions of dollars of equity-linked debt scheduled to mature in the next few years.

The weakness of the Japanese stock market has left many warrants and convertible bonds issued by Japanese companies substantially "out of the money" - that is, their share price has fallen far below the set price at which warrants can be exercised.

Such a move would also help prop up the secondary market in which, Nomura International estimates, half the warrants are so far out of the money that they are virtually ignored by investors.

The other option is for companies to produce a spike in their share prices to encourage conversions. To facilitate this, the ministry of finance is encouraging companies to raise their dividend rates.

The economic fundamentals are becoming more favourable, with an easing of monetary policy on the cards. "The long-term growth of the Japanese economy is sustainable, and Japanese corporate profits will continue to rise," says Mr Patrick Howard, an equity analyst at Daiwa Europe.

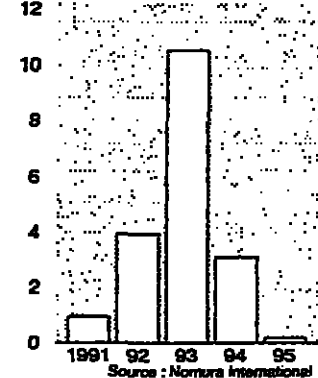
Some companies are already refinancing by issuing new warrants, sometimes priced at artificially low levels, before their older issues expire.

More sophisticated tactics, designed to appease investors, have been used by underwriters, such as buying warrants back at artificially high prices shortly before expiry, or allowing investors to switch into longer dated warrants, again easing the financial losses of investors.

Otherwise, unless Japanese

## Maturities of existing warrant bonds

Unexercised warrants with negative parities (Yen trillion)



Source: Nomura International

estimates that about 30 companies will have combined losses amounting to 30 to 50 per cent of their prospective 1991 profits, about 40 companies will have losses amounting to 50 to 100 per cent of profits and a dozen will have losses of more than 100 per cent of profits.

Some Japanese banks are understood to have talked with Swiss investors in an attempt to find "sweeteners" for their equity-linked debt, such as convertible bond issues. The Japanese stock market has been compounded by the weakening of the yen against the Swiss franc. Further, Swiss franc convertible bonds have put options, allowing investors to demand early redemption of the bonds.

Nomura International esti-

exercise prices to reflect current stock prices, so encouraging investors to exercise their warrants. Because such a change favours investors, it would be allowed by the legal documentation of most transactions. Discussions are said to be in progress.

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companies can call on reserves or retained profits, or sell off assets, issuers will have to borrow to pay their outstanding debt. Their financing costs will soar, since interest rates have risen dramatically over the last few years.

The proceeds of most issues were swapped into fixed-rate yen at interest rates of 1 per cent to 2 per cent. Rates in the domestic convertible bond market are now around 6 per cent, and about 8 per cent in the Euroyen fixed-rate bond market.

Many are likely to turn to the Euroyen fixed-rate bond market and to the Japanese domestic convertible bond market for funding. They may also seek bank financing, but this source of funds is likely to be limited by capital constraints on banks, although life insurance companies could take up some of the slack.

The mainstream equity market will only be accessible if the Japanese stock market rebounds - in which case the need for refinancing will fade away.

The recent strong performance of the Japanese stock market has rekindled hopes that a prolonged rally will help companies out of their difficulties. The Nikkei index of Japanese stocks has recovered to around 26,000, from a level of 20,221 on October 1, the lowest level reached since 1986. However, some warrants were issued when the index was close to 40,000.

## Side letters issued by some underwriters

By Tracy Corrigan

SOME lead underwriters of Eurobond issues have entered into side letters, which limit their rights to invoke *force majeure* in the event of severe disruption to the markets, without informing other members of the underwriting group.

The issue of *force majeure* has become contentious because of uncertainty over its application should events in the Gulf make it impossible to close new issues.

Some borrowers have pressed for the use of side letters to reduce the chances of

their deals being pulled. Issuers are particularly concerned about the effects of cancellation when a bond issue is accompanied by a currency or interest rate swap.

Swaps are not subject to *force majeure* clauses and are not made contingent on the closing of a related bond issue, according to a memorandum issued by legal firm Milbank, Tweed, Hadley & McCloy.

Mr Cliff Dammers, a senior partner at the firm, thinks that "a lead manager puts itself in a very awkward position from a

business and legal perspective, and exposes itself to potential legal liability. If it enters into such a side agreement without informing co-managers, sub-underwriters and selling group members" before they agree to participate in a deal.

An amendment to standard *force majeure* wording can be a compromise acceptable to both issuer and lead manager.

The International Primary Market Association, a trade body, is trying to agree upon recommended standard language for *force majeure*.

## Securities firm to join Hungary SE

DAIWA-MKB Hungary, a venture between Daiwa Securities, the Japanese brokerage, and two Hungarian banks, will become a member of Hungary's stock exchange early next month, Reuters reports.

Hungarian securities authorities granted the venture a securities firm licence on February 11. Daiwa-MKB is based in Budapest and capitalised at \$100m. Daiwa owns 49 per cent and the Hungarian Foreign Trade Bank (MTB) 46 per cent. The rest is owned by Central Bank of Exchange and Credit, a subsidiary of The National Bank of Hungary.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Lead runner
US DOLLARS					
KFW (InfraFin) (a) (b)	250	8 1/2	99 1/2	1998	30/10bp Deutsche Bk Cap Mkts.
D-MARKS					
United Mexican States (a) (b)	300	10 1/2	100 1/2	1996	2 1/4 Deutsche Bk
V.G. Bank GmbH (a) (b)	120	10 1/2	100 1/2	1996	Deutsche Bk
YEN					
Credit Local de France (a) (b)	270	6 1/2	101 1/2	1994	1 1/2 Nomura Int.
EBIC (a) (b)	200	6 1/2	100 1/2	2000	Nikko Secs.
Japan Air Lines Co. (a) (b)	100	7	101 1/2	1996	1 1/2 Nomura Int.
SWISS FRANCS					
Compagnie de St-Gobain (a) (b)	500	7 1/2	102	1998	Credit Suisse

(a) Private placement. (b) Convertible. (c) With equity warrants. (d) Floating rate note. (e) Final terms. (f) Non-callable. (g) Coupon pays 3-month LIBOR. Non-callable. (h) Fungible with existing ECU deal.

## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS		Tuesday February 19 1991										Mon Feb 18	Fri Feb 15	Thu Feb 14	Year ago (approx)
& SUB-SECTIONS		Index No.	Day's Change %	Est. Earnings (Mill.)	Gross Div. (Yield %)	Est. P/E Ratio (R)	vol. adj. 1991 to date	Index No.	Index No.	Index No.	Index No.				
Figures in parentheses show number of stocks per section															
1	CAPITAL GOODS (137)	802.40	-0.2	13.32	5.98	9.14	0.67	804.21	799.16	786.83	854.71				
2	Building Materials (25)	1108.72	0.23	12.95	5.47	9.51	0.45	1109.29	1091.47	1081.30	1035.50				
3	Contracting, Construction (31)	1249.50	0.3	14.43	6.34	8.97	1.46	1238.43	1207.85	1189.72	1044.60				
4	Electricals (10)	1218.20	0.5	12.75	6.07	9.60	0.80	1206.66	1195.94	1182.37	1140.77				
5	Electronics (25)	179.94	+0.8	9.03	5.08	14.76	1.10	1746.17	1720.92	1714.07	1679.83				
6	Engineering-Aerospace (8)	409.75	+0.2	16.37	5.96	7.33	0.86	410.70	406.85	409.15	417.56				
7	Engineering-General (47)	398.66	+0.1	14.65	6.45	8.22	1.15	399.15	393.86	389.13	460.57				
8	Metals and Metal Forming (8)	20.38	+0.3	20.38	7.76	6.00	0.00	445.73	441.41	439.89	463.71				
9	Motors (13)	323.00	+0.2	15.42	7.45	7.55	0.00	322.36	316.96	314.02	360.74				
10	Other Industrial Materials (20)	1401.20	-1.1	12.03	5.80	9.61	0.71	1416.79	1395.48	1391.67	1548.19				
11	CONSUMER GROUP (162)	1323.25	+1.2	3.94	13.62	2.72	1325.12	1315.76	1313.73	1242.28					
12	Brewers and Distillers (22)	1665.99	+0.1	9.62	3.75	12.81	7.47	1667.62	1663.77	1668.71	1650.19				
13	Food Manufacturing (20)	1124.31	+0.1	10.23	4.27	12.04	1.66	1123.34	1115.08	1112.30	1074.26				
14	Food Retailing (16)	2454.53	+0.4	8.63	3.16	15.17	3.15	2465.13	2467.62	2473.91	2280.85				
15	Health and Household (21)	2825.64	+0.3	2.28	2.68	18.87	0.47	2846.07	2828.92	2822.59	2426.94				
16	Hotels and Leisure (22)	1258.42	+0.5	10.81	5.45	10.97	0.86	1265.19	1241.09	1232.42	1351.91				
17	Media (25)	1305.58	+0.5	10.18	5.22	11.29	7.81	1304.64	1291.11	1277.88	1277.88				
18	Telecommunications (11)	1124.31	+0.5	10.81	5.45	10.97	0.86	1265.19	1241.09	1232.42	1351.91				
19	Stores (34)	836.39	-1.0	11.49	7.64	10.27	0.50	461.93	453.86	453.65	502.32				
20	Textiles (13)	460.11	+0.4	10.26	12.31	12.81	1.67	844.49	837.43	837.75	782.56				
21	OTHER GROUPS (111)	1108.01	+0.3	11.64	5.40	10.20	2.51	1110.76	1103.78	1104.06	1104.72				
22	Business Services (12)	1011.68	+0.5	12.36	5.33	9.84	0.00	1005.25	984.71	984.58	0.00				
23	Chemicals (21)	1208.87	+0.5	11.76	5.90	10.03	0.63	1202.52	1179.34	1172.96	1167.18				
24	Conglomerates (11)	1426.59	+0.8	10.03	7.23	9.91	6.83	1437.14	1429.57	1425.43	1391.51				
25	Electricity (15)	2026.58	+0.8	10.82	5.02	15.56	1.78	2010.20	2000.94	1965.67	2257.30				
26	Telephone Networks (3)	1135.19	-1.6	10.88	6.21	11.09	0.00	1151.21	1147.72	1136.43	0.00				
27	Telephone Networks (3)	1236.41	+0.3	10.82	4.09	12.02	0.00	1232.32	1239.53	1234.59	1219.66				
28	Water (10)	2406.14	-2.6	14.94	5.82	7.93	39.69	2470.73	2472.05	2469.08	2056.80				
29	Miscellaneous (27)	1131.62	+0.2	10.79	4.89	11.35	2.11	1133.86	1124.06	1119.30	1134.06				
30	Oil & Gas (20)	1267.49	+0.8	11.42	5.77	11.46	7.42	1249.49	1229.11	1241.37	1240.11				
31	500 SHARE INDEX (500)	1227.27	+0.1	10.87	4.95	11.36	2.52	1228.01	1217.33	1217.33	1217.33				
32	FINANCIAL GROUP (98)	770.05	-1.2	-	6.18	-	1.00	779.20	766.00	763.22	819.16				
33	Banks (9)	818.58	-1.2	20.14	7.10	6.72	1.61	833.65	821.96	813.65	864.05				
34	Insurance (Life) (7)	194.43	-0.1	-	5.51	-	0.00	196.34	194.43	194.43	194.43				
35	Insurance (Non-Life) (6)	680.86	-0.1	-	6.28	-	0.00	689.89	674.83	669.59	697.77				
36	Insurance (Composite) (6)	1080.04	-0.5	6.85	5.97	19.13	2.15	1085.30	1069.47	1042.01	1111.89				
37	Insurance (Broker) (8)	393.18	+0.3	-	5.19	-	0.00	391.38	381.23	382.33	497.31				
38	Merchant Banks (7)	1011.41	-1.1	6.54	4.64	29.34	0.00	1025.40	1013.77	1013.51	1013.51				
39	Property (41)	268.19	+1.1	5.36	6.67	13.48	6.67	268.19	268.19	268.19	268.19				
40	Other Financial (20)	1110.76	-0.4	-	3.66	-	1.24	1101.91	1094.04	1075.70	1192.32				
41	Investment Trusts (59)	1115.14	-0.2	-	5.09	-	2.14	1117.59	1106.06	1103.60	1137.40				
42	ALL-SHARE INDEX (647)	1115.14	-0.9	-	-	-	-	-	-	-	-				
43	100 SHARE INDEX (100)	2312.4	-5.9	2332.1	2306.5	2318.3	2296.4	2294.4	2267.8	2264.5	2270.0				



## US interested in buying some Polly assets

By Nikki Tait in New York and Clay Harris in London

CHIQUITA BRANDS, the Cincinnati-based fresh fruit and vegetable group, may be interested in acquiring some of the assets of Polly Peck International's Del Monte bananas and pineapple business.

Polly Peck, the UK-based conglomerate run by Mr Asil Nadir, was placed in administration last year.

According to reports circulating in New York, a Chiquita executive told analysts at a presentation yesterday morning that the US company had offered to pay between \$400m (£204m) and \$500m for Del Monte's Asian pineapple and banana business.

Polly Peck paid RJR Nabisco \$875m for Del Monte's global fresh fruit brands in the autumn of 1989. Chiquita, then called United Brands, was an underbidder at that time.

Chiquita was reported to have added that it was considering bringing a partner into the proposed transaction. This party was supposedly interested in Del Monte's North American and European brands, as well as distribution assets.

In London, however, a spokesman for two of Polly Peck's administrators said: "The story is completely untrue. Del Monte is not for sale."

The administrators have consistently stated they still hope to reconstruct Polly Peck in some form.

No one in Chiquita's Cincinnati head office was prepared to comment, but speculation in New York centred on Albert Fisher Group, the UK fresh



Asil Nadir: speculation on Albert Fisher

foods company, as a possible partner.

Albert Fisher has made no secret that it watches the future of Del Monte with interest, but Mr Tony Miller, chairman, said yesterday there was no indication the administrators had changed their minds about the future of the subsidiary.

Albert Fisher was not in talks with Chiquita, he added. Chiquita markets and distributes bananas under its own name and has other fresh fruit and vegetable operations under the Chiquita, Fawcett and certain regional brands.

Last month, Polly Peck's administrators started seeking buyers for its other US food interests, two produce distributors and a commission merchant for growers.

## Saatchi ready to produce new plan

By Alice Rawsthorn

SAATCHI & SAATCHI, the advertising group, hopes by the end of this week to announce the details of its revised proposals for financial restructuring.

The group has for the past month been in discussions with investors to thrash out a second set of restructuring proposals, after the first met fierce resistance from preference shareholders.

Saatchi's lawyers have been finalising details of the new proposals since the end of last week. Yesterday they were still trying to secure all the necessary signatures to the documentation both in the UK and the US. Saatchi hopes to complete the process by the end of this week.

The proposals will involve abandoning the original plan of offering Saatchi's preference shareholders a combination of new ordinary and preference shares, in favour of offering them all new ordinary shares.

This means the preference shareholders will emerge with about 80 per cent of Saatchi's enlarged equity thereby significantly diluting the stakes of ordinary holders.

Saatchi is also expected to announce that representatives of its two largest preference shareholders, Mr Clive Gibson from St James Capital, part of Lord Rothschild's interests, and Mr Edward Lamport of ESL, the Texan finance house - are joining its board as non-executive directors.

The group plans to raise some £50m from a rights issue, which will replace the £20m bridge loan already negotiated from Donaldson Lufkin Jenrette, its US advisers.

In addition Saatchi intends to continue with plans for a £5m open offer to employees personally underwritten by Mr Robert Louis-Dreyfus, group chief executive.

## Thames Water awarded £8m

By Clare Pearson

Thames Water has been awarded £8m in settlement of a dispute with Portals Holdings, the paper making company from which it bought water treatment design and contracting business, more than a year ago.

The sum compares with an original claim by Thames that the £30m purchase price should have been cut by £15.1m after PWT's asset value had turned out to be lower than warranted.

However, Mr David Luffman, finance director, said Thames was "satisfied" with the result.

Following the determination of the dispute by an independent auditor yesterday, Portals has seven days in which to pay the £8m to Thames.

## Institutions to the rescue at Geavor

By Kenneth Gooding, Mining Correspondent

INSTITUTIONAL investors have come to the rescue of Geavor, the mining group which has been fighting for survival since the Canadian Imperial Bank of Commerce last month called in a £2.1m loan in extraordinary circumstances.

The institutions, already shareholders in Geavor and clients of Smith, New Court, the company's financial adviser, will provide £750,000 of new money in exchange for convertible loan notes.

The loan notes, with a 10 per cent coupon payable half-yearly in arrears, will be issued in two tranches, the first of £500,000.

The notes are redeemable at par in 1996 and carry the right to convert into new Geavor ordinary shares at 100p.

Full conversion will increase

the company's issued capital by about 10 per cent. The notes will be secured on the capital of Geavor's wholly-owned Mainland Colliery Company and an inter-company loan of about £3.4m due to Geavor by Mainland.

The shareholders who will contribute the money include Fidelity, Midland Montagu, Assicurazioni Generali, Dimensional, Mercator T&N Pension Funds, James Capel, M&C, and Albert E Sharp.

Some £850,000 will be used to enable Geavor to continue trading at a reduced level of activity while the company continues negotiations for new banking arrangements and, possibly, to find a "big brother" from the mining industry to take a substantial shareholding, assessed to be

The rest of the money will be

reserved for the pursuit of Geavor's legal action in both the UK and the US for damages against CIBC. Mr Mark Wellesley-Wood, Geavor's chairman, said his company would be seeking damages of at least £5m.

Mr Richard Barnes, CIBC's head of UK corporate finance operations in London, said last night that the bank - Canada's second largest - was sticking to its policy of not commenting on the business of any client or former client.

Geavor's shares were suspended on February 1 at 11p, putting a market value of about £4.5m on the company. Dealings in the shares are expected to start again today.

Geavor's interim results, announced yesterday, reflect the restructuring process

started when Mr Wellesley-Wood moved in as chairman with a new management team last August.

There was a net loss of £1.36m in the six months to September 30 compared with a profit of £10,000.

The first half of the current financial year included an exceptional exchange loss of £707,000 and an extraordinary profit of £158,000 relating to the partial recovery of a debt previously written off as an extraordinary loss.

Net turnover fell from £2.43m to £1.55m.

The company has reduced its workforce from 185 to fewer than 120 and redundancy costs in the period were £90,000. Geavor's head office at Bawtry, Yorkshire, where seven people are employed, is under notice of closure.

## Maxwell Comm director to step down

By Maggie Urry

MR RICHARD Baker, deputy managing director of Maxwell Communication Corporation, the publishing group, is taking early retirement to "pursue his private activities" the company announced yesterday evening.

Mr Baker, who had been with the group for nearly 22 years, was responsible for mergers and acquisitions. This area will now be overseen by Mr Jean-Pierre Anselmini, the deputy chairman.

MCC would not reveal Mr Baker's age or how much compensation he might receive for leaving early.

Earlier in the day MCC disclosed that the stake in the

group held by Mr Robert Maxwell, his family and the Maxwell Foundation, rose to just over 70 per cent after a put option was exercised against the Foundation last Friday. As a result the company becomes a "close" company.

The option covered 30m shares at a price of 152p, meaning that the Maxwell Foundation paid the option holder £45.6m for the 4.6 per cent stake in the publishing group.

The Bishopton Investment Trust sold the put option in January on behalf of the Maxwell Foundation. The price the Foundation received was not disclosed and the identity of

the buyer has not been revealed, although it is understood to be a market maker in MCC shares.

The effect was to give the option holder an incentive to buy up to 30m MCC shares at prices below a figure of 152p less the cost of the option, in the intervening period, or to hold on to shares it already owned, knowing that it could sell them at 152p.

During January the MCC share price dipped as low as 138p but quickly recovered to about 150p. Yesterday the shares closed down at 150p. A similar option, covering 15.7m shares, was sold last

August to a market maker in MCC's shares, which was rumoured at the time to be Goldman Sachs. That was exercised in November, and lifted the total Maxwell holding in MCC to 64 per cent. In the last accounts, covering the financial year to March 1990, the Maxwell interest was stated at 55.5 per cent.

MCC is planning to float its Mirror Group Newspapers business by the end of June. However, analysts are sceptical that at the present level of the stock market the valuation of MGN will reach recent estimates of between £600m and £1bn.

## NEWS DIGEST

### First Leisure sells stake in two theatres

FIRST LEISURE, the ten-pin bowling, disco and entertainment group, has sold a 20 per cent interest in the two West End theatres, the Prince of Wales and Prince Edward, to Mr Cameron Mackintosh, a producer of musicals.

Mr Mackintosh has also been granted an option to acquire a further 30 per cent. The consideration is not being revealed but First Leisure said it was based on a valuation of the two theatres in excess of £12.5m, at which they were valued in April last year.

The theatres last year contributed £1.21m (£1.3m) to First Leisure's pre-tax profits of £25.16m (£20.16m).

### Throgmorton Dual nav down to 584p

At January 31 1991, net asset value per capital share of Throgmorton Dual Trust had fallen to 584p, against 705p six

months' earlier and 753.8p on January 31 1990.

Similar asset value per income share had dropped to 27.4p, against 33.4p and 37.6p respectively.

In the half year to January 31 1991 gross income fell to £1.2m (£1.31m) and earnings to 3.67p (4.15p).

There will be four dividend payments this year, and a second interim of 1.75p is declared to make 3.5p to date. It is intended to pay a third interim of 1.75p followed by a final which will at least maintain last year's 8.75p total (interim 2.75p and final 6p).

**Weak dollar hits Newmarket Venture**  
The weakening of the US dollar was a significant factor behind a fall to 56p per share in net asset value at Newmarket Venture Capital at the end of 1990, compared with 63p three months earlier.

Net assets in the same period fell from £22.61m to £19.85m.

Economic conditions faced in the second half resulted in the need to make provisions against a number of unquoted

holdings, both in the UK and US. The value of unquoted investments at the year end was £18.11m (£18.67m at September 30), while value of the quoted portfolio also fell - from £1.45m to £1.03m.

Net deficit for the year was £1.2m (£1.31m in 1989).

### Gulf crises take toll at TR Pacific

Net asset value of TR Pacific Investment Trust fell by 34 per cent to 66.19p at the end of 1990, against 99.97p a year earlier, as Asian stock markets reacted unfavourably to the Gulf crisis and the value of sterling strengthened against the region's currencies.

Net earnings for the year were maintained at £254,000 (£251,000) or 0.528p (0.534p) per share, while the recommended final dividend is unchanged at 0.25p.

### Hungarian sugar buy for Tate & Lyle

Tate & Lyle, the sugar refining and sweetener group, is to invest \$10m in return for a 30.34 per cent equity stake in

Hajdusagi Cukorgyar, a Hungarian sugar beet processor.

The UK company described the factory at Kaba as the most modern in Hungary, accounting for more than 15 per cent of the country's sugar demand.

Tate will also provide management and financial advice.

### Net asset value falls at Scottish Eastern

Over the six months to January 31 1991 net asset value at Scottish Eastern Investment Trust fell from 69.5p to 57.8p per share, after prior charges at market value.

Directors pointed out that the strength of sterling exaggerated falls in overseas markets. At end-January 1990 the asset value was 70.4p.

Holdings in the UK and continental Europe rose over the year to 56 per cent and 14 per cent respectively, while exposure to North America was cut to just over 15 per cent.

In the 1990-91 year gross revenue rose from £18.31m to £20.33m. Earnings per share were up from 1.22p to 1.41p and the dividend is lifted from 1.166p to 1.35p, the final being 0.92p.

## Salvage attempts at Chancery subsidiaries

By John Authers

SUBSIDIARIES OF Chancery, the financial services company which went into administration on Monday, were "moving very fast" yesterday in an attempt to salvage the company's business in time for the end of the tax year.

Mr David Sherman, marketing manager of Chancery's corporate finance division, admitted that the parent company's troubles, caused by outstanding property loans, "could not have happened at a worse time". The subsidiaries, best known for sponsoring tax shelter investments through the Business Expansion Scheme, can continue trading.

However, Mr Sherman said that the company had asked Salomon Brothers, the US investment bank, to sponsor its growth-assured BES scheme.

Legal opinion was being sought on whether prospective investors of the BES companies could be sent to potential investors, with notes explaining the parent company was under administration.

Investment advisers take these developments as a tacit admission that the parent's difficulties have done severe commercial damage.

"The trust to invest in enterprise zone property in London's Docklands, which Chancery was about to launch at the end of last week, will probably not now be issued under Chancery's name."

## Approach for Merlin Intl

By Vanessa Houlder, Property Correspondent

Merlin International Property yesterday announced that it had an approach which might lead to a takeover.

It said the offer would value the shares at not more than 5p. On the stock market the price rose 1 1/2p to 4p. Directors were unavailable for comment.

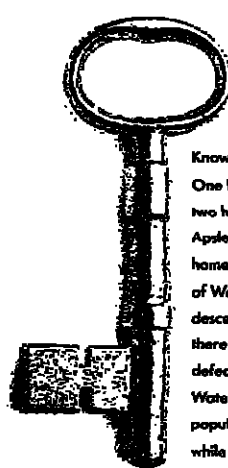
Earlier this month Merlin announced a £26m pre-tax loss for the year to June 30. It said it required a cash injection of at least £7m, pending the receipt of deferred payment from Australian disposals later in the year.

A plan to convert preference shares into ordinary shares and refloat UK subsidiaries to obtain additional finance had failed because a bank refused a six-month extension to a mortgage facility. Mr Dursley Scott, chairman, resigned after the results.

Merlin grew rapidly in 1987 when it raised £38m in a rights issue and expanded in the US and Australia. It quickly overtook itself, and embarked on a large disposal programme in 1989.

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## Duty free shops affected by airline traffic decline

COMPANIES WHICH service international airlines are starting to feel the sharp effects of cancellations and steep decline in passenger traffic brought about by the Gulf war.

As the number of flights to the Middle East has fallen and many travellers to other destinations have decided to stay home for fear of terrorist attacks, the impact is extending far beyond airline carriers.

Alders International, which operates two Duty Free shops at Heathrow, announced recently that it was closing one of its branches with the loss of 100 staff, as a direct result of the falling volume of travellers. It had lost the contract to operate the shop and was due to relinquish it in April, but the Gulf crisis prompted the company to bring forward the closure.

Mr Keith Harrison, vice president of finance for DFS (UK), which operates a duty free shop in Gatwick's north terminal, and another in the Trocadero shopping centre in central London, says there was an instantaneous drop in purchases at both of his outlets when war broke out.

The company has shed several staff, mainly by not offering jobs to those it employed on short-term training contracts, and is not taking on any new employees.

While British Airways has been planning large-scale redundancies and cost-cutting

measures, Mr Dan Brewin, head of the in-flight catering division stresses: "We haven't reduced what's on the plates for customers, but we are producing less plates."

He estimates that the division has supplied around 400,000 meals less over the past four weeks than during the same period last year.

He has made efforts to cut staff overtime and reduce work going to sub-contractors. "We used to buy prepared salads, but because our staff are under utilised, we prepare them ourselves now," he says.

Trusthouse Forte provides in-flight catering as well as operating several duty free shops. The company said: "I don't think we're in a crisis situation, but our business has clearly fallen off in line with passengers. It's difficult but not disastrous."

He stresses that the company has won a series of new contracts over the past few months which counterbalance any decline in Gulf-related business.

A representative of Gatwick Handling, a private company which processes luggage at the airport, also says business is down. He says the company has not laid off any staff, but is looking at a series of cost savings.

Engineering so far seems to have been less affected. "Even if the aircraft are not flying, there is work to be done," says British Airways.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Scott Eastern Inv. ....	0.92	Apr 29	0.78	1.35	1.168*
Throgmorton Dual ....	1.75	Apr 16	2.75	-	8.75
TR Pacific Inv. ....	0.25	Apr 26	0.25	0.25	0.25
Yvelton Inv. ....	1.25	Mar 15	1	2	1

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. \*On capital increased by rights and/or acquisition issues. \*USM stock. \*35p to date.

## Variable impact on cargo

CARGO AND courier companies are beginning to notice the early and ambiguous effects of the Gulf conflict on their businesses.

Since the allied invasion began on January 17, TNT, the express courier company, has seen its business to the Middle East decline by about 2 per cent. But with packages to the region only representing about 8 per cent of turnover, the impact is fairly small.

At the same time, traffic to and from both Japan and North America has risen by 10 per cent, according to Mr Paul Moorhouse, TNT's chief operating officer. "Executives are not travelling, so many things they would carry with them, like documents and samples, they are shipping instead," he says.

Mr Peter White, general manager of worldwide marketing for British Airways cargo division, agrees: "It's like a

mirror image of the passenger traffic," he says. "Although Americans are not flying, their cargo is. Things are holding up pretty well."

Federal Express has actually seen an increase in movement to and from the Gulf. "We are 5 to 10 per cent up on our business plan," says Mr Gary Roth, managing director of marketing for the company in the UK and Ireland. He hints that the new flows include replacement goods for damaged equipment to the armed forces in the area.

For courier companies, whose selling point has always been to provide quick delivery, there was considerable embarrassment early in the conflict. Flights were delayed and diverted, countries sealed off and shipments held up for security checks.

A number of Far Eastern airports still have a 24-hour "cooling off" period for all cargo

before it is loaded. Latest despatch times have been brought forward to allow more detailed inspection to take place.

In the Middle East - and elsewhere across the globe - those companies which rely on commercial airlines to carry their documents have found themselves at the mercy of cancellations with little notice.

In theory, with fewer passengers travelling, there should be greater available cargo space and more enthusiasm from the airline companies to discount their rates. But the reality is very different, according to TNT's Paul Moorhouse.

"The cost of doing the job has gone up dramatically," he says. Fuel surcharges and war insurance rates have pushed cargo rates up between 20 and 100 per cent on all routes. So the company may have to increase its own prices if the crisis continues.

**OLD COURT INTERNATIONAL RESERVES LTD (CDRS)**  
The undersigned announces that the Interim Report 1990 of Old Court International Reserves Ltd will be available at:  
Kao Associates N.V., Spuiweg 172, 1017, VT Amsterdam, The Netherlands  
February 15, 1991  
AMSTERDAM DEPOSITORY COMPANY N.V.

This advertisement is issued in accordance with the regulations of the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). Application has been made to the Council of the Stock Exchange for all the ordinary shares and preference shares in The Sutton District Water Plc to be admitted to the Official List. It is expected that preference shares will commence trading on Monday, 25th February, 1991.

**The Sutton District Water Plc**  
(Incorporated in England Registered No. 203782)  
Proposed Scheme of Arrangement (under section 425 of the Companies Act 1985) involving a new building over

**The Cheam Group Plc**  
(Incorporated in England Registered No. 2563200)  
The share capital of The Cheam Group Plc upon the proposed Scheme of Arrangement becoming effective, will be:

Authorized	£10,000	Issued and Fully Paid	£ 50,270
Ordinary	£20,000	Non-voting Ordinary A Shares of 1p each	£ 2,374
Preference	£40,000	7% Cumulative Preference Shares of £1 each	£ 23,976
Reserves	£442,700	3.15% Cumulative Preference Shares of £1 each	£ 23,976
	£299,738	3.15% Cumulative Preference Shares of £1 each	£ 23,976

The dividend relating to the proposed Scheme of Arrangement which comprises Lending Participant Stock Exchange and, until 22nd February, 1991, from the Company's Investment Office of the London Stock Exchange at 46-50 Fenchurch Square, London EC3A 1DD. Copies of the circular may be obtained during normal business hours on any weekday (Sundays excluded) up to and including 6th March, 1991, from:

**The Sutton District Water Plc**  
59 Gander Green  
Cheam, Surrey SM1 2EW  
Sutton & Friedlander Limited  
21 New Street, Birmingham  
London EC2M 4HR

20th February 1991

**CORRECTION NOTICE**  
INTERMED N.V. Koorbeek-Heist announced a second dividend for 1990 of 120.00 instead of 150.00 (as announced in the Financial Times of Friday February 15, 1991) net per share payable by Paribas Antwerp against coupon n° 2.

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## UK COMPANY NEWS

## Out from the cold to stake a new claim

Clay Harris reports on Henry Clarke's plan to take the ice-cream world by storm

MR HENRY Clarke is living proof that ice-cream can heal fingers burnt by junk bonds and restore self-confidence battered by losing control of US companies with \$500m of annual sales and incalculable sentimental value.

Some 18 months after the worst setback in an eventful US corporate career spanning more than two decades, Mr Clarke is preparing to launch what may be his most ambitious venture.

Mr Clarke says simply, without qualification: "We want to build a very large international ice-cream company". His pedigree in the sector is enviable: he built the Klondike ice-cream bar to best-selling status in the US.

But can he succeed with the latest recipe, beginning with these ingredients?

● Three UK ice-cream companies which lost £4.12m before tax on turnover of £17.5m in 1990. Yelverton Investments, a US firm, owns 50 per cent, Mr Clarke's family owns 29 per cent, is buying them from Hillsdown Holdings in a deal worth £10.35m.

● Fierce competition from some of the world's biggest food companies, such as Unilever, Mars, Nestlé and Allied-Lyons. Although the 1980s saw the creation of large UK-based international food companies such as Hillsdown and Albert Fisher Group, they typically grew by consolidating in fragmented markets. Few took established giants head on.

Clarke Foods, as Yelverton will be renamed when it returns from a seven-month suspension, does not intend to be merely a niche player, according to its 57-year-old chairman. His ambitions are not limited by size or national frontiers.

Mr Clarke is governor of the Food Summit at the annual World Economic Forum in Davos, where he swaps ice-cream lore with chief executives like Mr Helmut Maucher of Nestlé.

This year, as he drove between the UK and Switzerland, he stopped along the way to poke around in freezer cabinets.

An enthusiast for high quality dairy ice-cream, Mr Clarke was appalled by much of what he found. "Somebody's going to replace that junk. Is it going to be all Unilever products, all Nestlé products, all Mars products? I don't think so."

He is unified by his new task. "Clarke Foods is General Motors compared to what we had when we started with Klondike. It was such a tiny



Henry Clarke: his ambitions are not limited by size or national frontiers

company you could hardly see it."

When he bought Klondike in 1974, its annual turnover of \$800,000 was limited to Mr Clarke's native Pittsburgh. When he was ousted from its parent in 1989, the rich chocolate-coated Klondike bar alone had achieved national sales of \$60m.

"We always stuck to the quality of our products," says Mr Clarke. "We never let anyone convince us that producing faster or more efficiently was worth giving up one iota of quality."

Quality will be the keystone at the three UK plants: Hornton in Telford, Fiestas in Stourbridge, and Lewis Bros in Stoke-on-Trent.

"There are some very good people in these companies," Mr Clarke says, "but they have only recently begun to operate in a marketplace that has started to focus on real ice-cream. The thing we bring to the party is that ice cream's my name. It's so important that our products just shine."

However, Mr Clarke is also no slouch at persuading reluctant retailers to stock his product, according to Mr Donald Rissett of WB Doner, the advertising agency which handled Klondike and will act for Clarke Foods.

In California, for example, he began advertising - in concentrated bursts aimed at supermarket buyers rather than consumers - before arranging distribution. The tactic worked. Retailers ordered Klondikes so as not to be caught short.

Mr Clarke, moreover, does not intend to stint on investment. On a recent trip to London, he met representatives of Alfa Laval, the Swedish food machinery company which is a world leader in ice-cream technology.

Among those attending the meeting was the Alfa Laval engineer who designed the production line for the Mars ice-cream bar, Europe's most successful new product in the sector for many years.

But much also depends on Mr Clarke's ability to learn from past excesses on Wall Street. Business Week described him in 1988 as "a small-time but shrewd raider and greenmailer with an uncanny ability to borrow money".

In the 1980s, he had built up a nursing home and house-building conglomerate, National Environmental Corporation. He was ousted as president in 1970, and the company filed for bankruptcy two years later.

He then brought his private company, Clabir, to market and built another empire spanning guns and butterfat. It included General Defense, a defence contractor, and Ambrit, holding company for the ice-cream operations.

But Clabir was an early and devoted junk-bond client of Drexel Burnham Lambert, and Mr Clarke had a penchant for complex corporate structures.

When General Defense ran into trouble in 1988 and had to be sold to Olin Corporation, Clabir defaulted on debentures and control passed to Empire of Carolina, a company controlled by Mr Maurice Halperin and his family. Mr Clarke left in July 1989.

The lesson was painful, Mr Clarke admits. "When it was over I took my wife to Europe for six weeks. We went to Salzburg, we went to Heidelberg and heard the Student Prince on the top of the mountain. I went by myself to St Moritz where I walked 10 miles every day. I decided I never wanted to be in business again. I was tired, I was sad, I was enervated."

But his family came to the rescue. Only his eldest son, Robert, had ever been involved in running Mr Clarke's public companies, and the others thought it a shame they had

never got a chance to work with their father in this way.

They urged him to try again. He acceded, on three conditions. "I told them: it's got to be fun, I get to pick the business and we've got to make some money."

Since Klondike was so close to his heart, it was not surprising that he and his sons scoured the world to see which ice-cream companies were for sale. He confessed: "When we got into the ice-cream business, I got myself re-excited."

Robert will be managing director of Clarke Foods, while his younger brothers Michael and David will work in manufacturing and marketing respectively.

Mr Clarke's other four children take a less active role, but seven versions of the company's new logo were faxed around the world for a family vote.

Although Clarke Foods intends to build the brands it inherits from Hillsdown, and will continue to supply the private label ice-cream which accounts for 64 per cent of sales, Mr Clarke wants a block-buying new product for the UK.

Provisionally, this will be called a Clarke Bar, but he retains a hope that Klondike's new owner may eventually agree to sell him that operation as well as Popsicle of Canada, another of his former companies.

"If I could buy Klondike in the next three months, there'd never be a Clarke Bar, but I am operating my life on the assumption that I'm never going to get it. When the Clarke Bar comes out, it's going to be my first love."

He admits there is one long shadow over his global strategy. "Growth requires capital. The question that will arise is how to get that capital. In the main, it's going to have to be equity." But some day, the family may have to make the painful decision whether it wants to own 40 per cent of a small company or 10 per cent of a large one.

Mr Clarke himself may be guided by how he felt when he lost control of Klondike. "On the last day, my national sales manager said to me: 'Henry, how can you leave us? I still cry when I think of that. I just don't want it to happen again.'"

## Yelverton doubles profits and dividend

YELVERTON Investments yesterday gave more details of its plans to buy three ice-cream companies from Hillsdown Holdings, writes Clay Harris.

The USM-traded investment company is buying Fiestas, Hornton and Lewis Bros for £1.4m in ordinary shares and £5.5m in preference shares. It is assuming £3.45m in liabilities.

It also reported a doubling of pre-tax profit and dividend but a fall in net asset value for the year to October 31.

Pre-tax profits rose to £903,000 (£401,000). Net asset value per share declined to 44p (53p) because of a fall in the value of its shareholding in FP Special Assets, a Hong Kong listed investment company.

Earnings per share were 5.2p (2.4p) or 2.4p (2.5p) fully diluted. A final dividend of 1.25p (1p) will double the total for the year to 2p.

Yelverton intends to complete the liquidation of its investment portfolio by October 31 to concentrate on ice-cream.

It is changing its name to Clarke Foods, after the family whose 39 per cent stake will be diluted to 33 per cent by the deal.

Mr Henry Clarke, chairman, hopes to build an international ice-cream group through acquisition and organic growth from the foundation of the loss-making Hillsdown companies. In 1990, they lost £4.12m before tax on turnover of £17.48m. The operating loss before interest and exceptional items was £2.32m.

Yelverton said it had bought the companies' fixed assets for less than their written down book value. By unofficial estimate, the assets have a replacement cost of up to £15m.

Hillsdown's 16.75 per cent equity stake was issued at 60p per share, compared to the 39p market price when Yelverton was suspended on January 9. Hillsdown has agreed to restrictions on disposal of the shares over the next six years.

The acquisition and name change are conditional on approval by shareholders on March 14.

## Woolwich to sell mortgages through 500 Italian banks

By Haig Simonian in Milan

THE WOOLWICH, the UK's third biggest building society, plans to sell its mortgage products through a network of 500 Italian bank branches by June this year.

The society, which established its Italian subsidiary three months ago in the first stage of its European expansion, has already signed marketing deals with 14 regional Italian banks, covering 350 branches.

After a successful start in Italy further expansion into France could follow "quite soon", according to Lord Thomson, deputy chairman of the Woolwich and head of its Woolwich Europe subsidiary.

The Italian market has proved appealing to UK building societies as a result of the country's high savings ratio and its substantial level of

home ownership, similar to that in the UK. Abbey National, which began operating in Milan in 1989, has recently opened its second office in Rome, and plans to have outlets running in eight cities by the end of this year.

The Woolwich is so far restricting its product range to a simple floating rate repayment mortgage.

However, it should have an endowment mortgage, which is still rare in Italy, available by the second quarter of this year, said Mr Robert Goulston, head of the society's Italian operations.

Although it currently sells mortgages only through banks, it hopes to develop expand sales by contacts with insurance companies and through direct retail distribution "over time", he added.

## Hunter Saphir shares down as bid talks fail

By Maggie Urry

BID TALKS between Hunter Saphir and an unnamed group have been terminated, the fruit and vegetable distributor and food manufacturer said yesterday.

It is only a week since the talks were revealed, following a rise in the share price.

The shares fell 17p to 61p yesterday, still above the 54p level they were at before rumours started pushing the price up.

Mr Nicholas Saphir, chair-

man, said the original announcement of the talks had been forced prematurely by the increase in the share price. He said the ending of talks had not been for any single reason, but was "just one of those things".

The Saphir family in effect controls 49.3 per cent of the shares. Mr Saphir said that the family would like the company to remain independent but that it had to listen to potential bidders.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are given as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's final results.

**TODAY**  
Interline: Fleming High Income Inv Trust, Harcourt Bros, JCB High, York Waterworks.  
Penta: Lloyds Abbey Life, Provident Financial, Royal Dutch, Shell Transport & Trading, Yorkshire Chemicals.

**FUTURE DATES**  
Interline: Armour Trust, Feb 25  
Cornwall Parker, Mar 11

Microfilm Reprographics, Feb 26  
Minerals Oil & Resources, Mar 1  
Nasco Investments, Feb 25  
SI (Int), Apr 23  
Whitney Mackay, Feb 28  
Bishop & Bates, Mar 28  
CRH, Mar 6  
Cubary Schweppes, Mar 6  
Cooper (Miami), Mar 1  
Edmond, Mar 14  
Evens of Leeds, July 1  
Egmont Int, Mar 5  
Intern, Mar 6  
Lloyds, Feb 26  
Provident Financial, Feb 26  
Ridley, Mar 7  
Saf-Plus, Mar 8  
Tide, Mar 9  
Walmouths, Mar 8

## NOTICE TO CUSTOMERS

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3-85	Save & Borrow Account	3-00	4-00
With effect from 18th February 1991			
CLIENT'S PREMIUM DEPOSIT ACCOUNT			
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12-125	£100,000+	9-09	N/A



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## Bankers renew Egerton's facilities

By Vanessa Houlder, Property Correspondent

Egerton Trust, the housebuilder and building contractor, yesterday said that its bankers had renewed its facilities.

It warned, however, that its outcome for 1990 would be disappointing as a result of the need to make substantial provisions.

The company's share price rose 1/4p to 5p, which compares with a high in 1990 of 10p. The bulk of the decline took place in August, when the company announced a collapse in its profits and said it was passing its dividend.

In a statement to the Stock Exchange, the company said that throughout 1990 it had covered all its interest payments and progressively reduced debt, although it had been badly hit by the rapid and severe deterioration in commercial property values and the matching decline in house prices.

Mr Frank Sanderson, chairman, said that a continued strengthening of the company's position was expected in 1991.

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 15th February 1991 to (but excluding) 14th May 1991, the Notes will carry a rate of interest of 13.35 per cent per annum. The relevant interest payment date will be 14th May 1991 and the coupon amount per £50,000 Note will be £1,627.60 payable against surrender of Coupon No. 9.

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Hambros Bank Limited  
Agent Bank

## Notice to Holders of Warrants of HANKYU CORPORATION

3 1/2 per cent. Guaranteed Bonds 1991 with Warrants (1986 Warrant)

and  
4 per cent. Bonds 1992 with Warrants (1988 Warrant)

Pursuant to Clauses 3 and 4 of the Instruments dated 13th November, 1986 and 21st September, 1988, the following notice is hereby given.

Pursuant to resolutions adopted at the meeting of the Board of Directors of Hankyu Corporation (the "Company") held on 22nd January and 30th January, 1991, bonds with Warrants, particulars of which are given below, were issued. Consequently the Subscription Prices of the captioned Warrants were adjusted, as specifically described in paragraph 2 below.

1. U.S. \$250,000,000 6 1/2 per cent. bonds 1986 with warrants were issued on 19th February, 1986 with a subscription price of Yen 641 per share being less than the current market price of Yen 674.40 per share as at 30th January, 1991.

2. The Subscription Prices have been adjusted as follows:

(1) Subscription Price for 1986 Warrant  
Before adjustment Yen 489.50  
After adjustment Yen 488.10  
(2) Subscription Price for 1988 Warrant  
Before adjustment Yen 772.20  
After adjustment Yen 770.00

The new Subscription Prices became effective on 20th February, 1991.

THE SANWA BANK, LIMITED  
as the Principal Paying Agent for 1986 Warrant

THE SUNTOMO BANK, LIMITED  
as the Principal Paying Agent for 1988 Warrant

Dated: 20th February, 1991

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## BUSINESS AND THE ENVIRONMENT

David Churchill on efforts by the travel industry to consider the harm which tourists inflict on natural and historic sites

## Booked on a long trip to restoration



Pretty pictures hide the pollution, the threat to wildlife and the damage to monuments that tourism can create

Spend £2,000 or so on an exotic bird-watching holiday in Belize and specialist tour operator Cox & Kings will buy four acres of Belize rainforest for £100 to keep it in its natural state.

The move, although dismissed by some conservationists as a gimmick, is a prime example of how the tourism business is gradually waking up to the fact that while travel may broaden the mind, it also damages the environment.

Many travel companies are increasingly adopting a green stance - some would say jumping on the bandwagon - and belatedly putting forward measures to undo the harm that hordes of tourists have created over the past generation.

Thomson Holidays, Britain's biggest tour operator, is, for example, seeking ways of helping to improve the environment at a grass-roots level at many Mediterranean resorts: even sponsoring litter bins, it says, helps. British Airways, moreover, is at present carrying out an "environmental audit" of its operations to see what changes it can make to benefit the environment.

Yet such moves by the tourism industry may be too little too late. The worldwide travel and tourism industry has already grown to a generation to become the world's largest industry. From 60m international travellers in 1980, numbers grew to more than 400m at the end of the 1980s.

In 10 years the tourism industry will be moving half the population of the world about the globe on holiday, says Martin Brackenbury, a director of the Thomson Travel group and president of the International Federation of Tour Operators. But in travel terms, he points out, the world has barely stirred. Fewer than 10 per cent of Americans hold passports; last year only 6 per cent of Japanese went abroad. Some 200 of the world's nations are still forbidding their citizens to travel at all, for political or economic reasons.

Mediterranean countries, moreover, already receive some 100m visitors a year, with nearly a third of these tourists. A recent United Nations report estimated that total travel to the region will grow to 750m by 2005. Already the effects of international tourism have been devastating. From the Lake District to Athens, the Kenyan game parks to Bhutan, tourism has taken its toll. Its opponents argue that it pollutes, threatens endangered wildlife, causes deforestation, strains local resources, sullies the indigenous culture and damages monuments.

The Parthenon, for example, is said to have been eroded more in the last 25 years than in the previous 2,500. Even Mount Everest, Sir Edmund Hillary is reported to have complained, has been turned into a "rubbish dump" because of the litter left behind by climbing parties.

Skiing, which has enjoyed a large and devoted following, may have brought economic prosperity to some

parts of the Alps but at a high cost. Hundreds of square miles of forests have been cleared, for example, to make way for purpose-built ski resorts. Last year the Swiss Forest Agency estimated that 49 per cent of the forest in the mountains was damaged, sick or dying.

Turkey, discovered by "yuppie" holidaymakers in the 1980s and subsequently by mass-market package operators, is one of the most recent victims of tourism blight. Even though some tour operators have sought to prevent over-exploitation of the country's coastline and culture, the lure of tourism revenue for a poor and underdeveloped country has, not surprisingly, proved irresistible.

However, a few operators are less than blameless, according to conservationist David Bellamy. It is they who are said to be encouraging overdevelopment around Patara, for example, seen as the most important, unexcavated classical site in Europe.

The inexorable pressure on tourist resorts to give in to the financial benefits of tourism is perhaps most clearly illustrated by the Spanish seaside resort of Benidorm, still the most popular overseas resort for the British

on holiday. In 1968 a travel brochure was able to describe Benidorm as "a gay and interesting resort" whose benefits were "becoming more apparent to discerning people each year". The brochure added: "The local authorities have been very far-sighted and have not allowed the building of the new resort to get out of hand."

Benidorm subsequently became the classic example of tourism blight: high-rise apartment blocks and hotels marred the coast-line, dirty beaches, and what is euphemistically termed "cultural imperialism". One in every two British tourists to Spain, according to one survey, take their own breakfast cereals with them.

But Benidorm has fought back. It has invested some £35m on improving its infrastructure and curbing the excesses of both construction of new buildings and the larger louts that have given it such a bad image abroad. Its efforts to clean up its beaches have been recognised by the European Community. The Alicante Province, of which Benidorm is part, was awarded 32 Blue Flags as part of the EC's scheme for clean beaches (three of which were in Benidorm alone). At the same time the UK's 440

beaches received only 29 Blue Flags. Travel companies involved in holidays to Kenya have also responded to criticisms that they take out more than they put in. Tour company Abercrombie & Kent, which specialises in African safaris, was instrumental in setting up the Friends of Conservation group in the early 1980s to help protect the game parks, especially the Masai Mara national reserve.

A & K gives a £5 donation to the group each time one of its clients travels to Africa. Many other tour companies do the same: specialist travel company Twickers World, for example, donates to the World Wide Fund for Nature; Thomson Holidays gives funds to help protect the turtles off the Greek islands.

Yet such efforts only scratch the surface of the problem of tourism blight. More can be done by travel companies, governments and others involved. Spreading the load is one solution, favoured both by British tourist organisations and many countries overseas. But persuading tourists to forsake popular cities such as London or Edinburgh is easier said than done: tourists, by definition, visit the same places that everyone

else does, often at the same time.

The Economist Intelligence Unit, in a recent report, believed that "the tourism industry is capable of reversing the damaging and improving the environment". But, it argued, "not many people in the tourism industry have yet made the connection between damage to the environment and damage to their livelihoods".

Yet a recent survey, from the Tour Operators Study Group which represents the leading tour operators, illustrated that tourists may increasingly vote with their feet and choose "environmentally-friendly" destinations when booking. About three-quarters of the sample survey said they were concerned with the impact of tourism on their holiday resort: clean beaches and seas were of most concern, followed by standards of hygiene in accommodation.

More, however, is being done by the travel industry to create an infrastructure which helps the environment in future. Some 19 small specialist travel operators, for example, banded together last month to form Green Flag International, a group dedicated to a "more sustainable" form of tourism. It will, for example, offer holidaymakers a "public search scheme" with an information pack containing environmental profiles of participating companies as well as a pocket traveller's guide to green tourism.

Last month also saw the first set of awards by the Tour Operators Study Group to encourage the development of tourism in a controlled way. The main award went to the Bungle Bungle region in the west of Australia.

Bungle Bungle, described as Australia's Grand Canyon, is a classic example of tourism development. Popularised by a television documentary in 1982, the interest the region aroused threatened an influx of tourism. But Western Australia's Conservation and Land Management department acted swiftly to maintain the area's fragile ecosystem. In practice, this means control over the number of camp sites, a policy of encouraging visitors to keep their litter with them (there are deliberately no litter bins), and simply a careful monitoring of tourist movements.

In the short-term, at least, the issue of tourism's impact on the environment has taken a back seat to the problems the travel industry is facing from the recession and Gulf war. With travel bookings sharply down this year, simple survival may take precedence over the longer-term impact on the environment. But many conservationists fear that any delay may still make it too late to save some of the world's most attractive heritage.

Yet green tourism offers opportunities as well as costs. "Our dependence on quality natural resources makes environmentally sound tourism development an absolute economic necessity," insists Thomson's Brackenbury. "For imaginative companies, the environment may well turn out to be the highest opportunity for enterprise that we have seen."

## Catching up with the green market

By John Hunt

The surge in environmental awareness offers big opportunities for companies involved in pollution control technology, but there is a surprising lack of accurate information about the size and nature of potential markets.

There is currently no apparent mechanism within the UK for identifying emerging environmental issues on a systematic basis, says a report from the Centre for the Exploitation of Science and Technology (CEST), a think-tank sponsored by industry and government.

The report - Industry and the Environment: A Strategic Overview - goes some way to dispel the fog which surrounds the market, but it confirms that the market is immense but suggests that British industry will have to improve its act if it is to take full advantage of the opportunities.

Over the next decade the UK will spend £140bn on environmental improvement, the report predicts, the EC £260bn and the US £1,060bn.

Not surprisingly, expenditure to curtail greenhouse gases, notably carbon dioxide, comes top of the list. The UK is likely to spend £48bn in this area over the next 10 years, the EC £22bn and the US \$43bn.

This is followed in order of expenditure by water quality, waste management, acid rain, heavy metals, ozone depletion, air quality, noise, fumes, persistent organics such as pesticides, contaminated land, spills and accidents, and releases from biotechnology.

But quoting four independent surveys it says that less than one in three businesses in the UK considers the environment an opportunity, nearly half are unaware of any future green legislation likely to affect them and two-thirds have no training programmes to improve their environmental performance.

The UK pollution control industry has not been helped by our historically undemanding and under-enforced regulatory regime, says the report. "Countries which confine their energies just to implementing international agreements will never be able to get ahead of the game."

firms are substantial and diverse. One sector is waste management, where projected UK expenditure over the next decade is likely to be £19bn. The EC is likely to spend up to £200bn and the US \$170bn.

The report says the UK is generally strongest in water treatment. Foreign technology is dominant in areas such as municipal waste incinerators and flue gas desulphurisation equipment to remove sulphur from power station emissions.

However, there are examples of British success. British Coal has been a leader in fluidised bed technology which burns coal efficiently with a minimum of pollution. Johnson Matthey has led in the development of catalytic converters to reduce car exhaust emissions.

West Germany is seen as a large market for green technology because it is a mature economy with a long record of environmental improvement. Countries bringing themselves up to EC standards, such as Greece, Ireland, Portugal and Spain, are high-growth markets.

Eastern Europe has difficulties raising finance and UK companies are sceptical about the ability of these countries to pay even with the help of various aid schemes. Opportunities will be in long-term investments and partnerships rather than direct selling of pollution control equipment.

There are big openings in newly industrialised economies which have not had adequate legislation to protect the environment - South East Asia, Latin America, India and China. These will require operating expertise from abroad as well as equipment.

As a follow-up to the report CEST has launched initiatives to bring together UK companies with potential solutions in water treatment, effluent processing, environmental monitoring and waste management. "Environmental performance will shift from being the delegated responsibility of a discrete group to being an integrated part of every employee's operations," it predicts.

Industry and the Environment: A Strategic Overview, £25 CEST, 5 Berners Rd. London N1 0PW

## FT LAW REPORTS

## Tax inspector's notice is valid

REGINA v INLAND REVENUE COMMISSIONERS, EX PARTE TC COOMBS & CO

House of Lords (Lord Mackay of Clashfern, Lord Chancellor, Lord Oliver of Aylmerton, Lord Goff of Chieveley, Lord Jauncey of Tullichettle and Lord Lowry). February 14 1991

A PRODUCTION notice issued by a tax inspector with a commissioner's consent, requiring production of documents for the purpose of a tax inquiry, is presumed to be issued without irregularity. And in the absence of proof by notified persons that the inspector could not reasonably have been of the opinion that the document was in their power or possession, the Revenue's explained silence as to the basis for the request is insufficient in itself to displace the presumption of regularity.

The House of Lords so held when allowing an appeal by the Inland Revenue from a Court of Appeal decision (1989) 57C 520 granting an application by stockbroker firm, TC Coombs & Co, for judicial review of a tax inspector's production notice.

Section 20 (3) of the Taxes Management Act 1970 (as substituted by the Finance Act 1976) provides: "... an inspector may... by notice in writing require... [a person]... to make available for inspection... such documents as are in his possession or power and as (in the inspector's reasonable opinion) contain or may contain information relevant to any tax liability... (7) Notices under this section are not to be given by an inspector... (a) except with the consent of a general or special commissioner."

LORD LOWRY said that a tax inspector served two notices on Coombs, under section 20 of the Taxes Management Act 1970.

The notices required Coombs to deliver or make available for inspection such documents as were in its possession or power as "in the inspector's reasonable opinion", might contain information relevant to the tax liability of a former employee, a Mr T P Ramsden.

The first notice required Coombs to deliver or make available all client account files operated by Mr Ramsden covering April 6 1980 to April 5

1986, and in particular, all client account statements relating to 12 named companies.

Of those 12 companies four were clients of Mr Ramsden and of Coombs. Another was not a Coombs client and, Coombs said, was unknown to it. A sixth company, Hereford Securities & Management SA, acted on behalf of undisclosed principals. The remaining six companies were clients of Coombs but, according to Coombs, had no connection with Mr Ramsden.

In response to the first notice Coombs supplied documents relating to the four companies which were clients of Mr Ramsden. It also supplied documents relating to Hereford, but the Revenue had not conceded that they represented all the Hereford-related documents in Coombs's possession or power.

The second notice required production of client account statements concerning the six remaining companies, Hereford, and Mr Ramsden.

Both notices were signed by authorised inspectors and given with the consent of a General Commissioner. The first notice was withdrawn. Coombs applied by judicial review to quash the second notice in so far as it related to the six companies, and for a declaration that it had complied with the second notice in so far as it related to Hereford and Mr Ramsden.

Mr Justice Schiemann dismissed the application. The Court of Appeal by majority (Lord Justice Bingham dissenting) allowed Coombs's appeal. The Revenue appealed.

The case for validity of any section 20(3) notice, was supported by the presumption of regularity, which was strong in relation to the commissioner's function under section 20(7).

The commissioner was an independent person entrusted by Parliament with the duty of supervising the exercise of the intrusive power conferred by section 20(3) and "in the absence of any proof to the contrary, credit ought to be given to public officers who have acted *prima facie* within the limits of their authority, for having done so with honesty and discretion" (*Earl of Derby (186)* LR 4 Ex 223, 226).

The commissioner must be taken to be satisfied that the inspector was justified in proceeding under section 20 and hence that the inspector held and reasonably held, the opinion required by section 20(3). The presumption that that

opinion was reasonable and that the commissioner was right to be satisfied could be displaced only by evidence showing that at the time of giving the notice the inspector could not reasonably have held that opinion.

In deciding whether Coombs succeeded in that task, the court must consider all the evidence and all available facts, one of which was that the commissioner consented.

Another fact was the sparseness of the evidence adduced by the Revenue.

Generally, the silence of one party in face of the other's evidence might, depending on the circumstances, convert a *prima facie* case into a strong or overwhelming case. But if the silent party's failure to give evidence could be credibly explained even if not entirely justified, the effect of his silence might be reduced or nullified.

Mr Justice Schiemann and all members of the Court of Appeal had commented on the Revenue's excessive reticence.

Part of its evidence was that an express undertaking was given to an important source not to reveal the source or the information obtained from it. Without knowing the facts a court could not tell what evidence, if given, might indirectly betray a source. The Revenue had relied on its general duty of confidentiality as justification for its reticence.

Provided it was not shown to be acting in bad faith, the Revenue's attitude at least explained, if it might not entirely justify, its reticence, and thereby reduced its effect in favour of Coombs.

Coombs's evidence did not show that the inspector's opinion was unreasonable. The fact that the commissioner gave his consent was of paramount importance.

What Coombs needed to do was to prove facts inconsistent or irreconcilable with the inspector's having had a reasonable (not necessarily correct) opinion when he gave the second notice, that Coombs had documents relating to the six companies which contained or might contain information relevant to any tax liability to which Mr Ramsden was or might be or might have been subject.

A presumption of regularity applied to the inspector and to the commissioner. No unfavourable inference could be drawn from the Revenue's silence because it had an obvious explanation.

The same question applied to the six companies and to Hereford: had Coombs proved that when giving the second notice the inspector's opinion that it had relevant documents in its power or possession was not reasonable? The answer was no.

When seeking a commissioner's consent under section 20(7) the Revenue was absolutely bound to make full disclosure to all facts within its knowledge which could properly influence him against consenting. Failure to make full disclosure would, if it came to light, almost inevitably vitiate the consent and nullify the notice.

The appeal was allowed. LORD MACKAY concurring said that one of the circumstances into which the commissioner must enquire was whether the person to whom the notice was to be given was given reasonable opportunity to deliver or make the documents available. The inspector must not apply to the commissioner for consent until the person had been given that opportunity.

When an application for judicial review was made in circumstances such as the present it was appropriate for the Revenue to include a statement of the way in which the sitting before the commissioner was conducted, with as much detail as possible about the subject matter placed before him.

LORD JAUNCEY also concurring, said that if a person to whom a request for documents had been made asked reasonable questions or raised reasonable objections the Revenue should deal with those matters unless there were compelling reasons for adopting a wall of silence.

When the solicitors in the present case asked the Revenue what documents they sought had not been delivered the Revenue gave the following singularly unhelpful reply - "It is for your clients to decide to what extent they have complied".

It was very difficult to justify the unhelpful attitude adopted by the Revenue. LORD OLIVER and LORD GOFF agreed with Lord Lowry. For the Revenue: Philip Vallance QC and Laurence Henderson (Inland Revenue Solicitor). For Coombs: David Goldberg QC and Edward Bailey (Edwin Cox).

Rachel Davies Barrister

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## Selling of water issues

THE WATER has been the best performer in the market this year, with its price rising 100 percent from December 1966. A rough rule yesterday was that for every dollar of increase in the price of oil, the water was up \$1.00. The water is now trading in the \$20 to \$25 per barrel range.

Speculators also are investing in water, with investments based by a Dow Jones Water Index. Last week, it was up 10 percent, creating a question about the water market. "There is a number of speculators, but not a great number of speculators, notably the water prospectors, have been overestimated," said one source.

The Water Pipeline Trust, the largest of the trusts, has been closing 6.14 1/8% on turnover of 100,000 shares in the last week. Among the stocks, Northern Water was the most up and fell only 1/2 cent. It is expected to be acquired by Anglo-American, Ltd. and South West Atlantic Water. The Trust closed last 11 1/2%.

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## LONDON STOCK EXCHANGE

## Shares end lower after erratic session

A PAUSE for breath in the UK stock market yesterday left shares slightly easier but with the market in no way lacking the increased investment activity which has been the feature of the past week. Shares traced an erratic pattern, often in response to the stock futures market where a trading programme operated on Monday was unwound yesterday.

Some traders looked optimistically for a move on UK base rates at mid-session, but enthusiasm waned after the traditional time for an announcement from the Bank of England passed without news. The second half of the session was troubled by several bomb scares in the City of London, including one at the International Stock Exchange, and then by communications difficulties which delayed early

Account Dealing Dates	First Dealing	Feb 28	Mar 11
Options Dealing Dates	Feb 21	Mar 7	Mar 27
Leads Dealing Dates	Feb 22	Mar 8	Mar 28
Account Dealing Dates	Mar 1	Mar 18	Apr 8

reports of Wall Street activity on some network screens. After opening lower, equities rose sharply as the Footsie future led the response to reports that Iraq might withdraw from Kuwait; obviously an early settlement of the Gulf war would relieve stock markets of a major cause of uncertainty. The Footsie added nearly 14 points in early deals, although traders said the big institutions were pre-occupied with sorting out large futures

related commitments rather than with new investment in equities. The premium on the Footsie future was eroded as these basket trades were settled, and share gains were trimmed.

Gains were sharply reversed as London backed away in front of Wall Street's return to business after the holiday for Washington's birthday. Footsie showed a net loss of nearly 12 points and moved uncertainly after the New York market opened erratically, showing a 9.9 fall on the Dow as the UK market closed for the day. At its final reading of 2,312.4, the FT-SE Index was down by 5.9 points.

Seag-reporting trading volume slipped from Monday's 509m shares to 487.5m yesterday. International Stock Exchange data showed that

retail interest in equities, which has been strengthening this month, reached 21.7bn on Friday. This implies significantly improved levels of profitability for London securities firms. Trading volume has become more two-way this week, offering improved opportunities both for commission income at brokerage houses and more manageable risks for the marketmakers.

Continental institutions were less active in London yesterday. UK funds, however, again switched out of some blue chip issues and tried to buy stocks in medium sized companies which have been to some extent left behind in the recent advance. Market strategists regard interest in second line issues as an encouraging sign of overall investment optimism.

Yesterday's offers of stock in the market's leading shares was warmly welcomed by marketmakers firms which have suffered severely from lack of stock needed to meet selling commitments; many traders were ordered to square stock positions ahead of January 15 when the market was poised for the outbreak of hostilities in the Gulf, and have since been caught wrong-footed by the market's strong advance since then.

Attempts yesterday by institutions to buy shares in the smaller companies shifted pressures to areas where prices are even more at the mercy of stock shortages; traders pointed to gains of nearly 5 per cent to 15 per cent yesterday in a number of minor stocks which rarely feature in any active trading lists.

## FINANCIAL TIMES STOCK INDICES

	Feb 19	Feb 20	Feb 21	Feb 22	Feb 23	Year Ago	High	Low	Since Completion
Government Secs	85.88	85.72	85.85	85.74	85.29	78.87	85.88	74.13	127.4
Fixed Interest	94.23	94.22	93.95	93.92	93.26	90.75	94.23	83.80	105.4
Ordinary Shares	1638.5	1642.6	1624.6	1617.5	1791.7	1796.0	1638.5	1510.4	208.8
Gold Mines	134.7	134.5	134.5	136.1	136.1	307.0	134.7	125.2	40.4
FT-SE 100 Share	2312.4	2315.3	2296.9	2294.4	2267.8	2277.0	2312.4	1980.2	263.7
FT-SE Eurotrack 100	1049.57	1047.02	1024.80	1023.02	1007.10	-	1049.57	900.45	109.57
Ord. Div. Yield	5.21	5.20	5.25	5.27	5.35	4.82	5.21	4.75	75.7
Earning Yld % (full)	12.96	12.96	12.96	12.96	12.96	11.59	12.96	11.59	11.59
P/E Ratio (Net/ft)	11.14	11.14	11.16	11.05	11.02	10.84	11.14	10.18	10.18
SEAG Bargain 4.45pm	32.177	32.763	37.105	34.228	31.073	22.978	32.177	22.978	22.978
Equity Turnover (m)	802.59	1461.38	1318.87	924.05	817.90	817.90	802.59	817.90	817.90
Equity Bargainest	32.646	37.983	36.302	30.458	23.155	-	32.646	23.155	23.155
Shares Traded (m)	410.7	587.8	608.8	450.0	354.2	-	410.7	354.2	354.2
Ordinary Share Index, Hourly changes	Day's High 1857.9	Day's Low 1835.5	Day's High 1857.9	Day's Low 1835.5	Day's High 1857.9	Day's Low 1835.5	Day's High 1857.9	Day's Low 1835.5	Day's High 1857.9
Open	1844.0	9 am	1847.7	11 am	1857.7	1 pm	1845.2	3 pm	1840.2
Close	2312.4	9 am	2310.7	11 am	2311.7	1 pm	2311.0	3 pm	2312.4
FT-SE 100, Hourly changes	Day's High 2332.1	Day's Low 2308.5	Day's High 2332.1	Day's Low 2308.5	Day's High 2332.1	Day's Low 2308.5	Day's High 2332.1	Day's Low 2308.5	Day's High 2332.1
Open	2312.4	9 am	2310.7	11 am	2311.7	1 pm	2311.0	3 pm	2312.4
Close	2312.4	9 am	2310.7	11 am	2311.7	1 pm	2311.0	3 pm	2312.4
FT-SE Eurotrack 100, hourly changes	Day's High 1058.85	Day's Low 1048.81	Day's High 1058.85	Day's Low 1048.81	Day's High 1058.85	Day's Low 1048.81	Day's High 1058.85	Day's Low 1048.81	Day's High 1058.85
Open	1049.57	9 am	1056.94	11 am	1057.49	1 pm	1054.98	3 pm	1054.10
Close	1049.57	9 am	1056.94	11 am	1057.49	1 pm	1054.98	3 pm	1054.10

## Selling of water issues

THE WATER issues, among the best performing stocks since their privatisation in December 1989, were given a rough ride yesterday as a number of institutions took profits in the sector with a view to reinvesting in the two electricity generators, National Power and PowerGen.

Specialists also pointed to an investment seminar on the utilities hosted by UBS Phillips & Drew last week which adopted a cautious line on the water sector. UBS highlighted a number of negatives on the sector, notably that dividend growth prospects may have been overstated.

The Water Package bore the brunt of the downward pressure, closing 100 lower at 22943 on turnover equivalent to 3m shares in the underlying securities. Among individual stocks, Northumbrian and Welsh were the worst affected and fell 14 each to 297p and 310p respectively, closely followed by Anglian 13 down at 281p, and South West, the same amount weaker at 300p. Thames lost 11 to 289p on heavy turnover of 2.6m.

## TV stake move

The transfer of a 19.6 per cent stake in Tyne Tees Television from Vaux to Yorkshire Television had been much talked of in the market but produced more disappointment than excitement when it was confirmed yesterday.

Shares in Tyne Tees have risen sharply in recent days as speculators hoped there would be a bid for the company. But yesterday's low-key announcement concerning the 55.1m transaction left Vaux and Tyne Tees down on the day, by 4 to 214p and 4 to 285p respectively.

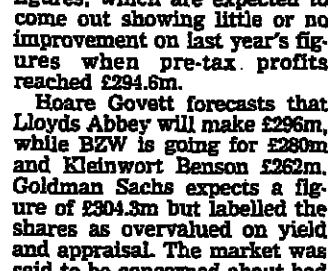
The stake changing hands at 260p per Tyne Tees share, with Yorkshire saying it intended to treat the company as an associate for accounting purposes. Yorkshire ended unchanged at 244p.

Volume in Vaux was a good 106,000 shares, but the low normal market size rating on the two television stocks means that full details of trading were not immediately available.

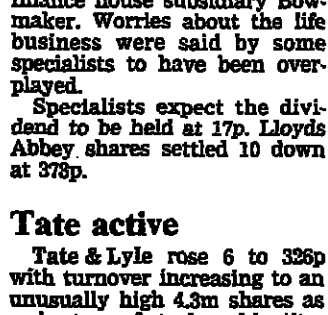
## Lloyds Abbey down

Life assessor Lloyds Abbey Life underperformed the rest of a relatively steady life sector

## FT-A All-Share Index



## Equity Shares Traded



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## APPOINTMENTS

## Senior posts at Stock Exchange

THE INTERNATIONAL STOCK EXCHANGE has appointed Mr Peter Hogarth as managing director, trading markets division, from March 11. He was chief executive of Societe Generale Straus Turnbull Securities. Mr Peter Gerrard has been appointed to the new post of general counsel from May 1, when he retires as senior partner of Lovell White Durrant.

Mr Brian Foster has been appointed managing director of T & E PLASTIC MOULDERS, a subsidiary of Carbo. He was operations director.

Mr William Anderson has been appointed a director of LONDON & EDINBURGH TRUST. He was an assistant director.

Mr Alastair Gibbons, a director of County NatWest Ventures, has been appointed to the board of PORTFOLIO FOODS. County NatWest Ventures backed the 55m management buyout of Portfolio Foods from Hazlewood Foods last July.

CABLETIME, Newbury, cable television equipment supplier, has promoted Mr Andy McGregor, sales

manager, to sales director. The company is a Carlton Communications subsidiary.

Mr Martyn Corrigan, contracts manager, and Mr Martin Foster, manager for Slaymell & Partners, project, have been appointed directors of LAING CIVIL ENGINEERING.

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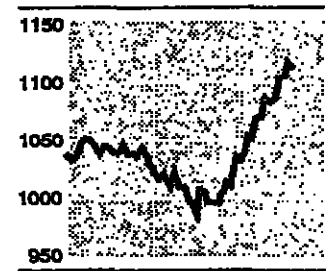
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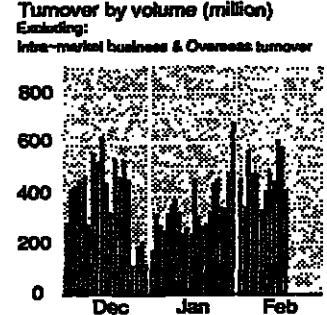
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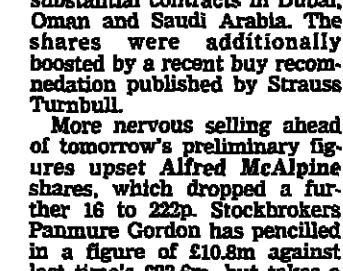
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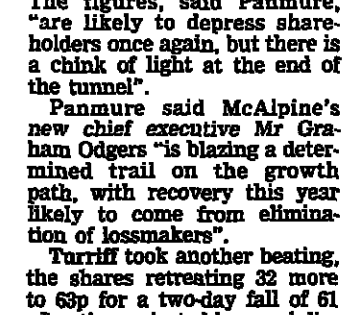
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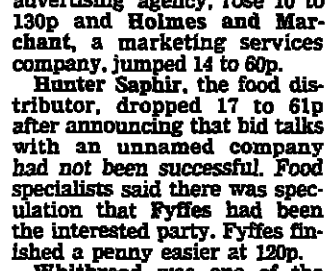
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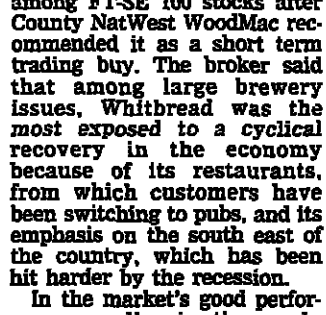
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**FT MANAGED FUNDS SERVICE**

## AUTHORISED UNIT TRUSTS

Group	Count	Group	Count
1	115.4	101	115.4
2	115.4	102	115.4
3	115.4	103	115.4
4	115.4	104	115.4
5	115.4	105	115.4
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8	115.4	108	115.4
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100	115.4	200	115.4

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Gulf dominates as dollar rises

THE GULF war dominated sentiment on the foreign exchanges yesterday, with the dollar rising on hopes of a diplomatic solution to the crisis, but falling back from its peaks when US President George Bush appeared to pour cold water on the Soviet peace proposals.

Moscow indicated that it expects a reply within two days to President Mikhail Gorbachev's plan for a peaceful solution to the war, while hopes of a settlement increased when the Iranian foreign minister said he was convinced that Iraq is prepared to withdraw unconditionally from Kuwait.

This pushed the dollar to a high of DM1.4900, but it eased back when President Bush said the Soviet proposal fell well short of US requirements for ending the war. It was also reported that the British government feels the proposals do not meet the full requirements of United Nations resolutions.

The dollar's positive reaction to hopes of peace reversed the situation before the war started when peace moves tended to depress the currency while the fear of conflict provided support. It was hoped yesterday that an early end to the war would take pressure off the weak US economy.

boosting consumer confidence and speeding up the move out of recession.

At the London close the dollar had broken through technical resistance at DM1.4850 and was also above the next resistance point of DM1.4900, rising to DM1.4925 from DM1.4845. It also advanced to Y131.50 from Y130.40, to SF1.2800 from SF1.2730, and to FF5.0825 from FF5.0525. On Bank of England figures the dollar's index rose to 80.5 from 80.3.

Sterling weakened against the dollar, but advanced in terms of the D-Mark. There were no fresh factors, but sentiment surrounding the pound was firm, despite an easing of interest rates in London.

Sterling fell 80 points to \$1.9620, but rose to DM2.9125 from DM2.9100; to FF5.9200 from FF5.9025; to SF2.4975 from SF2.4950; and to Y256.75 from Y256.50. The pound's

index closed unchanged at 94.2.

Within the European Monetary System sterling was slightly above the weakest placed French franc in the exchange rate mechanism. The D-Mark rose to FF5.0825 from FF5.0525 and also improved slightly to F1.1270 from F1.1265, against the Dutch guilder, when the Dutch Central Bank eased its monetary stance in offering funds to the Amsterdam money market.

The central bank's rate on special advances was reduced to 8.70 from 8.80 per cent for a nine-day facility. The move was expected, following a recent decline in Dutch wholesale interest rates and the strength of the guilder in the ERM.

The Italian lira was steady, in the lower half of the ERM league table, gaining a little ground against the D-Mark.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	Unit	Rate	% Change
Spanish Peseta	166.63	137.73	-0.39	Swedish Krona	136.75	-0.39
French Franc	6.55	136.75	-0.39	Belgian Franc	136.75	-0.39
Italian Lira	2036.27	136.75	-0.39	Portuguese Escudo	200.48	-0.39
Irish Punt	7.8756	136.75	-0.39	Yen	136.75	-0.39
Swiss Franc	2.00	136.75	-0.39	Mark	136.75	-0.39
British Pound	0.79359	136.75	-0.39			

Unit rates set by the European Commission. Changes are in percentage relative to the previous day's closing rate. Percentages change are for the 100% change. Percentages change are for the 100% change.

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## FINANCIAL FUTURES AND OPTIONS

## LIVE LONG GULF FUTURES OPTIONS

Strike	Call	Put	Settlement
90	2.25	4.32	0.01
91	2.25	4.32	0.01
92	2.25	4.32	0.01
93	2.25	4.32	0.01
94	2.25	4.32	0.01
95	2.25	4.32	0.01
96	2.25	4.32	0.01
97	2.25	4.32	0.01
98	2.25	4.32	0.01
99	2.25	4.32	0.01
100	2.25	4.32	0.01

Estimated volume total, Call 2014 Put 1090  
Previous day's open bid, Call 22870 Put 14533

## LIVE EURO DOLLAR FUTURES OPTIONS

Strike	Call	Put	Settlement
0.98	0.25	0.25	0.00
0.99	0.25	0.25	0.00
1.00	0.25	0.25	0.00
1.01	0.25	0.25	0.00
1.02	0.25	0.25	0.00
1.03	0.25	0.25	0.00
1.04	0.25	0.25	0.00
1.05	0.25	0.25	0.00
1.06	0.25	0.25	0.00
1.07	0.25	0.25	0.00
1.08	0.25	0.25	0.00
1.09	0.25	0.25	0.00
1.10	0.25	0.25	0.00
1.11	0.25	0.25	0.00
1.12	0.25	0.25	0.00
1.13	0.25	0.25	0.00
1.14	0.25	0.25	0.00
1.15	0.25	0.25	0.00
1.16	0.25	0.25	0.00
1.17	0.25	0.25	0.00
1.18	0.25	0.25	0.00
1.19	0.25	0.25	0.00
1.20	0.25	0.25	0.00
1.21	0.25	0.25	0.00
1.22	0.25	0.25	0.00
1.23	0.25	0.25	0.00
1.24	0.25	0.25	0.00
1.25	0.25	0.25	0.00
1.26	0.25	0.25	0.00
1.27	0.25	0.25	0.00
1.28	0.25	0.25	0.00
1.29	0.25	0.25	0.00
1.30	0.25	0.25	0.00
1.31	0.25	0.25	0.00
1.32	0.25	0.25	0.00
1.33	0.25	0.25	0.00
1.34	0.25	0.25	0.00
1.35	0.25	0.25	0.00
1.36	0.25	0.25	0.00
1.37	0.25	0.25	0.00
1.38	0.25	0.25	0.00
1.39	0.25	0.25	0.00
1.40	0.25	0.25	0.00
1.41	0.25	0.25	0.00
1.42	0.25	0.25	0.00
1.43	0.25	0.25	0.00
1.44	0.25	0.25	0.00
1.45	0.25	0.25	0.00
1.46	0.25	0.25	0.00
1.47	0.25	0.25	0.00
1.48	0.25	0.25	0.00
1.49	0.25	0.25	0.00
1.50	0.25	0.25	0.00
1.51	0.25	0.25	0.00
1.52	0.25	0.25	0.00
1.53	0.25	0.25	0.00
1.54	0.25	0.25	0.00
1.55	0.25	0.25	0.00
1.56	0.25	0.25	0.00
1.57	0.25	0.25	0.00
1.58	0.25	0.25	0.00
1.59	0.25	0.25	0.00
1.60	0.25	0.25	0.00
1.61	0.25	0.25	0.00
1.62	0.25	0.25	0.00
1.63	0.25	0.25	0.00
1.64	0.25	0.25	0.00
1.65	0.25	0.25	0.00
1.66	0.25	0.25	0.00
1.67	0.25	0.25	0.00
1.68	0.25	0.25	0.00
1.69	0.25	0.25	0.00
1.70	0.25	0.25	0.00
1.71	0.25	0.25	0.00
1.72	0.25	0.25	0.00
1.73	0.25	0.25	0.00
1.74	0.25	0.25	0.00
1.75	0.25	0.25	0.00
1.76	0.25	0.25	0.00
1.77	0.25	0.25	0.00
1.78	0.25	0.25	0.00
1.79	0.25	0.25	0.00
1.80	0.25	0.25	0.00
1.81	0.25	0.25	0.00
1.82	0.25	0.25	0.00
1.83	0.25	0.25	0.00
1.84	0.25	0.25	0.00
1.85	0.25	0.25	0.00
1.86	0.25	0.25	0.00
1.87	0.25	0.25	0.00
1.88	0.25	0.25	0.00
1.89	0.25	0.25	0.00
1.90	0.25	0.25	0.00
1.91	0.25	0.25	0.00
1.92	0.25	0.25	0.00
1.93	0.25	0.25	0.00
1.94	0.25	0.25	0.00
1.95	0.25	0.25	0.00
1.96	0.25	0.25	0.00
1.97	0.25	0.25	0.00
1.98	0.25	0.25	0.00
1.99	0.25	0.25	0.00
2.00	0.25	0.25	0.00
2.01	0.25	0.25	0.00
2.02	0.25	0.25	0.00
2.03	0.25	0.25	0.00
2.04	0.25	0.25	0.00
2.05	0.25	0.25	0.00
2.06	0.25	0.25	0.00
2.07	0.25	0.25	0.00
2.08	0.25	0.25	0.00
2.09	0.25	0.25	0.00
2.10	0.25	0.25	0.00
2.11	0.25	0.25	0.00
2.12	0.25	0.25	0.00
2.13	0.25	0.25	0.00
2.14	0.25	0.25	0.00
2.15	0.25	0.25	0.00
2.16	0.25	0.25	0.00
2.17	0.25	0.25	0.00
2.18	0.25	0.25	0.00
2.19	0.25	0.25	0.00
2.20	0.25	0.25	0.00
2.21	0.25	0.25	0.00
2.22	0.25	0.25	0.00
2.23	0.25	0.25	0.00
2.24	0.25	0.25	0.00
2.25	0.25	0.25	0.00
2.26	0.25	0.25	0.00
2.27	0.25	0.25	0.00
2.28	0.25	0.25	0.00
2.29	0.25	0.25	0.00
2.30	0.25	0.25	0.00
2.31	0.25	0.25	0.00
2.32	0.25	0.25	0.00
2.33	0.25	0.25	0.00
2.34	0.25	0.25	0.00
2.35	0.25	0.25	0



## WORLD STOCK MARKETS

[illegible]

# CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
<b>TORONTO</b>																	
<b>3:00 pm prices February 19</b>																	
<i>Quotations in cents unless marked otherwise</i>																	
2400 ABITAB P	514 1/4	14 1/4	14 1/4			3200 Denison A	572	72	72			3200 Denison A	572	72	72		
54000 Air Can	3 1/4	9 1/4	9 1/4		+	3300 Dollard	87 1/2	20	20			3300 Dollard	87 1/2	20	20		
11800 Albitas	514 1/4	14 1/4	14 1/4			3500 Dufferin	85 1/2	9 1/2	9 1/2			3500 Dufferin	85 1/2	9 1/2	9 1/2		
41000 Alcan	3 1/4	9 1/4	9 1/4		+	3600 Du Pont A	80 1/2	2 1/2	2 1/2			3600 Du Pont A	80 1/2	2 1/2	2 1/2		
22900 Am Barr	514 1/4	22 1/2	22 1/2		-1/4												
						37000 Ego M	50 1/2	9	9			37000 Ego M	50 1/2	9	9		
						3800 Emeo Ltd	420	30	30		+10	3800 Emeo Ltd	420	30	30		+10
						3900 Empire	112 1/2	11 1/2	11 1/2		+	3900 Empire	112 1/2	11 1/2	11 1/2		+
						700 FPI Ltd	56 1/2	5 1/2	5 1/2		+	700 FPI Ltd	56 1/2	5 1/2	5 1/2		+
						600 Fleming	514 1/4	14 1/4	14 1/4		+	600 Fleming	514 1/4	14 1/4	14 1/4		+
						8000 Fortin	21 1/2	2 1/2	2 1/2		+	8000 Fortin	21 1/2	2 1/2	2 1/2		+
						8200 Fries	52 1/2	22 1/2	22 1/2		+	8200 Fries	52 1/2	22 1/2	22 1/2		+
						10100 Gen Pac	51 1/2	10 1/2	10 1/2		+	10100 Gen Pac	51 1/2	10 1/2	10 1/2		+
						25000 Francovest	115 1/2	15 1/2	15 1/2		+	25000 Francovest	115 1/2	15 1/2	15 1/2		+
						10150 Romberg	51 1/2	10 1/2	10 1/2		+	10150 Romberg	51 1/2	10 1/2	10 1/2		+
						57400 Galactic	80	82	82			57400 Galactic	80	82	82		
						800 Gen Truck	55 1/2	5 1/2	5 1/2		+	800 Gen Truck	55 1/2	5 1/2	5 1/2		+
						3200 Glamis Oil	270	26 1/2	27 1/2		+	3200 Glamis Oil	270	26 1/2	27 1/2		+
						8000 Grange	155	147	155		+	8000 Grange	155	147	155		+
						46100 GRI Lisco	16 1/2	1 1/2	1 1/2		+	46100 GRI Lisco	16 1/2	1 1/2	1 1/2		+
						257400 Gulf Can	59 1/2	9 1/2	9 1/2		+	257400 Gulf Can	59 1/2	9 1/2	9 1/2		+
						100 GVI Corp	57 1/2	2 1/2	2 1/2		+	100 GVI Corp	57 1/2	2 1/2	2 1/2		+
						8200 Harbair	4490	460	460		-30	8200 Harbair	4490	460	460		-30
						700 Hawker Sid	52 1/2	25 1/2	25 1/2		+	700 Hawker Sid	52 1/2	25 1/2	25 1/2		+
						16400 Howe Ind	315 1/2	30	30		+	16400 Howe Ind	315 1/2	30	30		+
						100100 Memo Gold	50	50	50		+	100100 Memo Gold	50	50	50		+
						9400 Hollinger	4	4	4		+	9400 Hollinger	4	4	4		+
						140000 Northern	60 1/2	5 1/2	5 1/2		+	140000 Northern	60 1/2	5 1/2	5 1/2		+
						3600 Hudson's Bay	51 1/2	24 1/2	24 1/2		+	3600 Hudson's Bay	51 1/2	24 1/2	24 1/2		+
						170000 Hudson's Bay	24 1/2	2 1/2	2 1/2		+	170000 Hudson's Bay	24 1/2	2 1/2	2 1/2		+
						60100 Inesco	52 1/2	28	28 1/2		+	60100 Inesco	52 1/2	28	28 1/2		+
						48000 Int Corp	58 1/2	16 1/2	16 1/2		+	48000 Int Corp	58 1/2	16 1/2	16 1/2		+
						41300 Intermex	54 1/2	36 1/2	36 1/2		+	41300 Intermex	54 1/2	36 1/2	36 1/2		+
						11000 Invest Corp	52 1/2	22	22		+	11000 Invest Corp	52 1/2	22	22		+
						9000 Jannock	51 1/2	14 1/2	15 1/2		+	9000 Jannock	51 1/2	14 1/2	15 1/2		+
						500 Kerr/Adair	515	15	15		+	500 Kerr/Adair	515	15	15		+
						16000 Las Manta	58 1/2	8 1/2	8 1/2		+	16000 Las Manta	58 1/2	8 1/2	8 1/2		+
						130 Lefarge	52 1/2	14 1/2	14 1/2		+	130 Lefarge	52 1/2	14 1/2	14 1/2		+
						10500 Laidlaw	512	21 1/2	21 1/2		+	10500 Laidlaw	512	21 1/2	21 1/2		+
						35000 Lasker	3	3	3		+	35000 Lasker	3	3	3		+
						900 Laurent B	51 1/2	16 1/2	16 1/2		+	900 Laurent B	51 1/2	16 1/2	16 1/2		+
						15000 Leclerc	52 1/2	15 1/2	15 1/2		+	15000 Leclerc	52 1/2	15 1/2	15 1/2		+
						4200 Lawson M	56 1/2	9 1/2	9 1/2		+	4200 Lawson M	56 1/2	9 1/2	9 1/2		+
						76000 Mackenzie	515 1/2	8 1/2	8 1/2		+	76000 Mackenzie	515 1/2	8 1/2	8 1/2		+
						169100 Magna Int	500	420	420		+	169100 Magna Int	500	420	420		+
						10000 Maple T&T	518 1/2	19 1/2	19 1/2		+	10000 Maple T&T	518 1/2	19 1/2	19 1/2		+
						12000 Mar. Syst	7 1/2	7 1/2	7 1/2		+	12000 Mar. Syst	7 1/2	7 1/2	7 1/2		+
						1000 M&H Inc	515 1/2	15 1/2	15 1/2		+	1000 M&H Inc	515 1/2	15 1/2	15 1/2		+
						10000 Met. Ind	515 1/2	15 1/2	15 1/2		+	10000 Met. Ind	515 1/2	15 1/2	15 1/2		+
						9000 Metall Min	512 1/2	12 1/2	12 1/2		+	9000 Metall Min	512 1/2	12 1/2	12 1/2		+
						44700 Millor Corp	54 1/2	14 1/2	14 1/2		+	44700 Millor Corp	54 1/2	14 1/2	14 1/2		+
						14100 Molson A	515 1/2	15 1/2	15 1/2		+	14100 Molson A	515 1/2	15 1/2	15 1/2		+
						169500 Moore Corp	500 1/2	29 1/2	29 1/2		+	169500 Moore Corp	500 1/2	29 1/2	29 1/2		+
						45700 Muscochi	7 1/2	6 1/2	6 1/2		+	45700 Muscochi	7 1/2	6 1/2	6 1/2		+
						164500 Nat. Can.	515 1/2	8 1/2	8 1/2		+	164500 Nat. Can.	515 1/2	8 1/2	8 1/2		+
						24000 Noranda	518 1/2	18 1/2	18 1/2		+	24000 Noranda	518 1/2	18 1/2	18 1/2		+
						12000 Norpac	515 1/2	24 1/2	24 1/2		+	12000 Norpac	515 1/2	24 1/2	24 1/2		+
						12000 Norpac	515 1/2	24 1/2	24 1/2		+	12000 Norpac	515 1/2	24 1/2	24 1/2		+
						123200 NRI Tele	525 1/2	35 1/2	35 1/2		+	123200 NRI Tele	525 1/2	35 1/2	35 1/2		+
						3200 Norwest	525 1/2	12 1/2	12 1/2		+	3200 Norwest	525 1/2	12 1/2	12 1/2		+
						810700 Norwest	515 1/2	9 1/2	9 1/2		+	810700 Norwest	515 1/2	9 1/2	9 1/2		+
						15500 Nucor W	514 1/2	14 1/2	14 1/2		+	15500 Nucor W	514 1/2	14 1/2	14 1/2		+
						4100 Norwest Oil	520 1/2	35 1/2	35 1/2		+	4100 Norwest Oil	520 1/2	35 1/2	35 1/2		+
						31400 Onco Corp	56 1/2	6 1/2	6 1/2		+	31400 Onco Corp	56 1/2	6 1/2	6 1/2		+
						162000 Outboard	520 1/2	30 1/2	30 1/2		+	162000 Outboard	520 1/2	30 1/2	30 1/2		+
						39900 PWA Corp	515 1/2	9 1/2	9 1/2		+	39900 PWA Corp	515 1/2	9 1/2	9 1/2		+
						11000 Puggan A	56 1/2	6 1/2	6 1/2		+	11000 Puggan A	56 1/2	6 1/2	6 1/2		+
						500 Patmar Inc	50	50	50		+	500 Patmar Inc	50	50	50		+
						Perdon Pet	18 1/2	18 1/2	18 1/2		+	Perdon Pet	18 1/2	18 1/2	18 1/2		+
						208500 Polygraph	513 1/2	13 1/2	13 1/2		+	208500 Polygraph	513 1/2	13 1/2	13 1/2		+
						200 Pioneer M	50	50	50		+	200 Pioneer M	50	50	50		+
						60000 PlacerDome	517 1/2	17 1/2	17 1/2		+	60000 PlacerDome	517 1/2	17 1/2	17 1/2		+
						16900 Pogo Pet	515 1/2	15 1/2	15 1/2		+	16900 Pogo Pet	515 1/2	15 1/2	15 1/2		+
						160000 Power Corp	516 1/2	16 1/2	16 1/2		+	160000 Power Corp	516 1/2	16 1/2	16 1/2		+
						13900 Power Fin	5120 1/2	10 1/2	10 1/2		+	13900 Power Fin	5120 1/2	10 1/2	10 1/2		+
						32000 Provisio	511 1/2	11 1/2	11 1/2		+	32000 Provisio	511 1/2	11 1/2	11 1/2		+
						65600 Rapier Oil	52 1/2	7 1/2	7 1/2		+	65600 Rapier Oil	52 1/2	7 1/2	7 1/2		+
						11100 Raychem	52 1/2	7 1/2	7 1/2		+	11100 Raychem	52 1/2	7 1/2	7 1/2		+
						76200 Ret. Secur	515 1/2	15 1/2	15 1/2		+	76200 Ret. Secur	515 1/2	15 1/2	15 1/2		+
						7200 Repco Ent	557 1/2	7 1/2	7 1/2		+	7200 Repco Ent	557 1/2	7 1/2	7 1/2		+
						100000 REX	515 1/2	15 1/2	15 1/2		+	100000 REX	515 1/2	15 1/2	15 1/2		+
						267000 RoyalL&B	524 1/2	24 1/2	24 1/2		+	267000 RoyalL&B	524 1/2	24 1/2	24 1/2		+
						50000 RyTrussco	528	7 1/2	7 1/2		+	50000 RyTrussco	528	7 1/2	7 1/2		+
						5500 Silavac C	513 1/2	13 1/2	13 1/2		+	5500 Silavac C	513 1/2	13 1/2	13 1/2		+
						34400 Sceptre R	355	36 1/2	36 1/2		+	34400 Sceptre R					

# INDICES

NEW YORK DOW JONES								INDICES											
Feb. 18	Feb. 18	Feb. 18	Feb. 18	1980-81		Since completion		Feb. 18	Feb. 18	Feb. 18	Feb. 18	Feb. 18	Feb. 18	1981		Feb. 18	Feb. 18	Feb. 18	Feb. 18
				HIGH	LOW	HIGH	LOW							HIGH	LOW				
4 Industrials	2934.65	2877.23	2909.16	2999.75	2945.10	2999.75	41.22	AUSTRALIA	1398.7	1399.3	1376.6	1372.9	1393.0	1382.0	1294.5	1284.0			
Home Bonds	94.86	94.65	94.60	94.86	94.64	94.51	54.99	Aut. Finance (C12/80)	609.7	607.5	608.1	608.7	609.7	609.7	561.6	561.6			
Transport	1119.18	1097.75	1117.05	1212.77	1211.93	1212.01	12.52	AUSTRIA	565.52	498.16	479.83	469.07	561.57	519.97	390.84	315.01			
Utilities	215.48	214.89	213.85	215.48	214.79	215.48	87.52	BELGIUM	550.58	5406.21	5350.18	5253.18	5503.56	519.26	460.84	415.01			
				215.48	214.79	215.48	87.52	Brazil Sec. Cash Mkt (C1/80)	565.52	5406.21	5350.18	5253.18	5503.56	519.26	460.84	415.01			
				215.48	214.79	215.48	87.52	DEENMARK											
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TOKYO - Most Active Stocks				FT hand delivered in Turkey			
Tuesday 19 February 1991				At no extra charge, if you work in the business centres of Ankara, Adana, Adapazarı, Antalya, Bursa, Eskişehir, İstanbul, İzmir, Kayseri, Kibris, Kocaeli, Manisa, Mersin, Samsun, Trabzon.			
Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day	
Nippon Steel	51.4n	554	0	Nippon Ming	23.2n	580	+ 50
Mitsui Bussan	46.1n	627	+ 1	NIKKO	25.0n	452	- 3
Imperial Merix	35.5n	862	+ 27	Kawasaki SH	22.6n	463	0
Yokohama	35.5n	890	+ 26	Furukawa Elec	23.4n	550	+ 10
S'omo Cement	35.7n	830	+ 26	Kureha Inds	22.2n	1,710	+ 80

# FACTORING

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**3:15 pm prices February 19**

[illegible]

هذا كتاب من الاصل



**NASDAQ NATIONAL MARKET**[illegible]

## 3:00 pm prices February 19

[illegible][illegible]

The FT proposes to publish this

14th March 1991.

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## FT SURVEYS

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## AMERICA

## Dow declines on reaction to Soviet peace proposal

## Wall Street

SHARE PRICES traded in a narrow range, only slightly below opening values, yesterday morning, as the stock market waited to see whether the Soviet-inspired Gulf war peace proposal had any chance of success, writes Patrick Harveron in New York.

By 1.30 pm the Dow Jones Industrial Average was down 15.84 at 2,918.81. The broader based Standard & Poor's 500 was also weak, down 0.41 at 363.65, but sporadic buying of over-the-counter stocks helped lift the Nasdaq composite 0.34 to 449.05.

Turnover was 117.5m shares by 1 pm, slightly below the average of recent weeks, with declining issues outnumbering advancing issues by 871 to 623.

The hiatus caused by the wait for news on the peace proposal allowed some investors to take profits after last week's up-point gain. Comments from Mr George Bush, the US president, that the peace plan fell far short of the conditions laid down by the allies kept the mood cautious.

The tone of the market, how-

ever, remained positive, said analysts. Dealers and investors still hope that the Federal Reserve will cut interest rates again soon to stimulate domestic economic activity.

Hewlett-Packard, the big computer group, moved sharply against the grain, rising 36 or 12.5 per cent to \$45.40 on turnover of 1.5m shares following news of a rise in first quarter profits.

Quaker Oats, the food group, rose 1 1/4 to \$55.00 on the news that it plans to spin off its toy-making Fisher-Price division. Quaker Oats has been looking for ways to divest itself of Fisher-Price for several years, and had been holding sale talks recently with a potential buyer.

Circus Circus slipped 3/4 to \$61 after Mr William Bennett, the chairman, sold 900,000 shares in the hotels and casino operator. Mr Bennett is due to retire within the next year. General Mills rose 3/4 to \$52.40 after the company said that it should make a profit in the fiscal third quarter in spite of weak sales at its restaurants.

Among secondary issues Liz Claiborne, a specialised cloth-

ing retailer, gained 3 1/4 to \$39.40 on volume just short of 1m shares, after news of record sales and profits for the fourth quarter and full year.

The Limited, another small clothing retailer, which is listed on the Big Board, also moved sharply against the grain, rising 36 or 12.5 per cent to \$45.40 on turnover of 1.5m shares following news of a rise in first quarter profits.

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## Portugal pins hopes on privatisation plans

But some analysts are not convinced by the market recovery, writes Patrick Blum

THE EXPECTED resumption next month of Portugal's privatisation programme, with the completion of the sale of Aliança Seguradora, an insurance company already 49 per cent privatised, is expected to give a welcome boost to activity on the country's two small stock exchanges in Lisbon and Oporto.

Mr Miguel Belez, the Finance Minister, announced last Thursday that the privatisation programme, which had been halted in mid-January because of the Gulf war, would resume shortly. He gave no specific details of the companies involved, but officials confirmed that the remaining 51 per cent of Aliança would be sold in the first half of March.

The announcement has come at a propitious time: activity on the local exchanges shows signs of picking up as international bourses rise on hopes of peace in the Gulf. The Banco Totta & Acores (BTA) index has risen by 18.5 per cent in just over a month, from 1,986.5

on January 16, its lowest point this year, to 2,314.4 yesterday.

However, not all investment analysts are convinced about the strength, or the durability, of the recovery on the Portuguese market, which had been in the doldrums for months. The index fell throughout last year and, in spite of recent improvements, remains well below its January 1990 peak of 3,251.0.

"We are seeing a reaction linked to events in the Gulf, but it is likely to be short-lived as the market focuses on economic fundamentals again," says Mr João Rendeiro, an analyst with Gestifundo, the fund managers.

The flight of foreign investors away from the Portuguese market last year was a major contributor to the index's decline. Foreign investors own 12.5 per cent of the total equity market capitalisation - among the highest ratios in the world, according to Mr Rendeiro - and they account for a major proportion of turnover in shares. In the final quarter

of 1990 foreign investors became net sellers of shares, although international interest appears to be picking up again and to be responsible for the index's recent rise.

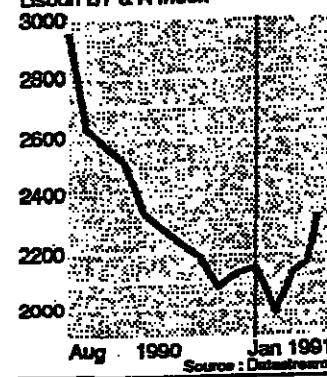
The small size of the Portuguese market and its relative lack of sophistication are other handicaps that will take time to overcome. There is not enough research about the market of necessary quality, analysts say.

In spite of these problems, the government's privatisation programme has helped to draw investors, both domestic and foreign. At home, officials say that 160,000 new shareholders have been created through the privatisations, although the performance of privatised shares has been disappointing.

Only shares in BTA and Aliança have shown significant gains since privatisation. Most others have fallen in value, although this is thought to be more the result of excessive pricing when they were privatised than of any

## Portugal

Lisbon BT & A index



Source: Gestifundo

inherent weaknesses in the companies.

The final flotation of Aliança is to be followed by the privatisation of Sociedade Financeira Portuguesa, an investment company; of Bonança and Mundial Confiança, both insurance companies; and of the Banco Fomsecas & Burnay.

Other privatisations earmarked to take place before a general election due by next

October include Petrol, the state-owned oil group; Secl, a cement manufacturer; and a second 33 per cent tranche in Banco Português do Atlântico and the first third of Banco Espírito Santo e Comercial de Lisboa. Portugal's largest and second largest commercial banks respectively.

Officials say that controversial limits on the purchase of privatised shares by foreigners will be eased considerably for some privatisations, although not for the major banks.

Efforts to modernise and streamline the market took a small step forward on Monday with the launch of an official daily index for the Lisbon exchange. The new index incorporates all officially quoted securities on the exchange and, it is claimed, will give a more accurate and detailed picture of developments than existing indices. Mr Pestana Teixeira, president of the Lisbon Bolsa, said he expected it would take some time for the new index to establish itself.

## ASIA PACIFIC

## Profit-taking hits Nikkei in volume of 1.5bn shares

## Tokyo

INVESTORS took profits following the sharp rise on Monday, and the Nikkei lost 25.36 points to 2,616.98. First market volume increased from Monday's 1.2bn shares to 1.5bn, the largest daily total since November 29, 1989. Mr Shin Tokai, director of equity sales at County NatWest Securities, said that while foreign activity was low because of Monday's holiday in the US, domestic investors traded actively.

The index gyrated on selling by investment trusts and buying by financial institutions and individuals. It opened at 26,243.91 and set a day's low of 26,051.78 in the morning session. Dealer-led buying after lunch pushed it to the session's high of 26,481.75.

Overall advances still led declines at the finish, however, by 568 to 470, while 112 issues were unchanged. The Topix index of all first section stocks gained a modest 2.80 to 1,957.61, and in London the ISE/Nikkei 50 index added 9.17 at 1,527.55.

Traders said that with New York closed, activity in the bond and currency markets was subdued. Mr Ian Marklew at Barclays de Zoete Wedd said share prices lacked direction, but that lower priced large-capital issues were traded heavily to sustain momentum in the market.

Investors focused on steels, shipbuilders, and trading houses with low ratings. Nippon Steel, the most active issue of the day, remained unchanged at ¥314. Mitsui Shipbuilding advanced ¥17 to ¥647 and Mitsubishi Heavy Industries firmed ¥1 to ¥850.

High-priced electricals receded on profit-taking. Sony shed ¥10 to ¥6,980 and TDK closed ¥10 off at ¥5,290.

Takuma, a leading water treatment plant maker, put on ¥20 to ¥1,430. The issue has been popular recently on reports that its sales reached record high last year. The company is also benefiting from increased demand for its garbage incinerators.

Electric cable and wire issues were higher on reports that Nippon Telegraph and Telephone plans to increase facility investment to a record ¥1.8 trillion (million million) in the year to March 1992.

Oil manufacturers were stronger on hopes of peace in the Gulf. Arabian Oil climbed ¥600 to ¥7,550 and Teikoku Oil ¥36 to ¥1,000.

Some banks were firm on reports that the Nikkei's recovery to above 26,000 would enable the city banks to fulfil the capital adequacy ratio set by financial institutions Settlements. Fuji Bank improved ¥20 to ¥2,520 and Sumitomo Bank ¥40 to ¥2,400.

Toyo Kanetsu, a leading liquefied natural gas tank maker, rose ¥70 to ¥1,170. The issue has been popular recently due to its warrant bond launched on February 18.

In Osaka, the OSE average advanced for the eleventh consecutive day, adding 346.30 to 28,978.57, and volume rose to 174.7m shares from 168.4m.

Daiwa Industries, a manufacturer of industrial freezers and refrigerators, moved ahead ¥60 to a record high of ¥1,060. The company expects a 21 per cent increase in pre-tax profits due to brisk exports. Investors were encouraged by the version of its domestic convertible bonds into equity.

## Roundup

PACIFIC Rim markets were mixed yesterday. A radio report on the prospects of an early Gulf peace settlement lifted some off their session's lows.

TAIWAN surged to a six-month high in active buying at the start of the Chinese new year. The weighted index finished 6.74 per cent or 318.83

higher at 5,048.48, the best close since August 5 last year. Volume fell to ¥44.19bn from the ¥68.85bn registered on February 11, when the market reacted to the lunar new year holidays.

SINGAPORE recouped initial losses following a BBC radio report that a Gulf peace agreement may be near. The Straits Times Industrial index lost 12.99 before closing a net 1.17 up at 1,379.30. Volume slipped to S\$259m from S\$321m.

IN KUALA LUMPUR, the composite index rose 0.38 to 555.34 on 153.3m shares traded (183.5m).

SEOUL eased slightly after rising 4.5 per cent on Monday, the biggest single-day gain so far this year. The composite index shed 4.64 to 669.45 in volume of Won359bn, up from Won237.9bn. Financials fell on rumours of a severe financial problem linked to a recent bribery scandal.

HONG KONG broke a five-session winning streak as early gains gave way to profit-taking. The Hang Seng index dipped 5.58 to 3,467.84 amid turnover of HK\$1.65bn (HK\$1.89bn).

AUSTRALIA stayed in a narrow range as trading centred on the expiry of options contracts this week, although late in the day a programme trade worth A\$30m via James Capel enlivened activity. The All Ordinaries index ended 0.6 off at 1,388.7 and turnover eased to A\$227m from A\$255m.

NEW ZEALAND saw profit-taking. The Barclays index shed 16.04 to 1,985.58. Turnover rose to NZ\$18.2m (NZ\$23.5m).

MANILA closed higher on speculative buying of commercial stocks. Players centred on Engineering Equipment Inc (EEI), which closed up 0.04 peso at 0.52 peso on reports that foreign construction companies wanted stakes in EEI.

The composite index rose 0.42 to 84.52 on volume of 97.7m pesos, against 125.6m.

BOMBAY shot up on reports that the government may defer the budget, due on February 28. The BSE index soared 110.29 (10.6 per cent) to 1,149.88.

## EUROPE

## La Générale spurs on Brussels and Paris

A 7.1 per cent rise in Société Générale de Belgique shares provided excitement in Brussels and Paris yesterday. Otherwise, early gains were eroded on the cautious US reaction to the Soviet's Gulf peace initiative and as Wall Street opened lower. Nevertheless, several bourses closed at their highest levels since last month, writes our Markets Staff.

BRUSSELS moved ahead at the start of the new fortnightly account, on demand from domestic institutions and individuals. The cash market index rose 157.37 or 2.9 per cent to 5,563.58, its best close since August '91. In volume of 1.13bn, the Société Générale de Belgique continued to advance, gaining FF155 to FF2,325 with 48,000 shares traded.

Analysts said that the share price was making a delayed reaction to the sale last week of Mr Carlo De Benedetti's remaining stake in La Générale to Suez of France, and on hopes that the new management would improve earnings. Some analysts, however, felt that the 13.7 per cent rise over two days was overdone.

PARIS hit a five-and-a-half month high in unusually heavy volume for the penultimate day of the trading account. Turnover grew to about FF13.1bn from FF12.5bn, as the CAC 40 index rose to 1,719.54, before easing back to close at 1,700.93, up 5.97.

Suez was heavily traded, rising to FF312 before ending FF7.90 higher at FF306.40, with 727,300 shares changing hands. Speculation focused on its holding in La Générale.

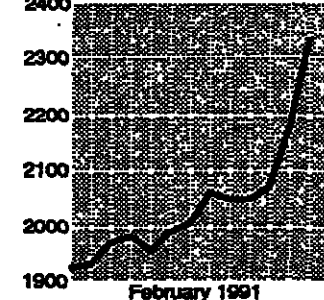
Buying interest centred on blue chips. Peugeot, which had lagged behind the house, reached a day's peak of FF522 and ended FF5 higher at FF510 on 341,900 shares.

STOCKHOLM rose to a year's high on Gulf peace hopes and lower domestic interest rates. The Affarsvärlden General index advanced 16.6 to 1,010.308 - its best level since late-September as turnover grew to SKr503m from SKr371m.

SOUTH AFRICA MOST SHARES rose in Johannesburg, although golds eased as the bullion price fell. The JSE overall index gained 38 to 2,792, while the gold index lost 18 to 1,008. Allied, the object of a takeover battle, recomped 12 cents to R2.80.

## Société Générale de Belgique

Share price (B.Fr)



Source: Reuters

Results in the banking sector left S-B Banken C shares down SKr2 at SKr66 and Handelsbanken B SKr4 lower at SKr125.

FRANKFURT was 2 per cent higher in the morning and nearly 8 per cent better since last Thursday night, but this inevitably brought in profit-taking yesterday, said Mr Detlev Kling at B Meteler in Frankfurt. After a rise of 12.42 to 671.26 in the FAZ at mid-

session, the DAX index closed 14.55, or less than 1 per cent, higher at 1,597.13 after peaking at 1,604.18.

Volume was maintained at DM9.2bn. Mr Kling said that domestic institutional buying had absorbed traders' selling yesterday, and that the fund managers search for bargains among the laggards left the automotive and construction sectors with above average gains. Daimler rose DM16.50 to DM604 and Philipp Holzmann picked up DM85 or 7.6 per cent to DM1,200.

One special situation, Puma, exaggerated the market trend. Artimos, the Swedish sports group, raised its stake from 49 to 72 per cent over the weekend, and Puma shares rose from DM183 before the deal to DM220 at one stage yesterday. However, there were then stories suggesting top management changes at Puma, and the shares ended DM5 lower at DM205.

MILAN paused after rising for the previous 11 sessions. Some profit-taking was evi-

dent, and prices eased further after hours. The Comit index was 0.03 down at 570.35, in volume estimated at L250bn after Monday's heavy L300bn.

General added L320 to L35,660 on the news that it planned to set up a life insurance company with Banca Commerciale Italiana (BCI), RAS, the subsidiary of Germany's Allianz, and Toro, the insurer controlled by the Agnelli family. BCI eased L35 to L4,515 and Toro slipped L45 to L23,185.

However, La Fondiaria, the insurer, which has been excluded from the new company in spite of a letter of intent with BCI, fell L760 or 1.7 per cent to L43,200.

AMSTERDAM came off the day's high of 89.0 on the CBS Tendency index, closing 0.5 better at 88.4 in turnover of FF184m, up from FF178m.

The insurance sector continued to provide interest. Nat-Ned rose 20 cents to FF56.0; its extraordinary meeting opened, enabling shareholders to question the board about its merger

with NMB-Postbank. Aegon, which is opposed to the merger and has a stake of more than 10 per cent in Nat-Ned, fell FF1.90 to FF119.80.

MADRID ended little changed, the general index finishing 0.62 lower at 256.36. Repsol lost Ptas55 to Ptas2485 after the previous day's results, but Nissan Motor Iberica, the car company and a market laggard, gained Ptas4 or 4.9 per cent to Ptas10.

OSLO saw Den norske Bank fall Nkr2.5 to Nkr92 after reporting a net loss for 1990. The all-share index edged up 0.06 to 455.65.

ATHENS shot up 9.4 per cent. Optimism about corporate prospects and hopes of reform in the banking sector lifted the general index by 104.92 to 1,221.39. ISTANBUL's 75-share index added 81.0 or 1.5 per cent to 5,326.23.

VIENNA gained another 2 per cent in active trading extended by 15 minutes. The house index rose 10.93 to 554.94, its sixth successive year's high.

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## THE TOWN IN THE FERTILE GARDEN SKELMERSDALE



## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY FEBRUARY 18 1991										FRIDAY FEBRUARY 15 1991										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	1989/91 Index	1990/91 Index	Year ago (approx)				
Australia (75)	133.13	+1.8	100.70	109.74	102.75	112.14	+1.7	6.12	130.81	98.45	107.83	100.38	110.28	158.31	112.74	148.02						
Austria (18)	216.80	+1.4	163.99	178.71	167.33	167.05	+2.0	1.53	213.73	160.85	176.18	164.01	163.74	255.63	167.00	264.71						
Belgium (60)	148.82	+0.9	112.57	122.85	114.86	112.12	+1.6	5.25	147.43	110.95	121.51	113.01	116.20	150.02	121.23	140.45						
Canada (116)	140.38	+1.1	106.18	115.70	108.33	117.15	+0.9	3.43	138.89	104.53	114.49	108.57	116.11	153.81	121.24	140.45						
Denmark (32)	267.09	+1.3	202.03	220.16	206.13	207.24	+1.9	1.45	265.58	198.35	217.25	202.24	203.42	277.82	217.74	250.57						
Finland (21)	111.83	+1.1	84.59	92.19	86.31	84.36	+0.8	3.53	113.11	85.13	92.54	86.80	88.02	102.29	80.61	149.52						
France (113)	148.75	+2.9	111.01	120.98	113.29	118.31	+1.4	3.55	145.12	110.93	118.25	111.81	114.71	168.86	121.95	145.77						
Germany (58)	123.44	+2.4	93.37	101.76	95.27	95.27	+3.0	2.38	120.83	90.71	96.36	92.49	92.49	144.63	101.38	132.10						
Hong Kong (48)	141.74	+1.8	107.22	118.83	108.40	141.81	+1.9	4.73	139.22	104.78	114.78	106.84	139.23	147.49	112.24	121.37						
Ireland (16)	186.03	+1.8	125.58	136.85	128.14	130.44	+2.4	3.51	183.11	122.78	134.45	125.17	127.33	198.57	132.88	190.40						
Italy (91)	98.19	+2.0	58.71	72.59	68.06	73.34	+3.2	3.44	95.79	54.96	70.17	65.63	71.05	109.80	72.05	96.80						
Japan (127)	146.87	+1.1	111.17	121.73	112.17	121.73	+1.7	4.87	145.03	105.65	116.57	108.57	116.57	158.31	121.24	140.45						
Malaysia (34)	228.33	+3.0	172.71	188.20	176.21	236.77	+3.3	3.19	221.68	166.84	182.73	170.11	229.29	250.99	182.96	244.72						
Mexico (12)	598.17	+0.9	452.47	483.03	461.68	1944.38	-0.5	0.35	603.38	454.07	497.34	463.00	1954.96	613.96	504.33	374.70						
Netherlands (41)	144.27	+0.3	108.13	119.91	111.35	110.13	+0.9	4.88	143.86	108.21	117.58	110.40	109.16	149.83	123.70	137.70						
Norway (38) (15)	210.58	+1.1	159.29	173.79	162.83	168.85	-0.6	1.96	213.01	160.37	173.56	163.46	166.75	276.92	172.02	241.35						
Singapore (25)	91.62	+4.1	144.95	157.45	147.89	151.31	+4.3	2.77	184.05	138.51	151.71	141.23	140.08	208.24	147.24	216.99						
South Africa (60)	195.91	+2.9	148.19	161.48	151.20	137.04	+0.6	3.93	184.35	143.26	158.90	148.07	138.20	251.39	151.50	219.59						
Spain (41)	168.26	+1.9	125.76	137.05	123.32	116.57	+1.7	4.87	164.30	120.65	135.43	128.88	114.64	182.25	128.54	138.49						
Sweden (16)	130.95	+1.0	105.95	115.83	107.47	151.00	+1.4	2.72	132.16	137.09	150.19	139.75	148.25	234.93	148.00	182.03						
Switzerland (65)	100.67	+0.8	76.15	82.99	77.11	76.45	+1.3	2.80	99.85	75.15	82.31	76.63	78.43	109.77	82.17	97.59						
United Kingdom (256)	182.40	+0.5	137.97	150.23	140.78	137.97	+1.0	5.09	181.45	136.58	145.93	139.23	136.58	182.40	139.87	159.24						
USA (528)	149.35	+0.0	112.97	123.12	115.28	149.35	+0.0	3.30	149.35	112.40	123.12	114.92	149.35	149.35	119.06	134.64						
Europe (940)	149.28	+1.1	112.92	123.05	115.22	144.41	+1.0	4.08	147.72	111.21	121.76	113.38	112.63	157.95	124.91	140.59						
Nordic (110)	189.76	+0.1	143.63	156.41	145.82	145.41	+1.5	2.06	198.27	137.69	156.18	144.48	143.80	223.29	156.95	192.59						
Scandinavian (65)	147.71	+0.2	112.92	123.05	115.22	144.41	+1.0	4.08	147.72	111.21	121.76	113.38	112.63	157.95	124.91	140.59						
Europe-Pacific (1542)	147.86	+2.2	111.89	121.71	113.96	119.14	+2.4	2.30	144.53	108.77	119.12	110.90	116.37	174.18	116.03	164.86						
North America (640)	140.01	+0.1	112.49	122.59	114.79	147.21	+0.0	3.31	148.62	111.85	122.52	114.07	147.17	148.71	119.26	134.82						
Europe Ex. UK (947)	129.99	+1.5	97.33	106.30	99.83	100.58	+2.0	3.34	127.08	95.94	104.77	97.94	98.61	145.82	106.85	131.71						
Western Ex. UK (1874)	147.86	+2.1	112.07	121.73	114.35	119.73	+2.3	5.28	130.12	97.59	107.28	99.56	114.71	148.72	111.40	134.70						
World Ex. UK (1778)	148.16	+2.1	112.03	121.73	114.35	119.73	+2.3	5.28	130.12	97.59	107.28	99.56	114.71	148.72	111.40	134.70						
World Ex. UK (2008)	143.95	+1.5	106.92	118.70	111.14	128.99	+1.5	2.38	141.57	106.77	116.85	106.88	126.13	126.00	115.27	127.27						
World Ex. So. Af. (2244)	147.19	+1.4	111.27	121.21	113.54	128.99	+1.6	2.67	145.11	109.21	119.62	111.38	126.08	161.84	118.04	152.49						
World Ex. Japan (1851)	149.08	+0.8	112.76	122.89	115.07	132.12	+0.7	3.69	148.25	111.57	122.21	113.78	122.15	151.59	124.31	138.86						
The World Index (2004)	147.40	+1.4	111.49	121.80	113.77	129.05	+1.6	2.68	145.38	109.41	119.84	111.27	122.14	162.05	118.33	152.87						